

Spain forced to shelve property re-rating survey

By Peter Bruce in Madrid

SPAIN'S socialist government yesterday postponed for a year controversial nationwide increase in rateable property values, following an extraordinary week of public and political protest.

The climbdown, by far the most spectacular the government has made in its nine years in power, will cast a cloud over the political career of the country's finance minister, Mr Carlos Solchaga.

Yesterday, Mr Solchaga accepted ultimate responsibility for the plan to revise land values, and said that during the year's postponement the government would try to iron out the inequalities thrown into focus by the scheme.

The decision to halt the scheme is an important reversal for the minister and the government as a whole. The authorities have been engaged for four years in a painstaking slice (300m) effort to photograph from the air every inch of the country, and then to draw up a cadastral survey listing, for fiscal purposes, the size and position of every property in Spain.

Such a survey, designed to gauge the fiscal value of land, has never been completed before in Spain; Mr Solchaga insisted yesterday that the survey was essential in order to

bring proper fiscal transparency to the country. The authorities believe average urban rates are currently set about a fifth of market values.

But Mr Solchaga said: "We have underestimated public reaction." Mayors of large Spanish cities have been encouraging property owners to take legal action against the imposition of new land values and tens of thousands of court actions have been opened around the country.

The new land values were designed to raise the taxable value of some 20m urban properties in Spain from around Pt15,000bn (£20bn) to Pt24,000bn in the first phase. A second phase would take rateable values to within 70 per cent of market values, which the authorities estimate to be worth some Pt120,000bn. Property owners and conservative political opposition parties have assumed the new values are themselves a tax and government attempts to explain otherwise have failed.

The government was forced to react quickly when it became clear on Monday and Tuesday this week that the socialist party was beginning to panic. Municipal elections in Spain are just six months away and the socialists are not polling well in large cities.

Industrialised states pledge over \$1bn for environment

By William Dawkins in Paris

THE 25 largest industrialised and developing countries yesterday agreed to form a fund of \$1bn (£500m) to combat environmental problems.

A meeting at the European headquarters of the World Bank gave the go-ahead for the fund to help developing countries tackle cross-frontier pollution and finance measures to protect the ozone layer.

The bank has recently been increasing the amount of normal lending for environmental schemes and is keen to widen the sources of funds available for such projects. The fund,

proposed by France at the 1989 meeting of the World Bank and the IMF, is expected to be operational in six months.

Donor countries would make direct contributions, though they could also finance individual projects. France is planning to make available FF1900m (£92m) over three years, on condition that others follow its example. The US has also said that it will contribute.

This comes on top of a \$160m special fund established under the Montreal international convention on protection of the ozone layer.

The bank has recently been increasing the amount of normal lending for environmental schemes and is keen to widen the sources of funds available for such projects. The fund,

Greens in the west prepare to save themselves

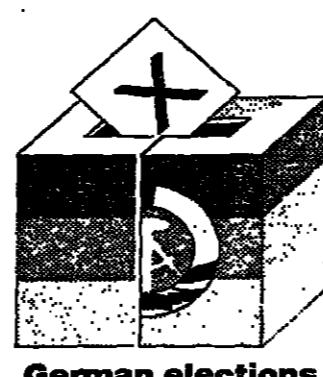
By David Goodhart in Bonn

GERMANY'S charmingly chaotic and faction-ridden Green Party is stubbornly refusing to die. Despite the evaporation of last year's fleeting hope of a Red-Green coalition in Bonn, the bulk of its policies by the biggest party and poor relations with the east German Greens, it looks set to defy, once again, the political obituaries.

Next Sunday's election should see the Greens comfortably over the 5 per cent hurdle and into the all-German parliament, although they are expected to slip back a little on their surprisingly good 8.3 per cent in 1989.

Ecology has been temporarily submerged by German unification on the national stage but that has made little impression on the Greens' loyal voters, and may even

have pulled in a few new ones



German elections

fed up with wall-to-wall unity. However, some anxiety about clearing the 5 per cent hurdle is always a useful vote-winner for the party.

The Greens benefit from the support of many voters who do

not strongly identify with the party between elections but believe it is desirable to keep them in parliament as an influence on the bigger parties.

"Everyone talks about German weather," is a nicely offbeat campaign slogan but the Greens are running a rather lacklustre campaign. In the last couple of weeks they have at least calmed fears that they might be becoming too boring, by destroying the Red-Green coalition in west Berlin and getting several visits from the Bonn police in connection with attempts to persuade US soldiers to desert, rather than fight in the Gulf.

But global warming is not much of a theme in east Germany, where, despite appalling pollution, people have more basic concerns.

This point is grasped by the

east German Greens. They are for unity and for the social market economy and are thus considered rather backward by their west German cousins.

Those who believe in an alliance with the citizens' rights group Gundis 90 - the group which led the early stages of the east German revolution and still claims some of the most impressive east German politicians - the Greens in east Germany may poll about 10 per cent.

The west German Greens wanted to see the continuation of two German states and so had little to say about the unification process, except that it is all happening too quickly and has destroyed the chance for a radical "third way" between capitalism and socialism. They will merge with the east German Greens after the election but "cultural differences" are likely to remain for a long time to come.

The west German Greens who will be elected to the Bundestag will be some way to the left of the current Green MP's, with strong overwhelming support to the pragmatic "realos" of the party.

With the radicals in charge, a merger with the PDS, the former East German communists, is likely. That will probably drive out the remaining "realos", especially if the "realos" in the state of Hesse fail to form a Red-Green alliance with the Social Democrats in the state election in January. The "realos" would find a comfortable home in the new eco-conscious SPD. It is the new model SPD combined with the Greens' failure to win younger voters that will eventually prove those political obituaries right.

IBM joins European research project

By Michael Skapinker

IBM of the US has become the first non-European company to be admitted to Jessi, Europe's largest semiconductor research project.

Jessi has, however, post-poned a decision on a far more difficult subject: what to do about ICL, the British computer manufacturer which has been bought by Fujitsu of Japan.

Jessi - the \$8bn (£2.5bn) Joint European Submicron Silicon initiative - is expected to announce today that IBM will be allowed to participate in two of its projects. One is a semiconductor equipment project and the other is a project on lithography, the writing of circuits onto chips.

The Jessi board, meeting in Munich last Tuesday, postponed a final decision on ICL's continued participation. STC, the UK telecommunications manufacturer, announced last July that it was selling ICL to Fujitsu. As ICL does not officially pass into Fujitsu's hands until tomorrow, the Jessi board is thought to have decided it could not yet make a formal ruling.

European chip executives are split on the issue. Some believe that a Japanese-owned company should not be allowed to remain in Jessi. They argue that the program was set up last year specifically to enable the European industry to fight back against Japan's domination of the world semiconductor industry.

Others say that if ICL is a European company today, it does not cease to be one tomorrow, when it is formally taken over by Fujitsu. All that has changed is its ownership, they say, not the location of its research and manufacturing.

Although ICL's participation in Jessi is minor, it does take part in other European research programmes. Fujitsu officials have said they would regard the exclusion of ICL from European research programmes as a blow. Mr Masaka Ogi, president of Fujitsu Laboratories, said that ICL's European status was one of the main reasons for acquiring it.

Brussels launches move to abolish double tax

By Lucy Kellaway in Brussels

PROPOSALS to abolish all double taxation between member states and stop the present system whereby companies can be penalised for doing business in more than one EC country were yesterday launched by the European Commission.

Brussels is suggesting that companies with subsidiaries in another member state could offset any losses made by the subsidiary against the profits made by the parent company.

The Commission fears that the present tax treatment - which often results in companies being taxed twice - may discourage companies from investing across frontiers, when the tax treatment is more attractive for investment made within one country.

A second corporate tax directive would mean that interest payments or fees from one part of the company to another in a different EC country could be made without attracting any withholding tax. The proposals are a sequel to three directives aimed at rationalising corporate taxation agreed last summer, after 15 years of squabbling between ministers.

Ms Christiansen Scrivenor, the EC tax commissioner, yesterday expressed hope that the two latest directives could be

agreed much more quickly. However, the new proposals, like the earlier ones, will need unanimous support from the Twelve, so her forecast could prove to be optimistic.

The directives have been given a warm welcome by European businesses which has put them at the top of their list of priorities for EC legislation.

At the moment companies that do business in more than one country are likely to have to pay tax in each country in which they operate.

Although double taxation treaties exist between some member states, getting the tax back can often be cumbersome and time consuming. Moreover, a difference is frequently made between the treatment of branches, which are legally a part of the parent company's tax return, and subsidiaries, which are separate entities.

The Commission is proposing that such differences should be smoothed out, so that 75 per cent owned subsidiaries should get a similar tax treatment to branches. It wants to encourage cross-border investment: as start-up ventures normally make losses, an inability to write off these losses may act as a disincentive to direct investment.

Norway central bank dubious of fiscal policy

By Nicholas Denton in Budapest

NORWAY'S central bank yesterday revised down its forecast of robust economic growth for 1991 and warned of possible pitfalls of the expansive fiscal policy being pursued by the minority Labour government, which returned to power earlier this month. Karen Fossli reports from Oslo.

In its quarterly report, the central bank forecast that Norway's gross domestic product would next year expand by 3.25 per cent, well above its main trading partners, but below June's forecast of 4 per cent.

According to the report, the expansive fiscal policies of the Labour government, led by Mrs Gro Harlem Brundtland, will fuel moderate growth of 1.75 per cent in Norway's mainland economy, which excludes shipping and petrochemicals, have often joined forces against their more cautious and interventionist cabinet colleagues.

But Mr Matolcsy's belief in supply-side economics jars with Mr Rabar's fiscal orthodoxy, and their separate and unco-ordinated proposals for what amounts to shock therapy for Hungary's economy have been diluted.

The present turmoil comes at a critical time.

The cabinet held an emergency session yesterday to try

to close the gap between the record Ft80bn-100bn (\$1.5bn-1.65bn) budget deficit it plans for 1991 and the Ft50bn thought acceptable to the International Monetary Fund delegation which arrived in Budapest last weekend.

IMF approval is essential if

Hungary is to avoid insolvency and finance the current account deficit. It is expected to reach \$1.5bn for 1991 when it will have to pay Gulf-inflated world-market prices for previously subsidised Soviet oil supplies.

The cabinet's failure to agree on a position acceptable to the IMF has also delayed the budget that independent experts are convinced cannot pass parliament in time for the new year.

Hungary's minister of finance decides to quit

By Nicholas Denton in Budapest

MR Ferenc Rabar, Hungary's finance minister, has said he intends to resign, exposing the conservative government's disarray in the face of deepening economic crisis, less than a week before next year's crucial budget is scheduled to go before parliament.

The finance minister has long been at odds with Mr Gyorgy Matolcsy, the economic adviser to the prime minister and the cabinet, and was expected to leave the cabinet in an impending purge of economic ministers.

"Whether Matolcsy stays or not, I am going," Mr Rabar said in an interview in yesterday's *Világözönség*, the economics daily. He accused the prime minister's adviser of second-guessing him by preparing alternative versions of the government's programme.

Mr Matolcsy responded that his attacks had been not against the finance minister personally, but rather against the restrictive economic policy that he represented.

The public clash between the two officials is just the latest in a series of arguments which have hobbled the government since it came to office last May.

Mr Rabar and Mr Matolcsy, who are both regarded as radi-

WASTE, WE'VE HAD TO WAIT THIRTY YEARS.

Are you surprised at how little high level nuclear waste has been produced?

A lot of people are.

There seems to be a general feeling that acres and acres of it are lying around, barely secured, with a radioactive life of thousands of years. Or that tons of it are being dumped at sea every year.

Nothing could be further from the truth.

At British Nuclear Fuels we are spending over £2 billion on a programme which allows us to continue dealing safely and carefully with nuclear waste.

A major misconception is that all nuclear waste is the same.

Not true. In fact, it falls into three distinct types which emit varying intensities of radiation.

Consequently, they are dealt with in completely different ways.

The most radioactive is *High Level Waste*, which results from reprocessing spent nuclear fuel. We can recycle at least 97% of spent fuel into new fuel. It is the remaining 3% waste that must be carefully dealt with.

At present, high level waste is stored as a liquid

inside double-walled, cooled stainless steel tanks enclosed in thick concrete walls.

However, we have brought into operation a process called 'vitrification' in which liquid waste is converted into glass and sealed inside stainless steel containers to be kept safe for the indefinite future. This method reduces the waste to 1/3 of its original volume. Or, to look at it another way, all the high level waste produced at Sellafield in the last 30 years could be contained in just 4 double-decker buses.

A far less radioactive type of nuclear waste, known as *Intermediate Level Waste*, occurs when the nuclear fuel rods are stripped in the first mechanical stage of reprocessing.

The scrap metal, sludge and residues that are involved in this operation are sealed in cement inside steel drums, and stored in our special encapsulation plant until a suitable long-term home has been found.

At the moment, sites at Sellafield in West Cumbria and at Dounreay in Scotland are under scrutiny from geologists to see whether either of them is suitable for a deep underground repository.

The least radioactive waste of all however is

Low Level Waste, such as paper towels, gloves, protective clothing and laboratory equipment which not only come from the nuclear industry but from hospitals, research laboratories and other industries where radioactive materials are handled.

Despite the fact that radiation from low level waste is negligible, we take no chances.

At Drigg in Cumbria, we have built and use a concrete vault the size of a dozen football pitches, and we are developing a method of compacting this type of waste which means Drigg won't be full until well into the 21st Century.

If you'd like to know more about the way we manage nuclear waste, write to Information Services, Risley, Warrington WA3 6AS for our nuclear waste brochure, or our video.

Better still why not come and visit us at the Sellafield Visitors Centre in West Cumbria.

You could take a bus ride around the site.

BRITISH NUCLEAR FUELS
Managing waste at Sellafield.

THE URUGUAY ROUND: MAKE OR BREAK

● Next week's Gatt trade talks in Brussels, the culmination of four years' negotiation, are in disarray. FT writers look at the obstacles facing ministers

Uphill all the way to the summit

FOUR YEARS ago in Punta del Este, Uruguay, trade ministers sent their negotiators off on the most ambitious overhaul of the world trading system ever attempted.

For two and a half decades after the Second World War, under the aegis of the General Agreement on Tariffs and Trade (Gatt), trade in goods had expanded considerably faster than production, supplying an important stimulus to the growth in the world economy.

In the 1970s the pace slowed. Governmental aid and Gatt rules by subsidising industries threatened by competition and by striking voluntary export restraint deals, in Uruguay, ministers decided to revamp Gatt, to extend its rules to textiles and clothing and to apply Gatt principles to trade in agricultural produce, services and intellectual property rights.

Now, at the end of their four-year slog, negotiators will return to trade ministers in Brussels next week in chagrin. They have done no deal on agriculture and been thwarted over services; even in Gatt's classic tariff-cutting area they are offering far less than the 33 per cent overall target which ministers had set.

Several draft agreements

will be put to ministers: some call for fairly easy choices but not one of the 15 negotiating groups will take the text of an accord that it knows for sure will pass on a ministerial note.

In part, this is due to the linkages governments have made between the different issues. The US makes everything conditional on a farm deal. Australia will not budge on industrial subsidies before it is sure it will secure better openings for the farm produce which makes up 40 per cent of its export earnings. Developing countries will not swallow an accord on intellectual property rights before they see pacts on textiles and clothing and on improved access for their exports to industrialised countries.

Disarray is such that there is no certainty that even a minimal, face-saving package of results will transpire from the Brussels meeting. US officials insist that without a satisfactory deal on farm reform the entire Uruguay Round will be in jeopardy. EC officials say they cannot see how other agreements can be finalised, if no solutions emerge on agriculture and services.

This unhappy situation is not the fault of the negotiators. The blame lies primarily with European Community and US

governments whose leaders declared in July at the Houston summit of the Group of Seven industrial powers that the trade negotiations had "the highest priority on the international economic agenda" and that each would make reductions in support and protection of agriculture "covering internal regimes, market access and export subsidies".

The leaders have so far not delivered. EC farm and trade ministers bickered for five

elections and have contributed to a draft agreement on intellectual property, the results depend on the ability of US and EC governments to marshal the political nerve to face down domestic protectionist lobbies.

Much is at stake next week in Brussels for private entrepreneurs.

Under the umbrella of the US, which with an active financial services lobby had worked most energetically for liberalisation and for bringing trade in services under Gatt rules. Now, under pressure from its shipping, aviation and basic telecommunication, construction and public procurement markets below central government level with a potential annual value of \$1.75billion (\$2.925bn).

Recently, as the malaise

crept into the Round through

the agriculture and services

windows, the talks on public

procurement have faltered as well.

President George Bush, President Mitterrand and Chancellor Kohl will have a lot to answer for, if they let the Round expire with a whimper next week.

vices and have contributed to a draft agreement on intellectual property, the results depend on the ability of US and EC governments to marshal the political nerve to face down domestic protectionist lobbies.

Much is at stake next week in Brussels for private entrepreneurs.

Under the umbrella of the

US, which with an active

financial services lobby had worked

most energetically for liberalisation and for bringing trade in services under Gatt rules. Now, under pressure from its shipping, aviation and basic telecommunication, construction and public procurement markets below central government level with a potential annual value of \$1.75billion (\$2.925bn).

Recently, as the malaise

crept into the Round through

the agriculture and services

windows, the talks on public

procurement have faltered as well.

President George Bush, President Mitterrand and Chancellor Kohl will have a lot to answer for, if they let the Round expire with a whimper next week.

There is tremendous irony in

the situation. In the first three

years of the Round the main

obstacles to a successful outcome

were expected to come

from the developing countries

which had even objected to

having services and intellectual

property rights on the agenda.

Now, when developing

countries want a deal on ser-

vices and have contributed to a

draft agreement on intellectual

property, the results depend on

the ability of US and EC govern-

ments to marshal the political

nerve to face down domestic

protectionist lobbies.

Much is at stake next week in

Brussels for private entrepre-

neurs.

Under the umbrella of the

US, which with an active

financial services lobby had worked

most energetically for liberalisation

and for bringing trade in

services under Gatt rules. Now,

under pressure from its shipping,

aviation and basic tele-

communications, the talks on

public procurement have faltered as well.

President George Bush, Presi-

dent Mitterrand and Chancellor

Kohl will have a lot to answer for, if they let the Round expire with a whimper next week.

There is tremendous irony in

the situation. In the first three

years of the Round the main

obstacles to a successful outcome

were expected to come

from the developing countries

which had even objected to

having services and intellectual

property rights on the agenda.

Now, when developing

countries want a deal on ser-

vices and have contributed to a

draft agreement on intellectual

property, the results depend on

the ability of US and EC govern-

ments to marshal the political

nerve to face down domestic

protectionist lobbies.

Much is at stake next week in

Brussels for private entrepre-

neurs.

Under the umbrella of the

US, which with an active

financial services lobby had worked

most energetically for liberalisation

and for bringing trade in

services under Gatt rules. Now,

under pressure from its shipping,

aviation and basic tele-

communications, the talks on

public procurement have faltered as well.

President George Bush, Presi-

dent Mitterrand and Chancellor

Kohl will have a lot to answer for, if they let the Round expire with a whimper next week.

There is tremendous irony in

the situation. In the first three

years of the Round the main

obstacles to a successful outcome

were expected to come

from the developing countries

which had even objected to

having services and intellectual

property rights on the agenda.

Now, when developing

countries want a deal on ser-

vices and have contributed to a

draft agreement on intellectual

property, the results depend on

the ability of US and EC govern-

ments to marshal the political

nerve to face down domestic

protectionist lobbies.

Much is at stake next week in

Brussels for private entrepre-

neurs.

Under the umbrella of the

US, which with an active

financial services lobby had worked

most energetically for liberalisation

and for bringing trade in

services under Gatt rules. Now,

under pressure from its shipping,

aviation and basic tele-

communications, the talks on

public procurement have faltered as well.

President George Bush, Presi-

dent Mitterrand and Chancellor

Kohl will have a lot to answer for, if they let the Round expire with a whimper next week.

There is tremendous irony in

the situation. In the first three

years of the Round the main

obstacles to a successful outcome

were expected to come

from the developing countries

which had even objected to

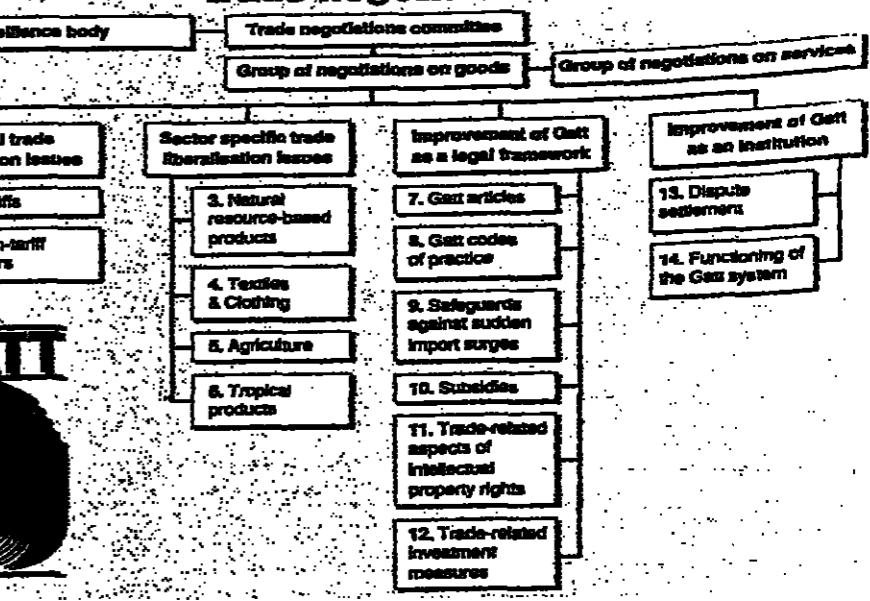
having services and intellectual

property rights on the agenda.

Now, when developing

countries want a deal on ser-

The Uruguay round of multilateral trade negotiations



● Services

American zeal has evaporated

NEGOTIATORS on

liberalising trade in services

are still deadlocked as a result

of the US determination to pre-

serve unilateral rights to force

open foreign markets in sec-

tors such as banking, telecom-

munications and insurance.

Developing countries regard the proposals put forward by the US, EC and Japan as too onerous in terms of

liberalisation obligations.

A failure on services would

not be quite as serious as a

failure on agriculture but it

could still compromise the

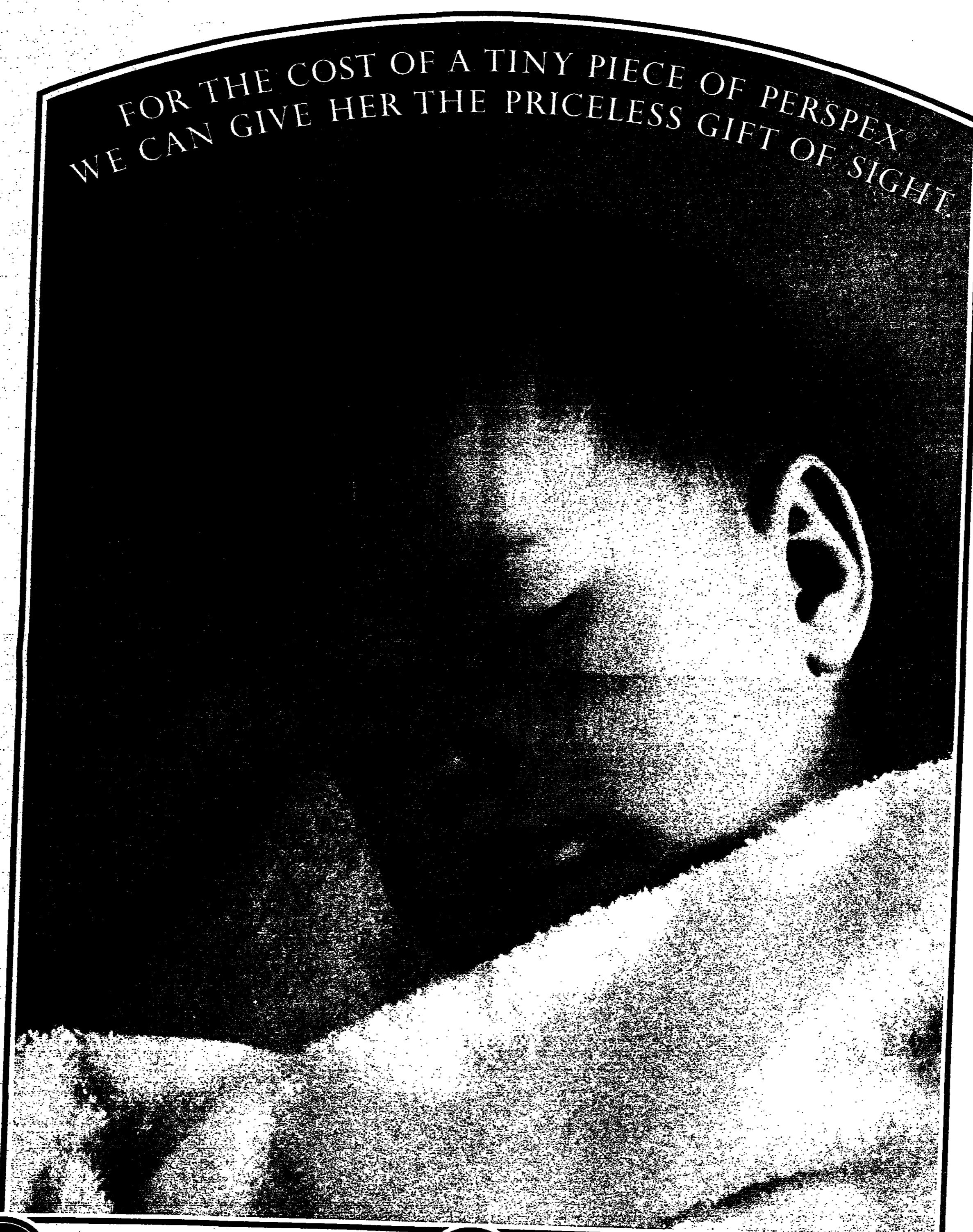
entire four-year talks.

Some progress has been

multilateral
decis
remain
blueprint

champions

FOR THE COST OF A TINY PIECE OF PERSPEX®
WE CAN GIVE HER THE PRICELESS GIFT OF SIGHT



Regrettably, cataracts can affect the young as well as the old and diabetic. Without treatment they can lead to blindness. But faulty lenses can be replaced in a simple operation using



Perspex® CQ, a material developed by ICI. Every year over 1 million people of all ages around the world have the operation. And in over 98% of cases treatment is, thankfully, successful.



World Problems

World Solutions

World Class

Invests
its in
pending

NAs a entrepreneur, you see opportunities in the single European Market. You have plans which extend across borders.

But establishing operations in foreign countries also means coping with cross-border insurance issues.

Not to worry. The Zurich Group can now solve these issues through a new pan-European service concept.

Through Zurich International in the UK, Belgium, France, Germany, Italy and the Netherlands, a multilocal concept ensures on-site risk analysis wherever your operations are located. This internationally coordinated service enables you to control, reduce and insure your risks ... all in English and you won't even have to leave your office!

This concept, together with a full range of products and services, underlines our objective to be a professional market leader.

The Zurich Euro-policy provides coordinated coverage for all your risks in

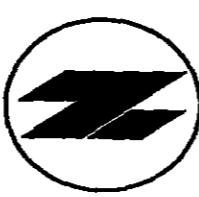
Europe. It complies with EC and domestic regulations and specifically addresses EC market needs.

Should your requirements extend beyond EC borders, you can still stay with us. The Zurich is one of the world's leading insurers. We serve all major industries in some 80 countries. ZURINET, our computerized worldwide data network, gives us instant access to crucial information.

Even if your interests are still primarily national, we are the ideal partner. The Zurich Group is backed by capital investments worth nearly £ 21 billion - just one of the reasons why all major financial analysts regularly give us an AAA rating. Another is the commitment to personal service given by all our 33,000 employees.

UK. Europe. Worldwide. Wherever you are planning your future, make it more secure through Zurich International.

You can reach us in London, Brussels, Paris, Frankfurt, Milan or Leidschen-dam/The Hague.



ZURICH
INTERNATIONAL
GLOBAL SECURITY

INTERNATIONAL NEWS

• THE MIDDLE EAST

Baghdad spurns UN pressure to withdraw

By Our Foreign Staff

Iraq insisted yesterday it would ignore any ultimatum to withdraw its forces from Kuwait and warned that the US was risking a "comprehensive and destructive war" unless it opened a dialogue with Baghdad.

The Iraqi government's defiant statement came on the eve of today's meeting of the UN Security Council, which is expected to approve a resolution authorising the use of force against Iraq unless it quits Kuwait.

Mr Roland Dumas, the French foreign minister, yesterday warned that the UN resolution would be Iraq's last chance to avoid war. He said it would be the "last appeal and indeed an ultimatum."

However, Iraq's government newspaper Al-Furat al-Bab said any decision reached by the Council "is of no concern to us. It will not force us to step back or relinquish our national historical rights."

Mr Taha Yassin Ramadan, Iraq's deputy premier, meanwhile, attacked President George Bush, saying he was "leading the world to a comprehensive

benevolent, destructive war and... should move towards dialogue to avert the tragedies of war and achieve a comprehensive peace."

However, 11 members of the 15-nation Security Council yesterday looked certain to back a US-sponsored ultimatum resolution which would allow "all necessary means" to be used to secure Iraqi withdrawal from the emirate.

Qian Qichen, the Chinese foreign minister, yesterday indicated that China would abstain in the vote. The other four permanent members of the Council have said they will vote for the resolution.

No agreed deadline for withdrawal had been announced by the Council last night, but US, Soviet and French diplomats in New York indicated that it was likely to be January 15.

Baghdad, meanwhile, allowed a further batch of western hostages to return home yesterday and promised the Soviet Union that some 3,000 remaining Soviet citizens could leave on the expiry of their contracts in Iraq.

The promise, made by an



Qian Qichen, China's foreign minister, yesterday at Peking airport on his way to New York.

Iraqi foreign ministry spokesman, followed a toughening of the Soviet stance towards Iraq after acrimonious talks between Mr Mikhail Gorbachev, the Soviet leader, and Mr Tariq Aziz, the Iraqi foreign

minister, earlier this week. Iraq yesterday freed 70 Italian hostages and was reported to have agreed to the release of the 30 remaining Belgians in the country, following a humanitarian request from

Algeria. Mr Tony Benn, the British Labour MP, also emerged from talks with Mr Saddam Hussein, the Iraqi president, saying he hoped more British hostages would soon be freed.

Democrats urge Bush to take cautious line

By Peter Riddell, US Editor in Washington

IRAQ'S invasion of Kuwait has been a setback for joint venture projects on the Arab side of the Gulf, but Iran is re-emerging as a significant market for UK companies, according to a report by the Committee for Middle East Trade (Comet).

British exports of £271.2m to Iran for the first nine months of 1990 have already surpassed the 1989 total of £257m. Comet says, noting that Iran's population of 55m is more than double that of the six Gulf Co-operation Council states combined.

Improved relations on the diplomatic front must augur well for further advances of trade with a country that in spite of upheaval has maintained what many see as an exemplary payments record and which has little or no long-term debt."

Diplomatic links between London and Tehran were restored in September, but several obstacles need to be overcome if Britain is to compete effectively against rivals such as West Germany and Japan. Comet says there are only 45

British citizens resident in Iran, compared with several thousand in the 1970s, while trade is further restricted by the absence of medium and long-term finance for contractors.

The Export Credits Guarantee Department charges a premium of 8 per cent on trade with Iran and allows cover only up to 360 days.

The report concludes that the Gulf crisis will probably delay a number of joint venture projects due to start in 1991 in the GCC states, with construction and engineering work most vulnerable to an extended period of uncertainty because of their long lead times.

Not all the signs are gloomy, however. Higher oil prices are bolstering Gulf economies, and the presence of some 350,000 Kuwaiti refugees and thousands of foreign troops in Saudi Arabia has created a commercial mini-boom in some sectors in the Eastern Province.

* The Gulf - British Business at Risk: Crisis or Opportunity, Comet, 33 Bury St, London SW1Y 6AX. £25.

مختارات الأخبار

1st January 1991 We are there.



When 1991 begins, we'll be in all continents. In more than 100 countries. Actually, we've been in many of these countries for so long, we're part of their history. But our name is relatively unknown. This is despite the fact that we're the world's first industrial group for communication systems. An international leader in energy, transport

and electrical engineering services. A group with sales of £14.4 billion, making us one the world's largest industrial groups. A group that daily improves the lives of millions of people throughout the world. So on January 1st we'll have a new name: CGE will become Alcatel Alsthom.

ALCATEL
ALSTHOM

Alcatel Alsthom, 54, rue La Boétie 75008 Paris, France

AMERICAN NEWS

Judge lifts ban on Noriega tapes**Ethics committee continues hearing into links with Lincoln chief S&L senators' future in doubt**

By Peter Riddell, US Editor, in Washington

A US federal judge yesterday lifted his ban against Cable News Network (CNN) broadcasting former Panamanian leader Manuel Noriega's taped telephone conversations, AP reports from Miami.

Judge William Hoeveler said "the tapes may be published as CNN wishes to publish them". The ban on the network's use of the recordings had sparked a fierce constitutional debate over the right of free speech against the right to a fair trial.

Mr Noriega, who is awaiting trial on charges of taking \$4.6m (£2.3m) in payoffs to protect the cocaine trade through Panama, is being held in a federal prison near Miami. Prison authorities monitor and tape-record all inmates' telephone conversations, except those between inmates and lawyers.

The judge also ordered the Federal Bureau of Prisons to stop its practice of sharing tape-recorded conversations in the Noriega case with other government agencies.

But information from the tapes is already in the hands of at least one additional party, the government of Panama, according to an affidavit filed on Tuesday by the country's attorney in the US.

THE political future of several US Senators, notably Democrat Dennis DeConcini of Arizona, now looks uncertain following the exposure of the seamy side of American political contributions and the savings and loan scandal by the Senate ethics committee.

The committee's inquiry into the links between five US senators and Mr Charles Keating, the head of the failed Lincoln Savings and Loan, who raised or contributed \$1.5m for their campaigns and causes, is now in its third week of nationally televised hearings.

The senators' staff and regulators have been paraded after day to discuss whether the senators behaved improperly in behalf of Mr Keating.

The star witness has been Mr Edwin Gray, chairman of the Federal Home Loan Bank Board, the main S&L regulator, who in April 1987 attended a meeting when he claims to have been intimidated and pressured by the senators, an interpretation which they deny.

Mr Gray says that during the meeting Senator DeConcini was the least passive of the senators in promoting a "quid pro quo" that Mr Keating wanted to help keep Lincoln afloat. Under the deal, the bank board would withdraw a recently introduced regulation to curtail sharply investments by S&Ls in high-risk, high-profit ventures in exchange for an agreement by Lincoln to make more home mortgage loans.

He had earlier argued that the intervention by the senators "capped years of private threats and public vilification" aimed at thwarting effective regulation.

During the hearings Ms Laurie Sedlmayr, an aide to Senator DeConcini, said she had had misgivings about both Mr Keating and the senators' meeting with Mr Gray, the regulator.

The star witness has been Mr Edwin Gray, chairman of the Federal Home

Loan Bank Board, the main S&L regulator, who in April 1987 attended a meeting when he claims to have been intimidated and pressured by the senators, an interpretation which they deny.

Mr Robert Bennett, the committee's special counsel, has argued that conduct by three senators - Mr DeConcini, Mr Alan Cranston of California and Mr Donald Riegle of Michigan (the chairman of the Senate banking committee) - raises serious questions of propriety.

Mr Bennett has questioned the judgment of Senators John McCain of Arizona and John Glenn of Ohio in participating in the meeting with Mr Gray, but has said these two senators did not break specific rules of the senate.

During the public hearings the two Arizona senators and their lawyers have accused each other of wrongdoing in their attempt to establish their own innocence. In general, the senators have argued that their lobbying was a form of constituent service since Mr Keating was either a resident or had substantial business investments in their home states.

Mr Robert Bennett, the committee's special counsel, has argued that conduct by three senators - Mr DeConcini, Mr Alan Cranston of California and Mr Donald Riegle of Michigan (the chairman of the Senate banking committee) - raises serious questions of propriety.

Mr Bennett has questioned the judgment of Senators John McCain of Arizona and John Glenn of Ohio in participating in the meeting with Mr Gray, but has said these two senators did not break specific rules of the senate.

During the public hearings the two Arizona senators and their lawyers have accused each other of wrongdoing in their attempt to establish their own innocence. In general, the senators have argued that their lobbying was a form of constituent service since Mr Keating was either a resident or had substantial business investments in their home states.



Dennis DeConcini: 'least passive' at meeting

US economic growth slower than forecast

By Michael Prowse in Washington

US ECONOMIC growth was slower than expected in the third quarter, the Commerce Department said yesterday, but new durable goods orders for October were surprisingly buoyant, mainly because of strength in the volatile transportation index.

Real gross national product increased at a seasonally adjusted annual rate of 1.7 per cent in the quarter, slightly down from last month's "flash" estimate of 1.8 per cent.

The figures contrast with market expectations of an upward revision in growth to between 2 and 2.2 per cent.

Mr Martin Flitwain, White House spokesman, focused on the figures as evidence that the US economy was not yet in recession. The 1.7 per cent GNP increase follows rises of 0.4 per cent in the second quarter and 1.7 per cent in the first.

However, GNP is widely expected to decline in the fourth period, perhaps at an annual rate of 2 to 3 per cent.

New orders for durable goods in October rose 3.6 per cent to \$125bn (£82.5bn), after declines of 0.9 and 1.6 per cent.

in August and September. However, excluding transportation, new orders fell 0.4 per cent.

The largest downward revisions in third-quarter GNP were in personal consumption spending, which rose 3.2 per cent compared with the previous estimates of 3.6 per cent and business inventories, which declined by \$4.4bn against \$1.7bn in last month's report.

Housing construction and government spending were also more subdued than initially estimated.

The largest upward revision was in foreign trade. After allowing for inflation, the gap between imports and exports narrowed to \$500m in the third quarter compared with an initial estimate of \$7.5bn. Figures for business investment were also revised upward.

Officials said that the increase in new durable goods orders was more than accounted for by a 1.8 per cent gain in orders for transportation equipment. This reflected strength in both aircraft and motor vehicle orders.

Chevron oil output plan angers green lobbyBy Alan Friedman
in New York

THE thorny question of whether Mexico's negotiations for a free-trade agreement (FTA) with the US will start on a bilateral basis or will involve Canada will be tickled in Brussels on Sunday.

Mrs Carla Hills, US trade representative, will discuss the question with Mr Jaime Serra Puche, Mexico's minister of commerce and industry, and Mr John Crosbie, Canada's minister of trade, prior to next week's General Agreement on Tariffs and Trade summit in the Belgian capital.

Mrs Hills said they would examine "whether it is efficient to have Canada be part of this negotiation; whether it is desirable to proceed in a tripartite fashion or a bilateral fashion".

She was talking prior to President George Bush's departure from Monterrey following a successful summit meeting with President Carlos Salinas de Gortari, aimed primarily at laying the best possible base for free-trade talks, which are expected to start in early summer next year.

The essential aim was to move towards not only a comprehensive North American FTA but agreement covering the whole of the western hemisphere, Mrs Hills stressed.

Earlier Mr Nicholas Brady, US Treasury secretary, had been evasive when asked if the US would insist in bargaining with Mexico on guarantees about non-curtailment of energy supplies in the event of a worldwide supply disruption. However, he said the question had not been raised at the Monterrey talks.

Mr Brady made it clear that arrangements had not yet been finalised on the underwriting by the US Export-import Bank of up to \$1.5bn (£750m) of contracts under which American exploration and drilling companies would undertake work for the state oil group.

There had been no discussion of the possibility of equity participation - or rights to hydrocarbon reserves discovered - in risk ventures with the state oil corporation, Mr Brady said.

CHEVRON, the fourth biggest US oil company, plans to activate the controversial Point Arguello oil field off the coast of California to produce up to 20,000 barrels a day.

The move, presented by Chevron as a response to a call by President George Bush for increased domestic oil production, means making use of an oil field which symbolises the national conflict between environmentalists and the oil industry's desire to capitalise on higher crude prices.

Point Arguello, 10 miles off the coast of Santa Barbara, has remained idle for three years following a \$2.5bn (£1.3bn) investment by Chevron and 17 other companies.

Environmentalists have blocked various plans to pipe or tanker the oil to Los Angeles, and Chevron has already written off \$45m of its \$780m portion of the investment.

The arguments against shipping oil from Point Arguello, the nation's biggest domestic oil find in 20 years, were strengthened in the wake of last year's Alaskan oil spill disaster.

In recent weeks the Department of Energy has tried to mediate between the oil industry and environmentalists, suggesting interim tankering of the Point Arguello oil to Los Angeles. This compromise was rejected by local officials in Santa Barbara.

Environmentalists yesterday dismissed the Chevron decision as a public relations manoeuvre, but Mr Will Price, president of Chevron USA, said the move "is a good-faith attempt to bring into being the compromise offered by the Department of Energy in the interest of meeting the nation's energy needs".

Mr Price said the controversy "is really a local issue", adding he was optimistic that Chevron would win an appeal to the California Coastal Commission. The 20,000 barrels a day will be piped to Northern California rather than to Los Angeles, which will mean making partial use of the All America pipeline.

Collor admits policy may have to change

By Robert Graham and Christina Lamb in Brasilia

BRAZIL'S President Fernando Collor de Mello has admitted he may have to modify his economic stabilisation programme following disappointing results in Sunday's elections for state governors.

Mr Collor told the Financial Times he was "increasingly aware" of the need to "consolidate democracy". However, with the defeat of pro-Collar candidates in 14 states, including the five biggest, the president will have a harder time advancing his anti-inflationary policies.

"We will have to see if the plan has to undergo some modification," he said, adding: "The best economic plan we can have is one that can count on the support of society as well as considerable proportion of Congress."

Mr Collor blamed the recent surge in inflation on the dismantling of the oil import bill, resulting from the Gulf crisis. "At a time when we are trying to economise, this extra dollar cost [\\$300m per month] is very serious."

Inflation is edging towards 12 per cent a month but Mr

Collor said his government was still working to reduce it to a monthly 3 per cent by next autumn.

He denied the state elections were a referendum on his government and described the results as "a consolidation of democracy". However, with the defeat of pro-Collar candidates in 14 states, including the five biggest, the president will have a harder time advancing his anti-inflationary policies.

He denied his efforts to secure support reflected a feeling of isolation and suggested instead that using the consensus approach to defeat inflation might be the last chance to avoid a serious recession.

"We must balance the application of our economic programme with the least possible social cost."

Previous meetings between ministers and business and union leaders have ended without agreement. The fundamental difference is over wage moderation, which the government sees as a key cause of escalating inflation.

Now TWA gives you the freedom of the freeways, almost free.

There's nearly four million miles of road in the States. Winding from Chicago to LA. And Seattle to Tampa Bay. They could be yours if you fly on TWA to America between now and December 31st 1991.

The exclusive deal we've struck with Hertz means your first week's car hire costs just £27[†], and then £40[†] for any additional weeks up to a maximum of four, including unlimited mileage.*

So you can get your kicks on Route 66. Route 89. Route 194. Route 395. Or any other Route that takes your fancy.

Just call one of the participating tour operators listed below to take advantage of this great deal.

TWA
For the best of America.

PARTICIPATING AGENTS: AMERICAN CONNECTIONS (HIGH WYCOMBE) 0494 473173 · BON VOYAGE (SOUTHAMPTON) 0703 330332 · FRONTIERS (LONDON) 081 994 6938
JETLIFE HOLIDAYS (SWANLEY) 0322 04714 · KEYTO AMERICA (ASHFORD, MIDDX) 0784 248777 · NORTH AMERICA TRAVEL SERVICE (LEEDS) 0532 426202 · PEREGOR TRAVEL (RUISLIP) 0895 639900
TWA GETAWAY (LONDON) 081 313 0550

*Offer applies to new TWA published fare. †Peak season surcharges £15 per week. Rentals must commence no later than 7 days following arrival in the U.S. Offer applies to Group A cars at Hertz participating Corporate locations except Manhattan. Optional LDW is \$12,000 a day or less. Minimum one week's rental. Additional rental days outside a weekly period are charged at local rates. Customer is liable to pay taxes on the value of the hire. Optional services, such as refuelling, or any applicable mileage charges per car & day rentals are extra. Under 21 credit card acceptable to Hertz is used, a minimum cash deposit will be required. Unltd mileage * applies only on rentals returned to the original rental location. Advance reservations are required. Minimum rental age 21 years. Customers aged 21 to 24 subject to status and a surcharge. Driver must have an acceptable driving license. Contact participating Tour Operators for full terms and conditions.

**These suppliers have
won the Ford Quality Award.
But the real winner is you.**

Ford European Q1 Quality Awards are reserved for the few – those special suppliers who achieve the highest performance against Ford's rigorous quality standards. In short, higher quality for you, the customer. 750 suppliers have already joined this élite. Now there are 72 new winners. Congratulations to them all. Ford salute them.

A P Kayba
Pamplona

Aren SA
Paris

Ascometal
Hagondange

Autotrim
Almussafes

BSRD Limited
Carlisle

Baumann GmbH -
Werk Lichtenstein

Hugo Benzing KG
Werk Kornthal-Münchingen

Blatpunkt GmbH
Werk Herne

Borbet GmbH
Hallenberg-Hesborn

Franz Buschhoff GmbH & Co
Köln

HP Chemie Pelzer UK Ltd
Runcorn

Cojineteras de Friccion SA
Getafe

R & A G Crossland
Walsall

Dostua SA
Galdacano

A L Dunn & Co Ltd
Nuneaton

Egana SA
Zaridvar

Bring Dichtungswerke GmbH
Werk Bietigheim

Gillet Exhaust Manufacturing Ltd
Tredgar

Hella KG Hüeck & Co
Werk 5
Recklinghausen

Hellermann Insuloid
Manchester

Hessing & Schrotth
GmbH & Co KG
Oberstdorf

Huf Espana
Burgos de Osma

Ind. Berry
Abadiano

Janak Fabrication Europe Ltd
Manchester

KACO-GmbH & Co
Heilbronn

KACO GmbH & Co
Kirchardt

Klockner Stahl GmbH
Georgsmarienhütte

Kulping Espana
Mostoles

Kostal Electrica
Sentmenat

Larsen & Sessions ApS
Langslev

LUK
Lamellen-Und Kupplungsbau
GmbH & Co.
Unna

M & Q Plastic Products Ltd
Limerick

Magna International GmbH
Gelnhausen

Mannesmannröhren-Werke AG
Werk Wickede

C S Martin Ltd
Alford

Martin Guillermo
Retiel

Dr Melegny GmbH & Co KG
Bergisch Gladbach

Melfin (UK) Ltd
Lace Web Division
Nottingham

Merit (Malta) Ltd
Santa Venera

Neumeyer Fliespressen
Nürnberg

Pechinéy Rhénau
Froges

Pirelli Neumáticos
Barcelona

Productos Pirelli
Cornella de Llobregat

Profil Verbindungstechnik
Friedrichsdorf

William Pryn-Werke
Stolberg

Ricardo Prehn
Sant Boi de Llobregat

Robertson Tooling Ltd
Bedford

Rodd Engineering Co Ltd
Mitcham

RPK S Coop
Vitoria

S Schendel GmbH
Werk Waldershof

Simo
Moniblanc

Skultuna Produktion AB
Sweden

Stabilus Limited
St Neots

Supra Chemicals & Paints Ltd
West Midlands

SWF
Werk 1
Bietigheim

Tecalemit Iberica
Getafe

Tenneco-Walker (UK) Ltd
Burnley

Textile Bonding
Higham Ferrers

P C Turck
Lüdenscheid

Thyssen Edelstahlwerke AG
Witten

Tucker Fasteners Ltd
Birmingham

Turnex
Waterford

Uher AG
Wien

Valeo Vision
Sens

Valeo
Usine de Sainte Florine

Varta Batterie AG
Werk Hannover

Wardle Storeys
Brantham

Wardle Storeys
Earby

Westfalia-Werke
Franz Knobel & Söhne KG
Rheda - Wiedenbrück

Weyburn-Bartel Ltd
Elstead

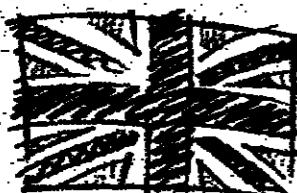
Stephan Witte GmbH & Co KG
Werk Iserlohn

Zender Industrieprodukte GmbH
Idar-Oberstein



UK NEWS

BRITAIN IN BRIEF



Job cuts expected at BAE soon

British Aerospace is expected to announce next month a restructuring of its military aircraft operations possibly including extensive job reductions because of cutbacks in Government defence spending.

RAE union leaders said they expected an announcement on job cuts as early as next Monday. They said the company had called mass meetings on Monday at three plants.

BAE launched last July a thorough review of its military aircraft company, which employs about 35,000 people in the UK and overseas. The review followed the cancellation last June of 33 Tornado combat aircraft for the Royal Air Force.

Doubts over City's future

Middle market companies in the UK have doubts about the future of the City of London as a corporate finance centre.

According to a survey of senior executives at 100 companies by KPMG Peat Marwick MacIntock, the accountancy firm, only 36 per cent see an optimistic future for the City, while 21 per cent thought London's importance would diminish.

Mr Gerry Acher, KPMG's head of corporate finance, said the result reflected widespread disenchantment among middle market companies with the failure of the UK's equity market to respond to their needs.

Few women in top jobs

Accused of complacency: Angela Rumbold

The senior civil servants' trade union accused the government of complacency over the small number of women in top Civil Service grades.

The accusation followed a claim by Mrs Angela Rumbold, the outgoing Minister of State at the Home Office, that the way in which the Civil Service promoted women was an example to other employers.

Mrs Rumbold was speaking at the launch of a National Economic Development Office report on the under-representation of women in management jobs. Only 1 or 2 per cent of all senior management jobs are filled by women, according to the study.

Supergum affair rekindled

The controversy over the Government's handling of the Iraqi supergun affair is set to be rekindled by a Parliamentary inquiry into the Department of Trade and Industry's role in the incident.

The parts for the gun were discovered in a transport dock in Cleveland in April.

A senior member of the committee said it had accumulated a substantial dossier of information, which showed that the companies involved had kept the DTI fully informed of what they were being asked to do from an early stage in the negotiations over the contract.

EC directive on employment

All workers in the European Community would be entitled to a written contract stating their terms of employment under a directive proposed by the European Commission.

Unlike most of the Commission's social proposals, which have met uniformly hostile responses from the UK, British officials suggested that the proposals were broadly acceptable.

The idea has been supported by the Institute of Economic Affairs, the right-wing policy group. However, Britain

rejects the idea of Brussels dictating the terms of contracts covering work, which it believes are a matter for member states.

UK company wins contract

A contract worth more than £1 billion has been placed with John Brown, the engineering division of Thirlmere House, to install environmental equipment at PowerGen's power station at Ratcliffe-on-Soar in Nottinghamshire.

John Brown fought off stiff foreign competition to win the contract, which is crucial to PowerGen's plans for combating acid rain pollution. PowerGen is one of the two electricity generating companies due to be privatised in February.

Steel figures disputed

The Ravenscraig steel plant in Scotland, which is due to have its hot strip rolling mill closed next April with the loss of 770 jobs, has better productivity than most British Steel plants, according to figures presented by union officials to a select committee.

According to the union's estimates, based on figures used to calculate bonus payments, Ravenscraig's productivity this September was 4.4 man hours per tonne.

This compares with the overall productivity figure at British Steel for the year to March 31 of 4.3 hours per tonne, quoted in the company's annual report.

Fuji Bank sets up London HQ

Fuji Bank, one of Japan's largest banks, has decided to locate its European headquarters in London. Mr Naoko Yokobori, managing director responsible for Europe, said the move "proves our strong commitment to the European market and will provide a powerful base for further localisation."

Marathon to develop field

The Government has given approval to Marathon Oil, the subsidiary of USX of the US, for the development of the East Brax gas condensate field at an expected cost of \$250m.

The field, 165 miles northeast of Aberdeen, has recoverable reserves of 1.5 trillion cubic feet of gas and more than 200m barrels of condensate. Liquids that come out of the gas during production. This makes it one of the larger developments of recent years.

Complaints rise against banks

The retail banks are the source of a "rising tide of complaints" according to the Banking Ombudsman in his annual report.

"Complaints are up by a very substantial amount," said Mr Lawrence Shurman, Banking Ombudsman, who received 3,916 complaints from members of the public about banking in the year up to September 30, an increase of 46 per cent on the previous year. The Ombudsman said that "at least 20 per cent" of the 651 cases settled this year had been resolved in favour of the complainant.

Tenure plans announced

The Government has published its long awaited proposals for new legal arrangements for the freehold ownership of flats and other interdependent buildings with shared facilities.

The new scheme of freehold ownership, known as "strata title", is similar to "condominium" schemes which already exist in other parts of the world.

Its aim is to provide a satisfactory alternative to the existing long-leasehold arrangements which are generally used at present for flats and similar developments.

London college makes cuts

Queen Mary and Westfield College, a part of the University of London, has been ordered to cut £1.8m from its budget for next year by the universities funding watchdog, the Universities Funding Council.

Mr Graham Zellick, acting principal of QMW, said that if cuts in spending are not made the college will eventually face bankruptcy. He said the cuts ordered by the UFC had been anticipated by the college, which had ordered some £300,000 in cuts earlier this year. It had also planned an additional package of cuts worth about £1.5m.

NATIONAL INSTITUTE FORECAST

Growth expected to slow in seven biggest economies

By Peter Marsh, Economics Staff

The world's big seven economies face a marked slowdown this year, although growth will stay high in Germany and Japan, according to the National Institute, the London-based leading think tank.

In its quarterly review published yesterday, it says that total output in the big seven will increase by 1.8 per cent next year, compared to 2.4 per cent this year and 3.2 per cent in 1989. Growth is put at 2.4 per cent in 1992. The seven largest economies are US, Japan, Germany, France, Italy, Britain and Canada.

The outlook for the world would be worse but for the buoyant outlook for Japan and

NATIONAL INSTITUTE REVIEW FORECAST

	HOME ECONOMY				WORLD ECONOMY				
	Real GDP ^a	Total Non-oil	Manu. ^b	Jobs less ^c	Current Bal ^d	PSBR ^e	Real GNP ^f	Consumer Prices ^g	World Trade ^h
1990	2.5	3.5	4.4	1.7m	7.0	-£16bn	£25bn	4.2	6.7
1991	1.8	0.9	0.5	1.8m	10.3	-£17bn	-£1bn	4.5	4.6
1992	0.8	1.1	-0.4	2.1m	4.8	-£14bn	+£2bn	5.2	3.9

^aGDP, % change, year on year. ^bUK, mostly unemployed (excluding school leavers), fourth quarter. ^cChange, fourth quarter on fourth quarter. ^dYear. ^ePSBR, deficit/surplus, % change, year on year. ^fVolume of world trade, % change, year on year.

Germany, the review says. The US and Britain look likely, in contrast, to suffer a relatively prolonged economic slowdown.

In the US, total output is likely to grow by just 0.8 per

cent in 1991, compared to 1.1 per cent in 1990 and 2.5 per cent in 1989.

On the other hand, growth in Japan will probably be above 6 per cent this year for the first time since 1973, a rate of expansion driven by strong domestic demand and high business investment.

The review says the Japanese economy will remain

strong next year, though growth will slow to 3.8 per cent, with inflation showing an increase from 3.2 per cent this year to 4.6 per cent.

In Germany, the aftermath of unification will lead to strong economic expansion.

With total growth of 3.8 per cent next year, about the same as in 1989.

The review says its forecasts being revised by the German economy to meet new consumer demands and spending on industry and transport infrastructure will lead to an increased import bill, the review says.

German import volumes are forecast to grow by about 9 per

cent in both 1990 and 1991. That should add up to 0.5 per cent in world trade and aid the economies of a number of other countries suffering downturns in domestic demand.

Given that Europe as a whole will be constrained by a rise in real interest rates stemming from an increase in rates in Germany. In the longer term, this increase should be offset by the openings in business demand in eastern Europe.

The review says its forecasts are hedged by the uncertainties regarding the Gulf crisis. It assumes oil prices will peak at \$35 a barrel in the final three months of 1990, and fall to \$24 a barrel by the end of 1991.

Recession to be short but sharp

By Rachel Johnson, Economics Staff

THE CURRENT UK recession will be a substantial one which intensifies before cuts in interest rates provoke an economic recovery next year, according to the National Institute forecast.

The onset of the downturn was sudden, unexpected and followed a sharp change in business sentiment in the third quarter. However, the institute forecasts a year of

European economies, making possible economic and monetary union, says the review.

On the fiscal front, public spending is "rising rather fast" and has eliminated the prospective surplus on the public sector financial balance. The balance of payments is predicted to be £15bn in deficit in 1991. Tax increases would prolong the recession, therefore the institute predicts a neutral Budget next spring.

THE CASE for a Labour government's fresh look at economic policy has been strengthened by the "disappointing" performance of the economy under the Conservatives, the review says.

It pinpoints radical changes the party would make and suggests that a future Labour government is predicted to be £15bn in deficit in 1991. Tax increases would prolong the recession, therefore the institute predicts a neutral Budget next spring.

But it says that until Labour

wins the credibility of the markets, a larger risk premium would attach to relative interest rates in the UK.

The long-term net result of Labour's policies would be to raise output and employment, having enlarged the capital stock and skills of the labour force, it says.

• On Europe, Labour is closer to Brussels than the Tories. It would be greater influenced by political develop-

ments in other countries, such as France.

• On exchange rates, the review says that depreciating sterling within the European Monetary System would undermine the system and Labour would be ill-advised to realign.

• On unemployment, reducing joblessness appears less of an issue now than fighting inflation. But new training programmes would raise labour productivity.

From her point of view as well, only the best can ever be good enough. Lufthansa.



Probably no other form of travel demands as much trust in a company as the trust you put in an airline.

Flying today demands a commitment to the highest standards of perfection as never before. Fortunately, whoever flies Lufthansa knows they're in the best of hands. Because there's scarcely another company that pursues its philosophy of perfection and quality in all aspects of flying more faithfully than Lufthansa.

That is the basis for the good feeling you enjoy aboard every Lufthansa flight. That's why some 11,000 technicians, who spend several years being trained in a system that sets worldwide industry standards, always feel fully responsible for you. Or, to put it another way, just imagine that behind every second seat on a Lufthansa plane, there's a Lufthansa technician.

Further examples are the state-of-the-art check procedures carried out at Lufthansa's own engine centre at Hamburg, which

is the biggest of its kind in the world outside the USA. There we employ the very latest technologies for overhauling our engines, so that they always fly "as new".

It adds up to a good feeling that applies not only to those who fly with us.

Because knowing that someone close to you is in the best of hands, doesn't only depend on a friendly service and a relaxing atmosphere - it comes with the good feeling of knowing you haven't made a compromise.



Lufthansa

Yamaichi and You. Performance that pays. Privately.

You had to perform to accumulate your wealth. Shouldn't your bank have to perform to manage it?

Yamaichi Bank (Switzerland) is dedicated to achieving performance for private clients. You set the investment goals, we develop the strategies to achieve them. This we are well equipped to do. Yamaichi Securities, our parent, is the oldest securities house in Japan. It has a commanding presence in world markets. And is a leading innovator in index-beating investment programmes.

That is one part of performance. The other part is personal and very private service.

We are a Swiss bank; part of the world's most privileged private banking tradition. Our edge must, and does, lie in performance.

We would be pleased to discuss how to make your money perform. You may contact us by post or in person.

Please send me your booklet "The Art of Private Performance" together with full account opening forms.



Yamaichi Bank (Switzerland)

Name _____ Address _____

FT29.J1.90

Post to: Rolf Zenger, Yamaichi Bank (Switzerland), Head Office, Bahnhofstrasse 92, P.O. Box 6033, 8023 Zurich, Switzerland. Tel: (01) 228 6511.
Or to: Kurt Gobecind, Yamaichi Bank (Switzerland), 18-22 rue Plantamour, Case postale, 1211 Genève 1, Switzerland. Tel: (022) 732 43 65.
Or to: Fernando Semini, Yamaichi Bank (Switzerland), Viz Ariosto 5, 6900 Lugano, Switzerland. Tel: (091) 226313.

Issued by Yamaichi Bank (Switzerland) Ltd., and, for the purposes of Section 57, Financial Services Act 1986, approved by Yamaichi Asset Management (Europe) Ltd., which is a member of IMRO.

SWITZERLAND FINANCIAL & INVESTMENT CENTRE

The FT proposes to publish this survey on December 12 1990.

It will be of particular interest to the 90% of all Professional Investors in Europe who are FT readers.

If you want to reach this important audience, call Patricia Surridge on 071 873 3426 or fax on 071 873 3079, or Financial Times (Switzerland) Ltd, 15 Rue du Cendrier, CH-1201 Geneva, Switzerland. Tel: (022) 7311604

FT SURVEYS

HAND-
DELIVERY
now available in

WARSAW

DAY - A

REST OF POLAND

DAY - B

For subscription
details and more
information contact
Nina Kowalewska in
Warsaw

Phone 48-22-489787
or Andrew Taylor in
Frankfurt

Phone 49-69-7598118
Fax 49-69-722677

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Free hand delivery service

Free hand
delivery service
for all subscribers
who work in the
business centres
of

LISBOA AND PORTO

Lisboa
(01) 808284
FAX Lisboa
(01) 804579

And ask
Roberto Alves
for details.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FINANCIAL CONTROLLER

Circa £28,000 + car

Danesfield House, situated beside the Thames between Marlow and Henley, will open as the premier five star hotel outside Central London in Spring 1991.

We are seeking a qualified accountant with hotel experience who can demonstrate strong financial and managerial skills.

The senior management role will require strong communication skills across a range of disciplines, enthusiasm and the ability to work under pressure, together with an assertive and diplomatic personality.

Initial responsibilities will include the implementation of systems covering financial reporting, costing and internal controls for the hotel.

Please apply in writing with your Curriculum Vitae and current salary to:

Mrs. P.M. Wingfield
Danesfield Limited
Danesfield House
Medmenham
Marlow
Bucks. SL7 3ES

Finance Bursar Sevenoaks School

Age: 40-55 Salary: £25,000

Sevenoaks School is a long standing and highly regarded independent public school, with 900 pupils and over 150 staff.

In charge of a small team, the Finance Bursar will have responsibility for the efficient operation of the finance function of the School and its associated businesses. The scope of the role will include management and statutory reporting, treasury management, control of the computer systems and presentation of information to the Board of Governors.

This opportunity will appeal to qualified accountants familiar with computerised systems and who have the ability to manage successfully a broad role with a hands-on style.

Please send career and personal details to Carrie Andrews, Ernst & Young Search and Selection, 31 Conduit Street, London W1R 9TB, quoting reference CA285.

The Top Opportunities Page

appears every Wednesday in the
Financial Times.

For further information please contact

Elizabeth Arthur 071-873 3694
Stephanie Spratt 071-873 4027

BUSINESS LAW

Romania joins investment club

By Daniel Arbess

MAKE WAY for a new entrant in the eastern European competition for US and European investment — Romania, the Balkan nation of 23m and historically (in annual dollar terms) the US's largest dollar partner in the region.

After last December's revolution, Romania got off to a slow start in terms of investor interest compared to its northern neighbour in Czechoslovakia, Hungary and Poland. Political instability is said to be the cause.

Although the December revolution successfully dislodged the dictator Ceausescu, observers were troubled by the bloodshed (including the summary execution of Ceausescu himself).

In recent months, the new government, led by Ion Iliescu, has been criticised for its use and threatened use of force to quell public dissent.

The resulting unfavourable press coverage has slowed tourist and business traffic to the capital and chilled technical and financial assistance discussions with the EC and various western countries.

Bucharest, however, says it is committed to democracy and human rights.

As the situation stabilises, aid and trade discussions should resume and western governments will re-consider Most Favoured Nation (MFN) status, along with access to trade finance credits, political risk insurance, and trade and investment protection agreements.

Meanwhile, the Romanians have taken impressive strides toward establishing a legal framework for foreign investment and rapid economic transformation.

For the prospective foreign investor, the centrepiece of this effort is a new decree-law on foreign investment, adopted on 30 March, 1990, a law on the reorganisation of state enterprises adopted on 7 August 1990, and a set of proposed legislative enactments and amendments now pending before the Romanian parliament.

The law on state enterprises features detailed procedures for transforming state enterprises into shareholding companies with government-appointed boards of directors.

Thirty per cent of the shares of these companies will be distributed to the public at a nominal price. The rest will be sold at market value to domestic and foreign investors under the supervision of a newly established National Agency for Privatisation.

The criteria to be applied by the agency in selecting types and percentages of enterprises to be privatised, and valuation techniques, will be established in legislation now being finalised.

The state enterprise law also sets up a mechanism for the leasing of land and other state-owned property.

Such "concessions" will be granted to domestic and foreign investors on the basis of public auctions organised at the request of the ministry of trade and industry. Their maximum term is 20 years.

There is an automatic exemption on income tax for

cult to find reliable sources of domestic supply.

If the experience in the Soviet Union and other soft currency economies in the region is any indication, surviving suppliers can be expected to take advantage of their own freedom and demand payment in hard currency from joint venture companies.

If a company manages to navigate these pitfalls and turn a profit, the good news is that Romanian tax rates compare favourably with those of neighbouring countries.

The good news is that Romanian tax rates compare favourably with those of neighbouring countries.

two years "flowing from the turnover of the taxable income", and the ministry of finance can grant a 50 per cent reduction in the tax for an additional three years if profits are reinvested in Romania.

Dividends are taxed at 10 per cent (compared with 25 per cent in Czechoslovakia). The new Agency for Foreign Investment Promotion is also working on special tax waivers, subsidies and other incentives to attract western capital in particularly important sectors of the economy, including food processing, tourism and telecommunications.

As is always the case for western investors in central and eastern Europe, the make or break factor is likely to be the joint venture's right to

earn and retain foreign currency, and the availability of foreign currency for dividend distribution and remission.

Romanian companies with foreign capital participation may retain 100 per cent of their foreign currency earnings (the limit for domestic companies is 30 per cent, to be increased to 30 per cent early next year).

Surplus foreign exchange can be used to pay dividends to the foreign shareholder.

But what happens if the company has no foreign exchange surplus, what can the foreign shareholder do with its Romanian profits?

Under the current law an annual amount up to 8 per cent of the foreign shareholder's "invested capital" will be converted to foreign currency by the Romanian Bank for Foreign Trade (BFR) and may be transferred abroad.

Remaining domestic profits must be used for reinvestment or to buy Romanian goods and services.

Meanwhile, a pending amendment would reportedly provide for total repatriation of net profits, subject to a 50 per cent levy by the BFR.

The government also plans to move quickly to make the leu convertible, beginning early next year with periodic devaluations and hard currency auctions which will be open to joint venture companies.

Keep an eye on Romania. With its large and hungry domestic market, access to the Soviet market and apparent commitment to market reforms, it promises to become a significant player in the region's investment and privatisation game.

The author is a lawyer with the American law firm of White & Case.

IRELAND

The FT proposes to publish this survey on December 13 1990.

It will be of particular interest to the 17% of Managing Directors and Chief Executive Officers in Ireland who are FT readers.

If you want to reach this important audience, call Charles Blanchard, Mac Publishing, 44 Leinster Road, Dublin 6, Tel 01 666000 Fax 01 964962 or Kirby Saunders on 071 573 4623 or fax 071 573 3079.

FT SURVEYS

GET YOUR TEETH INTO TREASURY

Chartered aged 25-28

Wholesale Banking
First appointments outside the profession for recently qualified that combine intellectual challenge, innovative solutions, with an element of stability and broad progression in a growth oriented, highly congenial environment, are presently the exception rather than the rule.

Such a role has been created by our client. The successful candidate will develop the financial modelling and accounting treatments required to cope with the increased volume of highly complex deals conceptualised by iconoclastic financial engineers.

Only the best, able, ambitious, articulate accountants with a committed approach to work long hours, using experience with financial services clients including special work in acquisitions, flotations or leasing are required. They should be, or should rapidly become, familiar with products at the leading edge of the capital markets business. An appropriate package including banking benefits will be negotiated.

Please forward your curriculum vitae in confidence including details of your remuneration quoting reference number 120 or telephone Peter Wilkinson or David Wilkinson for a confidential discussion.

Your details will not be released to our client without express permission.

Please do not confuse us with an agency. We are professionals in the Search & Selection field who advertise regularly in the FT, where the more senior financial appointments are advertised.

Kidsons Impye Search & Selection Ltd, 29 Pall Mall London SW1Y 5LP Tel: 071-321 0336 Fax: 071-976 1116

A Member of International Search Group

KIDSONS • IMPYE

FINANCIAL ACCOUNTANT CHESHIRE

Our client, a leading manufacturer in the FMCG market, is seeking a Chartered Accountant to head up their financial department. The post offers excellent career prospects possibly culminating in a seat on the board of directors. The incumbent should have a proven track record in a fast moving environment where strict credit control and financial management is a requirement.

This is a senior position and it is unlikely that applicants under 40 years will have had sufficient senior level experience. Applicants currently earning much less than £30,000 will not be considered. In addition to an excellent salary, our client offers a company car, private medical insurance and a company pension scheme.

Interested applicants should apply with a full C.V. to:

**INTEREUROPE RECRUITMENT
13/15 BARRACK ROAD, GUILDFORD, SURREY GU2 6RU**

INTEREUROPE

Internal Audit/Compliance Executive

IMI Capital Markets (UK) Ltd plays a major role in the international operations of Istituto Mobiliare Italiano (IMI), one of the leading Italian financial services groups. The Company arranges and participates in Euromarket transactions and, through its subsidiaries, actively trades international securities.

This new position requires candidates with an appropriate professional qualification, who have gained relevant experience preferably within a securities house.

Candidates should possess good communications skills and be capable of using their initiative and experience to ensure compliance with the internal procedures of the Group and also assist in the development and enhancement of such procedures. In addition, candidates should have a good understanding of TSI regulatory requirements.

The Company is offering a competitive starting salary together with an attractive benefits package.

Interested candidates should send a full curriculum vitae, including salary details and photograph to:

Mrs M McGurk
Personnel Manager
IMI Capital Markets (UK) Ltd
Walbrook House
23-29 Walbrook
London EC4N 8BB

IMI
CAPITAL MARKETS UK

NORTHgate, 300 Queen's Gate, London SW7 2AT
Telephone 0171 580 5000 Telex 832 200 IMI G
Fax 0171 580 5001

INTEREUROPE LTD, 13/15 Barrack Road, Guildford, Surrey GU2 6RU
Telephone 071 730 3000 Telex 832 200 IMI G
Fax 0171 730 3001

INTEREUROPE LTD, 13/15 Barrack Road, Guildford, Surrey GU2 6RU
Telephone 071 730 3000 Telex 832 200 IMI G
Fax 0171 730 3001

Thames bring you the news from the whole world of London.

And it's no small world.

Eleven million people live and work in the Thames region. It's the hub of the country's social, political and business life.

It produces more than a third of the gross national product. Not to mention the cultural and artistic wealth that's created here: everything from Covent Garden Opera to the Notting Hill Carnival.

So many people, so much happening, and so much news.

So how do you keep up? That's where Thames News comes in - telling you how it is in the busiest news patch in the country.

Six bulletins each weekday. A computerised newsroom in the heart of London.

A new news studio in Guildford, and others due to follow shortly in Watford and Dartford.

'Live-Link' teams ready at a moment's notice, so you can watch it happen, as it happens.

As you'd expect, we chase the hard news. Like the recent terrorist bombs in and around London. The bush fires in Surrey during the heat wave. Last winter's storms and floods in the Thames Valley and the ambulance dispute, when we were first on the streets with the Army.

own independent checks on river safety on the Thames.

On the night of the town hall elections in May, we produced a three-hour Election

Special, with live reports from all the important counts and the fastest computer-driven results service; when the Conservatives surprised all the pundits, and held on to Wandsworth,

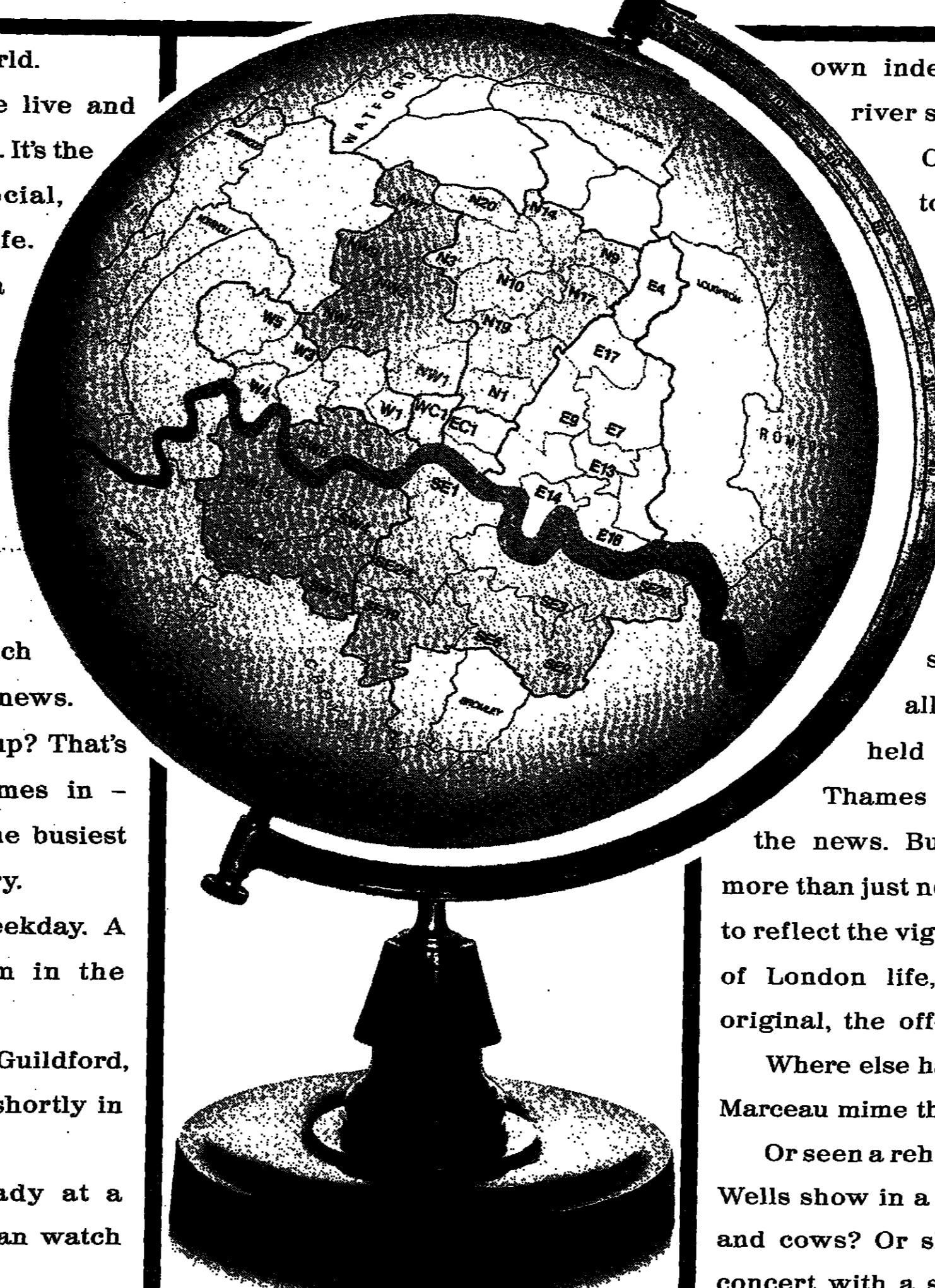
Thames News was first with the news. But Thames News is more than just news. We're also here to reflect the vigour and spontaneity of London life, bringing you the original, the off-beat, the bizarre.

Where else have you seen Marcel Marceau mime the weather forecast?

Or seen a rehearsal for a Sadler's Wells show in a farmyard with pigs and cows? Or shared a Beethoven concert with a string quartet in a boxing ring? This is the world that Thames News brings you six times a day. A bustling, dynamic, dazzling world.

The four corners of the world of London, within the four corners of your television screen.

THAMES. A TALENT FOR TELEVISION.



But just because we're fast, that doesn't mean we cast aside a news story once it's no longer headline material.

After the Marchioness river boat disaster, we kept in touch with the survivors, and the families of those who died, and we carried out our



CINEMA

Terminal passions

THE SHELTERING SKY
Bernardo Bertolucci**THE COMFORT OF STRANGERS**
Paul Schrader**COME SEE THE PARADISE**
Alan Parker

A cult novel is a fear something. Paul Bowles' *The Sheltering Sky*, the tale of an American couple who bring their wounded marriage to North Africa, has lain in wait for film-makers for 45 years. The book is a strange mixture part desert melodrama, complete with intrigue, death and seducer tribesmen, part whopping dose of postwar existentialism. Someone once called it *Camus on a camel*.

Now the novel has reached out from its hiding-place and grabbed film-maker Bernardo Bertolucci. Who better, it no doubt thought, than the director of *Last Tango in Paris* and *The Last Emperor* for this tale of terminal passion in a photographic land. Coming to Tangier, Port (John Malkovich) and Kit (Debra Winger) throw off their cloying young travel companion (Campbell Scott) early; then they hit the desert trail, jolting on by bus or truck into a purging inferno of flies, mud, villages, cholera and finally death. In the novel's last chapter Kit the survivor goes on a mind-annihilating sexual assault course with an assort-ment of Tuareg tribesmen.

The book rises to bizarre heights here, seeking some ultimate rhyme between sex and death. The film, alas, goes into a tailspin. Instead of putting us inside Kit's head as she seeks in blind carnal submission a companion oblivion to her husband's, Bertolucci and cameraman Vittorio Storaro exteriorise the story with travel-brochure shots of the desert. In 70-millimetre, the Sahara swells and swirls. There are golden flanks of dune clothed in a drifting chiffon of wind-swept sand; there are moonlit oases like pools of molten sil-

ver. We gasp at the visual mastery of Storaro, even as we lose all hold on the finer mysteries of Kit.

Indeed the whole film turns into a fight between Bowles's philosophical humanism, lent a passionate sweaty grace by Malkovich and Winger, and Bertolucci's penchant for spectacle-at-any-price. This penchant so blander out *The Last Emperor* that mercantile Hollywood, barely recognising the film's Maoist noises, gave it nine Oscars.

The acting is magnificent. Malkovich's Port is a serpentine son seeking a way into the dark all but along his worn sun-cracked skin as he travels on, his sibiant patient wife transforming writer Mark Pioce's dialogue into spoken thoughts. Winger is better still as the anxious, superstitious Kit. Charming at first - lover's body, a bowl of lime - a bathrobe - she writes quiet, fathomless piano into her own love-play!

More on the perils of foreign travel in *The Comfort of Strangers*. Director Paul Schrader and screenwriter Harriet Pinner turn Ian McEwan's original novel into an even more original movie. In a tale that starts weird and gets weirder, Natasha Richardson and Rupert Everett are the young English couple adrift in Venice and Christopher Walken and Helen Mirren are the older Venetians who offer their palazzo as a home-from-home. Free beds, free food, free talk, and for the privileged guest free death...

It is *The Sheltering Sky* in a bloodstained Venetian hour-glass. Comical, sinister, baroque, the tale glides through atavistic alleys as if through the veins of Venice's own history.

Blood-red sunsets tinge Moorish cupolas; black gondolas bow and scrape in the water.

And when our two English lovers, unfed late at night, stumble on a white-suited stranger (Walken) who offers wine at his local bar plus conversation and childhood memories, how can they refuse? And how can they refuse?

Indeed even as the film perches on the brink of its own unhappy final section, it gives us one unforgettable scene and image. Harrowed by cholera,



Magnificent acting: John Malkovich and Debra Winger in Bertolucci's "The Sheltering Sky"

Port dies in a white bare room in a Foreign Legion fort, the floor veined with a jagged crack that runs under his pelvis and up the wall as if it is passing through the heart itself.

*
More on the perils of foreign travel in *The Comfort of Strangers*. Director Paul Schrader and screenwriter Harriet Pinner turn Ian McEwan's original novel into an even more original movie. In a tale that starts weird and gets weirder, Natasha Richardson and Rupert Everett are the young English couple adrift in Venice and Christopher Walken and Helen Mirren are the older Venetians who offer their palazzo as a home-from-home. Free beds, free food, free talk, and for the privileged guest free death...

That is *The Sheltering Sky* in a bloodstained Venetian hour-glass. Comical, sinister, baroque, the tale glides through atavistic alleys as if through the veins of Venice's own history. Blood-red sunsets tinge Moorish cupolas; black gondolas bow and scrape in the water. And when our two English lovers, unfed late at night, stumble on a white-suited stranger (Walken) who offers wine at his local bar plus conversation and childhood memories, how can they refuse? And how can they refuse?

That is *The Sheltering Sky* in a bloodstained Venetian hour-glass. Comical, sinister, baroque, the tale glides through atavistic alleys as if through the veins of Venice's own history. Blood-red sunsets tinge Moorish cupolas; black gondolas bow and scrape in the water. And when our two English lovers, unfed late at night, stumble on a white-suited stranger (Walken) who offers wine at his local bar plus conversation and childhood memories, how can they refuse? And how can they refuse?

veneering effect from afar on their own love-play!

Pinter's screenplay weaves the horror around his characters like a spider's web. As scripted and acted, Walken's madness is so flagrant that we hardly notice it until it starts to catch the light and brush our faces. Too many speeches about his domineering father, too many hints about his sadomasochistic love play. And Schrader's direction, leading the Armani-dressed elegance of *American Gigolo* up the aisle towards the high Gothic of *Car People*, has a beautiful macabre precision. He blends Gianni Quaranta's sets and Daniel Spinotti's photography to create a Venice cloaked with stylish claustrophobia.

Venice herself. Alan Parker's *Come See The Paradise* is the week's third film about the horrors that await strangers in a strange land. But this time, though history has helped to write the story, subtlety and credibility are elbowed aside by sentimentality. Music of syrup uplift slides over the tale of a three-generation family of Japanese immigrants who are bundled off to a camp in Northern California during the US crackdown after Pearl Harbour. Twinned with their fortunes are those of hero and Irish-American union sympathiser Dennis Paul, who marries into the clan.

Sweeping over ten years, the film has love, heartache, indignation, separation and spectacle. In short no expense has been spared; or almost none. The only economy, as often when writer-director Parker tackles a historical *cause célèbre* (see *Mississippi Burning*), is with the truth. Mr P manages the astounding feat of mentioning Pearl Harbour only once, in a virtual aside, during the 2½-hour movie.

Since anti-Japanese feeling in the US was almost wholly attributable to this event, in which more American personnel died than in the whole of the first world war, it is surely worth a prominent place in the dramatic equation?

But no. Parker slaloms elegantly past, preferring to baffle away generally at the iniquities and inequities of Uncle Sam and America's alleged

xenophobia. Sentimentalising every character in sight and stuffing his story with more per second than any film in memory, Parker clearly believes the way to an audience's political arousal is through his Kleenex consumption.

Best of the rest in an overcrowded week is *The Big Picture* (15). Cannon Tottenham Court Rd: a Tinseltown satire starring Kevin "Flatliners" Bacon as an aspiring film-maker undone by venal producers, epicene agents and damsels in distress. From the man who brought you *This Is Spinal Tap* - writer Christopher Guest, he turned writer-director - a comedy whose crunchy extrovert makes up for a softish centre.

Love Hurts (15, Cannons West End) is a soft centre and a pretty sticky exterior.

Jeff Daniels mugs vaultily as the about-to-be-divorced yuppie whose sister's wedding inspires lovable family chaos and second marital thoughts. Winsome but watchable. Neither adjective applies to *Repossessed* (15, Cannon Haymarket): Here Linda "Exorcist" Blair lends her revolving head and peacock-disgorging talent to a diaabolical (in all senses) spoof. Writer-director Bob Logan provides the jokes and Leslie "Airplane" Nielsen is among the stars vainly looking for them.

Nigel Andrews

White Heat

SADLER'S WELLS

Dan Wagoner is shortly to leave London Contemporary Dance Theatre, of which he has been artistic director for the past two years. His farewell gift to the company is the strong and often stimulating *White Heat* which formed the centre of LCDT's first programme in its autumn season.

The score is Bartók's fourth string quartet, whose tensions have inspired in Wagoner an imagery concerning bodies anxiously traversing the stage's space. William Ivey Long provides a jet-black setting across which a thin white line gradually - oh, so gradually - extends, the dancers in creamy outfit with ballooning trousers, while a contrasting group of four girls are in long dresses.

Movement responds to the nervous energy of the score with action no less taut and hard-driven. Wagoner shows his two conflicting forces moving over the stage in

opposite directions - the argument of the piece is no more than that - but the simplicity of the theme has allowed him to create dances where the interest of dynamics and extending lines of activity fascinate interact.

It is a "painterly" piece in that, as with an abstract canvas, our attention is held by the swirls and convolutions of the brush strokes, as by the texture of the pigment itself. There are hints and mutterings of more explicit emotional drama, which centre upon the figure of Paul Liburd, who often seems separated from his companions.

But *White Heat* is, in essence, an assured piece of plotless dance, magnificently performed by a cast who surge and curve through the movement, by turns pugnacious (the dance is often vehement) or buoyant.

The rewards in Jonathan Lum's *Goats without saying*, which opened Tuesday night's

programme, escape me. Made last year, it proposes what I assume is a duplex apartment - excellent set by Peter Mumford - whose upper room contains a girl having a neat little nervous breakdown with melodic attendance, while downstairs, a group of dancers madly gesticulate. Perhaps that's why the poor girl's nerves are in shreds - she is given to Anglo-Saxon attitudes at a half-open door. It is odd, and oddly uninteresting.

The evening ended with Paul Taylor's *Cloven Kingdom*, looking a little dated now - Taylor has exhaustively mined its "beast in man" vein - but tremendously performed, with every sequence luscious in dynamics. LCDT's arts continue to provide dancing of magnificent power and glossy ease: their style and skills merit every praise.

Clement Crisp

As it happens, this is not the only 17th-century opera to be exhumed this year. At the Glasgow Early Music Festival last year, the orchestra rather than the singers was the main source of delight. In *Orfeo*, I would go further and say that the singers fell some way behind what Christie was achieving with his instrumentalists, despite good performances from Agnès Mellon as Orfeo, Sandrine Piau as Aristaeus and Bob Fouchécourt, a marvellously irascible old woman.

Nevertheless, Rossi's work

provides one of the formative chapters in the operatic literature and fully deserves a modern evaluation. The rediscovery of 17th-century opera has come a long way.

Now we are ready for the next step: the chance to see the operas where they belong, on stage, in a theatre of the right size, with all the stage machinery, the ballets and Cupids descending from the heavens. But who will pay?

When Les Arts Florissants appeared at Greenwich with

Dido and Aeneas recently, it was the orchestra rather than the singers that was the main source of delight. In *Orfeo*, I would go further and say that the singers fell some way behind what Christie was achieving with his instrumentalists, despite good performances from Agnès Mellon as Orfeo, Sandrine Piau as Aristaeus and Bob Fouchécourt, a marvellously irascible old woman.

Nevertheless, Rossi's work

provides one of the formative chapters in the operatic literature and fully deserves a modern evaluation. The rediscovery of 17th-century opera has come a long way.

Now we are ready for the next

step: the chance to see the

operas where they belong, on

stage, in a theatre of the right

size, with all the stage

machinery, the ballets and

Cupids descending from the

heavens. But who will pay?

Richard Fairman

Orfeo

QUEEN ELIZABETH HALL

Ah, those were the days of state subsidy. For the first performance of Luigi Rossi's *Orfeo* in 1647, no expense was spared. The court in Paris saw a grand and glorious presentation, mounted in a hall within the palace that had been specially enlarged for the occasion and with scenery prepared by some 200 men, a six-hour extravaganza of marvels to behold.

The opera had six performances, but has not previously enjoyed any modern revival. William Christie and Les Arts Florissants have determined to change that and *Orfeo* was chosen as the subject for the most important of their three visits to London this autumn. It was heard in concert performance on Tuesday, without sets or costumes, but with the addition of a few winks and nudges in the direction of acting, which would have been better left aside.

That its score is the richer of

the two is probably not open to doubt. William Christie is fast gaining the reputation of a Maestro among early music interpreters, who can touch any phrase and turn it to expressive gold. Under his direction all the music in this long evening (over four hours) had its rewards, especially the many duets and trios, unusual for an opera of this period, that are beautifully written for the voices.

When Les Arts Florissants

appeared to the title of the show, is a pool of glitter dust illuminated in a spotlight, and you don't get much more schmaltz than that.

Eve Ferret brings to the title

role an appropriately voluminous presence. Her voice looms

rather than soars into all the old favourites, from the high

sentiment of "My Yiddisher Mama" to the roguish "Never let the same dog bite your twice". This is apt enough, although one suspects her movement, lumpen and splayed, is unfair to Tucker's memory. Carnality is one thing, but the woman who prided herself on giving big girls back their dignity would surely have worked harder on her own.

Bernard Kops brings to his

portrait of the maestro a whiff of sensuality familiar from his other plays, notably his name-making

Hamlet of Steppen Green,

revived at this theatre a couple of years back. Where Tucker was broad, brassy and of the moment, Kops is a sentimentalist who peoples his plays with ghosts.

His Sophie, though hardly

wraithlike, is a creature of half

acknowledged regrets, of identity semi-submerged in the tide of ribaldry. Born en route from Russia to the US, she abandoned her child in favour of fame and a lonely old age. The key image, which opens and

No One Sees the Video

ROYAL COURT THEATRE UPSTAIRS

Martin Crimp

suggest lies behind most people's existence. It is never actually stated that market research is bad or amoral, yet one cannot help thinking that such an assumption is there just beneath the surface. Liz's daughter, Jo, calls it manipulation, though presumably that is what the probe rather than the prompt is meant to avoid.

Leaving those reservations aside, the piece has its moments. It is at its best when questions are being asked, such as those put to a rather

garrulous girl who responds with questions of her own such as: "Why, whenever you put any money into a chocolate machine, you don't get any chocolate out?" The girl associates Woman's Weekly with a T registration Ford Cortina.

There are some touching scenes between mother and daughter: the performance by Emily McCourt as the latter beautifully catches the mood of a sometimes sulky, sometimes dreamy adolescent. But in general this is a slight work by someone who has it in him to do much better. It has one of the most inconsequential endings you are likely to see. The direction is by Lindsay Posner.



Celia Imrie and Stephen Tompkinson

Sophie! The Last of the Red Hot Mamas

NEW END THEATRE, NW3

So here we are again, back in the boudoirs of fame. The spotlight this time belongs to the American vaudeville Sophie Tucker (1888-1966), louder, louder and larger than would

possibly seem possible in the diminutive

Hampstead mortuary. With

every successive biographical

show - and there have been a

good few - I wonder if I am

alone in breathing a heavy

sigh. All too often it is a

chance for someone to create a

musical without having to

about the mother.

Bernard Kops brings to his

portrait of the maestro a whiff of sensuality familiar from his other

plays, notably his name-making

Hamlet of

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday November 29 1990

Last chance for Gatt talks

MINISTERS gathering in Brussels this weekend for the final meeting of the Uruguay Round of multilateral trade negotiations bear an awesome responsibility. Their choices will make or break the four-year effort to adapt the rules of the trading system to modern-day reality and so determine the fate of the international trading system as a whole.

The Uruguay Round will not solve all problems, but it does offer an opportunity to construct a comprehensive set of rules for trade by 1994. Unless the right decisions are taken in Brussels, that opportunity will be lost.

Agreement must be completed by March 1, the date on which the "fast track" authority granted by US Congress expires. The idea that Congress might be prepared to extend the deadline is wishful thinking. This deadline means that there will be no time left after the meeting in Brussels for anything other than wrapping up the final details. The political decisions needed to complete the Round have to be taken next week.

What is required is a balanced package that would compensate each participant for the political - not, it should be stressed, economic - sacrifices it must make. Developing countries, for example, will agree to new rules on trade in services, on intellectual property rights and on investment only if they obtain increased access to markets for their textiles and farm products.

The package must be balanced, but it will not now fulfil the lofty ambitions laid out in 1986. Nevertheless, the final deal would have to be very unsatisfactory to be worse than no deal at all.

Quiet progress

Quiet progress in Geneva means agreement to liberalise trade in textiles may now require only a modicum of political will. Also essential is an end to the impasse in negotiations on anti-dumping and investment, both of which are central to the international maintenance of competition. But agriculture and - to a lesser extent - services remain the linchpins. If deals can be struck here, the rest should fall easily into place.

The EC must know by now that its offer to cut farm support by 30 per cent is unacceptable to the bulk of its trading partners. It must improve on this offer in three ways. First, it should make binding commitments on specific policies. The US may be going too far when it insists that export subsidies should be cut faster than

it is conceivable that such gains might be sacrificed and such risks be run for the sake of inefficient farmers in the EC and grasping service providers in the US? That thought is unthinkable. It is up to the leaders of the world's major trading powers to ensure that it remains unthought.

Not bad for day one

BRITAIN'S new prime minister, Mr John Major, has made a promising start in his first 24 hours in office. Taken together, the senior cabinet appointments announced yesterday evening confirm that it is his intention to unite the party while at the same time building a team of sufficient competence and attractiveness to win the next general election. He has set about fulfilling this aim with some skill: the net result is a government that should help to dispel the myth that he is a mere captive of his predecessor's more devoted followers. While the stewardship of the economic departments has not greatly changed, it is self-evidently an administration of its own making.

The most ecumenical of the appointments is that of Mr Michael Heseltine as the new secretary for the environment. This is a clear signal to Tory party workers that the internecine strife that may have been set off by campaigns to deselect Mr Heseltine's erstwhile supporters is not acceptable to the new leader of the party. It also puts a formidable figure, the man whose challenge brought Mrs Thatcher down, on the spot. For it is Mr Heseltine's new department that will have primary responsibility for reviewing the poll tax. His long-standing opposition to this absurd impost is widely known. He has had four years in the political wilderness to think about it. Provided that he comes up with a viable alternative, his appointment should please the voters.

Delicate appointment

The most delicate appointment is that of Mr Norman Lamont as chancellor of the exchequer. Mr Lamont's rise to prominence has been as spectacular as that of Mr Major himself. The new chancellor was made chief secretary to the treasury and thus a member of the cabinet only last

year, following three years in the lesser post of financial secretary. He was Mr Major's campaign manager in the leadership contest. He has so far acquitted himself well. He is a sound money man; he really believes in reining back public expenditure. The new cabinet will have to balance its wish to appear kinder and gentler against what it perceives to be the limits of the public purse. Mr Lamont's stance as perhaps more of a Euro-sceptic than the prime minister may send a signal to the European Community that there will be some hard pounding at the forthcoming EC inter-governmental conference on monetary union; on the other hand it will go some way to placate the Bruges tendency within the party.

Mr Major's other rival in the leadership contest, Mr Douglas Hurd, remains in place as foreign secretary, as do a number of other ministers. This has limited the extent of the reshuffle. None the less, the new prime minister has succeeded in changing the look of the cabinet: he will move to the middle and junior-ranking appointments today.

Outclassed

■ Kenneth Clarke, Britain's education secretary, was in fighting form at the Institute of Directors' annual dinner.

Let no-one be misled into thinking that the late 1980s were a few years of nasty medicine which could now be forgotten; he warned his audience of 1,500 businesspeople and spouses crammed into the Great Room of the Grosvenor House Hotel. People must

domestic supports, but it is right to insist on specific commitments. Second, the EC must abandon the demand for "rebalancing". Especially when it offers only modest cuts in overall support, the EC cannot expect agreement to increased protection for oilseeds and corn gluten feed. Third, it should promise to extend its cuts in support from 1996 until the end of the century.

These changes are in the EC's own interest. Mr Helmut Kohl, the German chancellor, has resisted them for reasons of electioneering. But he should look for other ways of providing income support to Bavarian farmers. That would break the Franco-German axis which is doing so much to convince the EC's trading partners that it is, indeed, the fortress they all feared.

US recognition

At the same time, the US must recognise that it cannot have a successful Round while clinging to unilateralism. In particular, a general agreement on trade in services (Gats) can only be obtained on the basis of non-discrimination.

With a more rational approach on the part of the major trading powers, it should still be possible to reach agreement. That agreement would be far from perfect. It would fall short of expectations and leave much to be done in subsequent rounds. Nevertheless, a successful outcome to the Round would be a signal achievement, both for what would be obtained and for what would be prevented.

Success would ensure that, for the first time, internationally agreed rules cover all of world trade. Agriculture and textiles would at last be brought into the General Agreement on Tariffs and Trade. Meanwhile, new arrangements covering services, intellectual property and investment would be added. Success would also do much to prevent the rapid escalation of trade disputes and, quite probably, the progressive erosion of already agreed rules. It would, in short, prevent a return to the laws of the jungle.

It is conceivable that such gains might be sacrificed and such risks be run for the sake of inefficient farmers in the EC and grasping service providers in the US? That thought is unthinkable. It is up to the leaders of the world's major trading powers to ensure that it remains unthought.

The deal will give Worms et Cie, the secretive family group which controls Arjomari, control of 39 per cent of the merged group in exchange for handing over Arjomari's assets.

Some WTA shareholders say the deal is short-changing them by denying them the "control premium" which Worms would probably have had to pay had it bought its stake on the open market. They also fear Worms could end up pulling strings

at the new group to suit its interests.

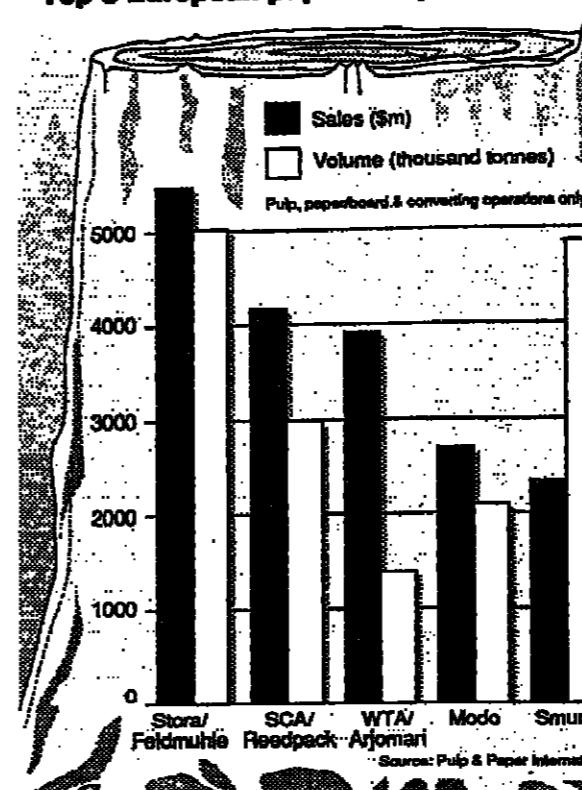
Mr Walls concedes that "there is some element of control associated with a 39 per cent shareholder". However, he insists that its management will be independent, and that he and his colleagues have gone to "extraordinary lengths" to safeguard other investors' interests.

For many UK institutions, this is their first brush with capitalism, French-style. It does not seem to have inspired great confidence that Anglo-Saxon notions of "shareholder value" and market transparency are widely shared across the Channel.

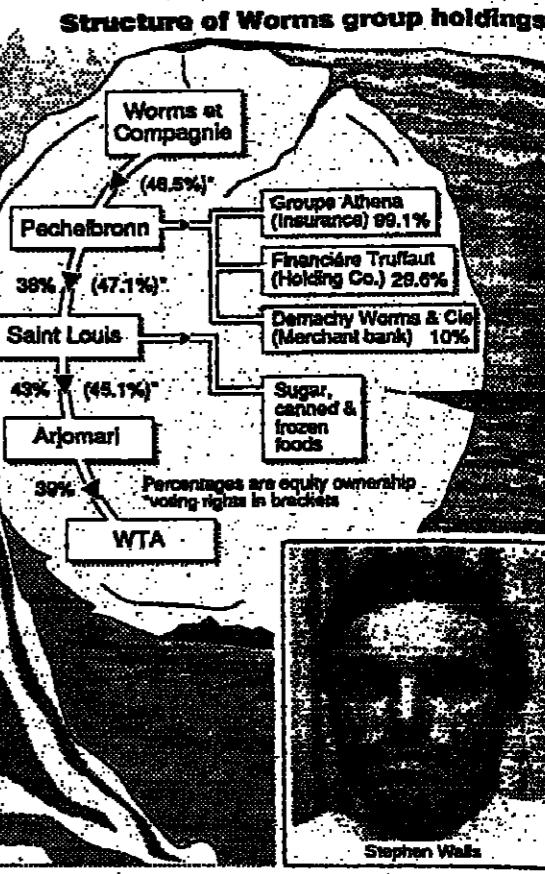
The deal will give Worms et Cie, the secretive family group which controls Arjomari, control of 39 per cent of the merged group in exchange for handing over Arjomari's assets.

Some WTA shareholders say the deal is short-changing them by denying them the "control premium" which Worms would probably have had to pay had it bought its stake on the open market. They also fear Worms could end up pulling strings

Top 5 European paper companies 1989



Source: Pulp & Paper International



nature of the two companies' paper products is demonstrated by the price. The average selling price for papers in Europe last year was \$153 a tonne compared with \$1242 a tonne for WTA and \$118 for Arjomari.

But just as important as producing these high-value-added products is the ability to distribute them. The merged group will derive about 40 per cent of its business from manufacturing and distribution, giving it a 17 per cent share of the \$30 billion EC market. Stora/Feldmühle will be the second biggest player with a 10 per cent slice.

Mr Walls believes that this will give the group a big advantage in gaining access to markets. "Most of the other major players in Europe are going to feel very uncomfortable about this," he says.

"But the Scandinavians, at least, are relaxed. Asked if the WTA/Arjomari merger would pose a threat to the Scandinavian paper companies, Mr Wergens of the Swedish Pulp and Paper Association, said: "I hope so. That is what competition is all about. We shall have to improve as well."

acquiescence in the deal to an enlightened long-term view. But others blame it on ignorance. "People who invest in these 'cascade' companies do not understand what they are doing. If they lose out, it's their own fault," says one Paris stockbroker.

But once the financial details are settled, can the merger be made to work? Sceptics point to the unhappy record of CMB, the industry's only other example of Franco-British co-operation. A packaging joint venture between Carnaud and Metal Box, CMB, has been rocked by management upheavals since it was formed in 1988.

Mr Walls rejects the comparison. He says the WTA/Arjomari merger has been assembled much less hastily than CMB, and that its businesses will prove easier to integrate.

He says WTA and Arjomari share the same strategic objectives and management philosophy, combining a large degree of autonomy for their operating divisions with strong financial controls. The financial systems recently introduced at WTA will be extended to the merged group.

"In many ways this is a pioneering transaction," Walls says. "There may be precedents, but I haven't come up with one... It's a trailblazer."

Other research by Will Dawkins.

Capitalism, French-style

Guy de Jonquieres on the merger's unusual structure

at the new group to suit its interests.

Mr Walls concedes that "there is some element of control associated with a 39 per cent shareholder". However, he insists that its management will be independent, and that he and his colleagues have gone to "extraordinary lengths" to safeguard other investors' interests.

The merged company will be headquartered in London and managed by a team headed by Mr Walls, with Mr Pierre Dufournier, currently president of Arjomari, as his deputy. The finance director will be Mr Tony Isaac, also from WTA.

The board will be "well-balanced". Mr Walls says. Chaired by Mr Cob Stenham, a former finance director of Unilever, six of its 11 members will be British. Mr Walls also stresses that Worms' overriding interest is in maximising the returns on its investment. If Worms decided to increase its stake, the terms of the agreement with WTA would virtually oblige it to bid for the entire company, he says.

Equally, he says, though Worms has supported its other investments over the long term, it would not rule out selling its WTA/Arjomari stake eventually at the right price. "Worms' motivation would be very definitely to sell to the highest bidder," he says.

It is outside shareholders in Arjomari - the larger ones include several French unit trusts - who would seem to have the most grounds for complaint. They are due to vote on the deal on December 21.

Not only has the company's share price fallen 13 per cent since the deal was announced. But shareholders are due to receive newly-issued WTA shares worth roughly \$500m in exchange for Arjomari assets which Mr Walls says would have a market value of more than \$1bn.

Furthermore, though Worms effectively controls 45 per cent of Arjomari's voting shares, these are owned through a "cascade" of holding companies, in none of which Worms

holds a majority (see chart). The structure will enable Worms to control 39 per cent of WTA after the merger, though formally its stake will amount to less than 3 per cent.

These arrangements - which would be regarded in London as thoroughly undemocratic - have raised barely a whimper of protest from outside shareholders. "I am enormously pleased that this deal has come about," says Mr François Simonet, director of investments at AGF, the insurance group, which owns 10 per cent of Pechelbronn, Worms' principal holding company.

His enthusiasm is all the more striking because AGF opposed the price at which Pechelbronn sought to buy out outside shareholders last year when it turned itself into a società en commandite par actions. This is a form of limited partnership which keeps predators at bay by making it almost impossible for shareholders to sack the management.

Some缩写 French investors'

THE BIGGER THE BANK, THE SMALLER THE PERCENTAGE OF OUTSTANDING PEOPLE.

Schröder Münchmeyer Hengst & Co.
Frankfurt · Hamburg · Berlin · Düsseldorf · München · Ostfildern

OBSERVER



"I'll be glad when we have a classless society - I never could stand the poor."

retain their ability to earn money, create jobs and wealth.

Fairly recently promoted from the health department, the education secretary also treated his audience to a brisk run-down of government policy on matters such as the national curriculum and vocational training.

Michael Smurfit, who owns about 5 per cent of the company, is also chairman of Telecom Eireann, the Irish phone service, keeps rare horses and is head of the Irish Racing Board. In his spare time he doubles as Irish Honorary Consul in Monaco.

Outclassed

■ Kenneth Clarke, Britain's education secretary, was in fighting form at the Institute of Directors' annual dinner.

Let no-one be misled into thinking that the late 1980s were a few years of nasty medicine which could now be forgotten; he warned his audience of 1,500 businesspeople and spouses crammed into the Great Room of the Grosvenor House Hotel. People must

be allowed to earn money, create jobs and wealth.

Fairly recently promoted from the health department, the education secretary also treated his audience to a brisk run-down of government policy on matters such as the national curriculum and vocational training.

Michael Smurfit, who owns about 5 per cent of the company, is also chairman of Telecom Eireann, the Irish phone service, keeps rare horses and is head of the Irish Racing Board. In his spare time he doubles as Irish Honorary Consul in Monaco.

Sundowner

■ Meanwhile, John Major's elevation to the premiership was a cause of a special celebration in a pub in the small New Zealand town of Taupo.

Pensioner Fred Howes bought his mates a round of jugs of beer to drink to the new PM. Howes is the uncle of

Verdict

■ What is the difference between a lawyer and a rat, both lying dead on the road?

There are skid marks in front of the rat.

ECONOMIC VIEWPOINT

Major faces slump with silver lining

By Samuel Brittan

M John Major got off to a flying start as prime minister by replacing Mr Bernard Ingham as treasury secretary with Mr Gus O'Donnell who had been at the Treasury. O'Donnell was what some people would regard as a contradiction in terms - a civilised economist. What was the most dubious aspect of the Thatcher regime could become one of the best aspects of the Major one. At least I shall no longer have to urge members of the Chicago futures markets to read The Sun newspaper to understand the governance of Britain.

The prime minister will, however, know full well about the changes in the economy since when last pronounced on it as chancellor. He concluded who he intended the Autumn Statement of November 5 that the UK might be in recession. He will soon discover that it is the second most severe recession since the second world war, which some people will want to call a slump. Just as the mainstream forecasters wildly underestimated the boom, they have done the same with the slump.

The best assessments, such as those of the Confederation of British Industry, are based

The sharper than expected recession may be the best thing that could have happened to the British economy

on what is actually happening. The CBI November monthly industrial trends survey shows the balance of respondents expecting a fall in the volume of output as the highest for a decade. At 23 per cent it is not yet as bad as in the 1981 slump, when it reached 41 per cent. But the bottom is not yet in sight.

The CBI's own forecasts show a fall of 1 per cent in real Gross Domestic Product in 1991. By the second quarter of 1991 - the forecast low point - the CBI envisages non-oil GDP down by 2.2 per cent on a year before. Manufacturing is expected to fall by 4.5 per cent.

As the last few trade figures have demonstrated, export growth has slowed (although not as much as import growth) and the CBI survey suggests that there is worse to come on this front.

The sharper than expected recession may be the best thing that could have happened to the British economy.

With the modest slowdown foreseen by the mainstream forecasters, inflationary pres-

sures would have persisted; and policy might have had to be tightened further after the election. Now, however, as Gavin Davies of Goldman Sachs points out, there is a very good chance of the headline inflation rate falling to 5% per cent by the end of 1991 and 4% per cent in the course of 1992. The most important indicator of unit labour costs should also be halved by 1992. Already the engineering unions have called off their campaign for shorter hours to preserve jobs. This surely suggests some underlying improvement in the labour market. For in previous recessions the knee-jerk union response would have been just the opposite.

Even this anti-inflationary silver lining will however be suspended in the likely event of a Gulf war, which will intensify both recession and inflation worldwide. Any slight residual gain for sterling as a petrocurrency will be more than offset for the UK by the resulting deterioration in the world conjuncture.

A sharp UK downturn cannot, however, be followed by an equally sharp recovery. For the margin of slack needs to be higher than in recent years.

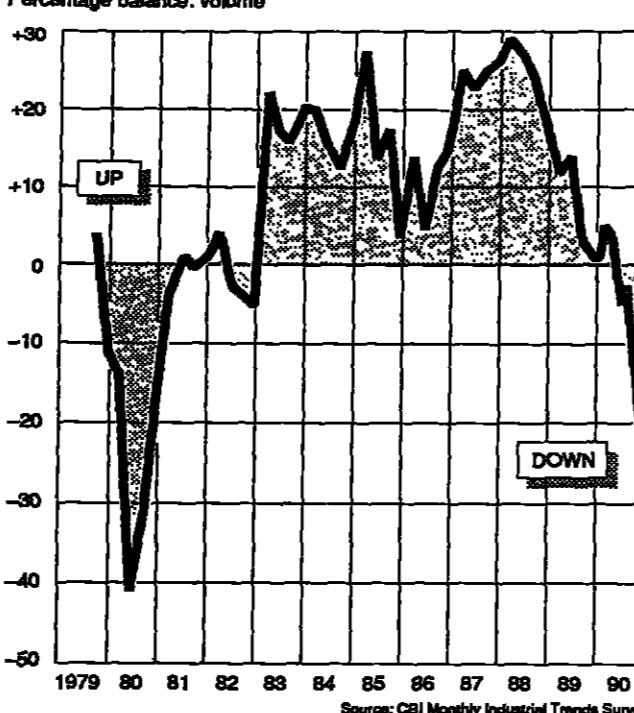
The severity of the recession does at least mean that output growth can afterwards be allowed to return to its trend rate - put by the Treasury at 2% per cent per annum for non-oil GDP. (The ICI chairman, Sir Denis Henderson, may thus be too gloomy about the post-recession outlook.) But if the mainstream forecasters had been right, we would have looked forward to a long period of sluggish growth with policy having to lean towards restriction most of the time.

In any case, unemployment will be replacing inflation as the number one headache UK problem. Those who see a simple correlation between government popularity and the mortgage rate will be in for a shock, as unemployment climbs to 2m-2.5m.

An early reduction in base rates to 13 per cent is built into the structure of rates. Further

Expected trend of manufacturing output

Percentage balance: volume



Source: CBI Monthly Industrial Trends Survey

moves - which could be in either direction - will, however, be determined by events in the Gulf and the behaviour of sterling within its ERM band. UK influence in Europe will be increased if the margin around its central rate can be credibly narrowed from 6 to the normal 2½ per cent by or before the next Budget. So will the scope for interest rate cuts. Action to add credibility to ERM membership will be more important than the exact nuances of the British government's position at the Intergovernmental Conference on Monetary Union this December.

Another looming problem is the impact of German reunification on ERM parities. The absorption of the former German Democratic Republic could turn out to be a rare example of a textbook real shock which justifies a parity change. The shock comes from the need of Germany to run down its export surplus to free resources for reconstruction in the east, and to do so without letting inflation rise to more than 3 to 5 per cent per annum at its temporary peak.

It would be better if the switch were brought about by some combination of higher German savings and taxation and near-zero inflation among the country's trading partners. The latter would provide for a real DM revaluation without changing nominal parities.

But it is not too early for contingency plans to minimise the setbacks to European monetary stability arising from a realignment. The one convincing approach would be to make

longer the case. The "cash for flexibility" deal struck between the Training and Enterprise Councils and Michael Howard leaves unemployed people in limbo, and a TEC unsure of its role.

However, this should not detract from the real issue. The government is taking a political gamble. It is reasonably confident it can win a fourth term with unemployment hovering around 2m without providing resources to do anything about it. The extra money for YET is little more than an insurance policy. Never again will this government entertain the possibility of a large number of Britain's unemployed youth rioting on our cities' streets.

Meanwhile, Britain's long-term unemployed adults remain a forgotten underclass.

Mark Corney,
Competition for Work, Annerie B,

Tottenham Town Hall.

LETTERS

Competition is the key to success

From Mr Frantisek Nepil.

Sir, I respect Mr Alan Sykes' ("Bigger carrots and sticks", October 31) first-hand experience of underperformance of English speaking countries' corporate governance. He claims the reasons are inefficiency of control and insufficient motivation of directors.

His solutions, however, are not practical. To motivate directors by giving them every seven years a 5 per cent of equity, would transfer within a century all of equity capital into their hands. The penalty which he suggests for underachievement is nowhere comparable to this reward.

On the principle that everyone should be rewarded in proportion to the work he does, these directors must surely be supermen. Or is it more that they are in privileged monopoly positions, which they use to extract more and more for themselves?

Are there not different groups of people who, over the last century, have contributed more than business directors have? What about scientists? Since much of our present prosperity can be traced to their achievements, why should they not be as well rewarded?

Surely what is needed is to remove managers' positions to more competition. Give more power to shareholders to change ineffective management, and let every management contract be won in a periodic open contest. Then the reward of managements for achievement could be safely left in the hands of shareholders, where it properly belongs.

More competition would also improve the performance of investment institutions. This could be achieved by giving the same tax and legal treatment to every type of saving.

At present, companies contribute to individual pension

Jobless adults remain a forgotten underclass

From Mark Corney.

Sir, It is a travesty for the chancellor to suggest that this Autumn Statement is directed at helping the most vulnerable in society when public resources for unemployed people have been so savagely cut back. Once again, a secretary of state for employment has mortgaged Britain's training future and capitulated to the Treasury. And yet again, it is Britain's long-term unemployed people who must take the full brunt of the government's spending policies.

Finally, Mr Sykes suggests that funds could be cheaper for companies if banks became dominant shareholders. The implication is that what a bank loses on loan interest it would recoup on increased value of its shareholdings. This argument forgets that banks have to compete for their funds in the retail markets. Any bank that would not engage in subsidising short-term lower interest would have a better chance to attract funds because it could offer higher interest on its deposits. Therefore banks cannot engage long term in subsidising one type of finance at the expense of other types and have to judge everything on its merits.

The explanation why there is a differential in the cost of funds between the English speaking countries and continental should be sought elsewhere. The places to look are primarily the government anti-inflation policies, its deficit financing, the tax structure, the size of the state debt, the overall tax take and people's saving habits.

Frantisek Nepil,
Flax 3,
33 Cleveland Square, W2

native party leadership, I would advise you that over the past 20 years I have observed that the majority of successful people in politics, industry and the various professions have no top lip. This observation has in fact developed into a game with my children who look through various newspapers, Accountancy magazine and Accountancy Age magazine trying to spot the people without a top lip. Try it yourself and I think you will be surprised at the results. Also please note that Messrs Andreotti, Mitterrand and Kohl also have no top lip.

T.W.Ray,
Chief Financial Officer,
Bank of Ireland Group,
Lower Baggott Street, Dublin,

26 Astwick Road, Stotfold,
Hitchin, Herts.

Too little lip will set you right

From T.W.Ray.

Sir, Further to your observation (Observer, November 27) concerning the lack of lips of the candidates for the Conser-

vative party leadership, I

would advise you that over the past 20 years I have observed that the majority of successful people in politics, industry and the various professions have no top lip. This observation has in fact developed into a game with my children who look through various newspapers, Accountancy magazine and Accountancy Age magazine trying to spot the people without a top lip. Try it yourself and I think you will be surprised at the results. Also please note that Messrs Andreotti, Mitterrand and Kohl also have no top lip.

T.W.Ray,
Chief Financial Officer,
Bank of Ireland Group,
Lower Baggott Street, Dublin,

26 Astwick Road, Stotfold,
Hitchin, Herts.

Bank of Ireland 'fundamentally very strong'

From Mr Michael Meagher.

Sir, An article ("A rivalry that led to forced errors", November 16) by your Ireland correspondent, Kieran Cooke, quoted an unnamed analyst as stating that, in its home market, "consumers might turn their backs on the Bank of Ireland". We regard this as an ill-considered suggestion which does not represent the opinion of analysts, the financial com-

munity generally or, indeed,

anyone who is aware of our

strength and reputation.

Despite the difficulties we currently share with many other banks exposed to the United States and Britain, Bank of Ireland is fundamentally very strong, with high capital ratios, no exposure to LDC debt and a highly profitable and very well-managed domestic operation. The suggestion

it clearly the last realignment before monetary union itself, which would be announced for an early date, say, 1994-95.

Not everyone will be able to take part so early. The change of UK premiership offers a chance to accept a two-speed Europe in a friendly, non-alarmist way. There need be nothing hostile in the Schengen group of Germany, France and the Benelux countries (with the exception of Ireland) going ahead, while leaving the door open for others to join as soon as they can.

The dollar is another smouldering problem. Already, its weakness is posing inflationary problems to the US, and three members of the Fed Open Market Committee voted against the easing of US monetary policy in the last published minutes. There is a growing need to reinstate Group of Seven surveillance of world demand and exchange rate movements, with more emphasis on domestic monetary adjustments and less on intervention than at the time of the Plaza and Louvre accords in 1985-87.

These are, however, comfortable problems, compared with those arising almost immediately from the Gulf. So far, the oil markets have been slow to discern the imminence of showdown. But Sheikh Yamani's Centre for Global Energy Studies envisages the oil price averaging more than \$70 a barrel in the first quarter of 1991 in the context of a "short destructive war". The centre believes that the oil price could peak at \$100.

There are, of course, many other possibilities. Saddam could back down before the proposed January 15 ultimatum. The US and its allies could wake up to the need to use their strategic oil stocks to stabilise the market, and even the Yamani scenario shows the oil price back below \$30 by the end of 1991. But it is not the worst that could happen. Wars rarely turn out as envisaged and this one could be destructive but not short. Or the settlement could be partial and messy. Most of the macro-economic projections seem to me to play down the risks to the world economy.

In cold-blooded economic terms, a shooting war in the Gulf will sharpen the V-shape of the present recession, making it deeper but also producing a rise in measured inflation, both worldwide and in the UK. At the same time, it will steepen the subsequent recovery and make the eventual drop in the headline inflation rate all the more sensational. None of this will console the wounded and the families of the dead.

BOOK REVIEW

A small-screen view of a communications genius

IN ALL HIS GLORY:
THE LIFE OF WILLIAM S PALEY

By Sally Bedell Smith

Simon & Schuster £12.95

interviews with some 275 people, she has ended up stripping away so much myth that poor Paley is left with his trousers round his ankles.

No doubt Paley was petty, domineering, egocentric, and self-centred. He was also adept at exaggerating his own role in CBS's success, to the exclusion of other important executives. But Paley was also a visionary, someone who could not only sum up in the volatile world of broadcasting but shape it. As David Halberstam remarked in *The Powers That Be*, his masterpiece:

"William Paley is one of the great American success stories of the 20th century. Not only was he an innovator in production, sales and public relations; he was a genius of the mass entertainment business, spotting (or more often stealing) talents such as Lucille Ball, Jack Benny, George Burns, Gracie Allen and Red Skelton. Under his stewardship, CBS ranked as the broadcasting leader of the post-second world war era."

Today, CBS has become a symbol of the decline of American network television. Once a trend-setter, CBS now rides along with the rest of the pack, and all the time audiences are slipping away. The network's one distinguishing feature - the news division - once brimming with talents such as Ed Murrow, Eric Sevareid, Charles Collingwood and Walter Cronkite, has seen six division presidents ousted in the past 10 years. Now it plays to the uneven tune of Dan Rather, the overworked anchorman with the oversize salary. What went wrong?

Sally Bedell Smith, a former New York Times media reporter and author of several books on American television, spent five years researching this exhaustive biography, but she makes little effort to connect the decline in CBS's fortunes and Paley, who hung around too long at the top, was too proud to designate a successor, and who eventually lost his company to the dull Mr Larry Tisch (whom he once, in a deliberate slip of the tongue, called "Larry Kitsch").

Instead, Bedell Smith presents us with another of those "intimate" biographies which delve shamelessly into the subject's private life in an effort to reveal the real man behind the supposed myth. Well, after 675

terly book on the American media, written in 1975, Paley "had almost perfect pitch in terms of entertainment".

Paley was a man of immense energy, someone who could pursue The Deal as relentlessly as he could pursue The Skirt (something which he managed well into his eighties according to the author). He would wear people down with his persistence and charm. He wanted to be number one, forever. The scene which best captures Paley is when he made a dramatic entry to a CBS board meeting in April 1987 in his wheelchair, one hand clasping the black cane known as Arnold after the silver dog's head on top. "His will," whispered one CBS director to another, "is the only one that reads, 'If I die'."

Paley also had a good feel for journalism, despite some carpings by Bedell Smith about his tendency to meddle and offer

opinions on who would make the best anchor. The truth is that Paley intervened remarkably little in the presentation of the news - compared, say, with the likes of William Randolph Hearst. More than most, Paley was acutely sensitive to the power of television in its ability to reach a mass audience.

The author describes in wide-eyed fashion Ed Murrow's attack in March 1954 on the communist-baiting Senator Joe McCarthy as "all-out advocacy journalism" which was enormously effective. But she fails to spot - as Paley most certainly did - how this sense of power could encourage journalists to cross the line between news and comment and advocacy. Over time this tendency led to the debacle of the 1962 documentary about General William C Westmoreland and his role in the Vietnam war, which ended in a damaging libel suit and terrible publicity for CBS. The whole story receives a pithy paragraph.

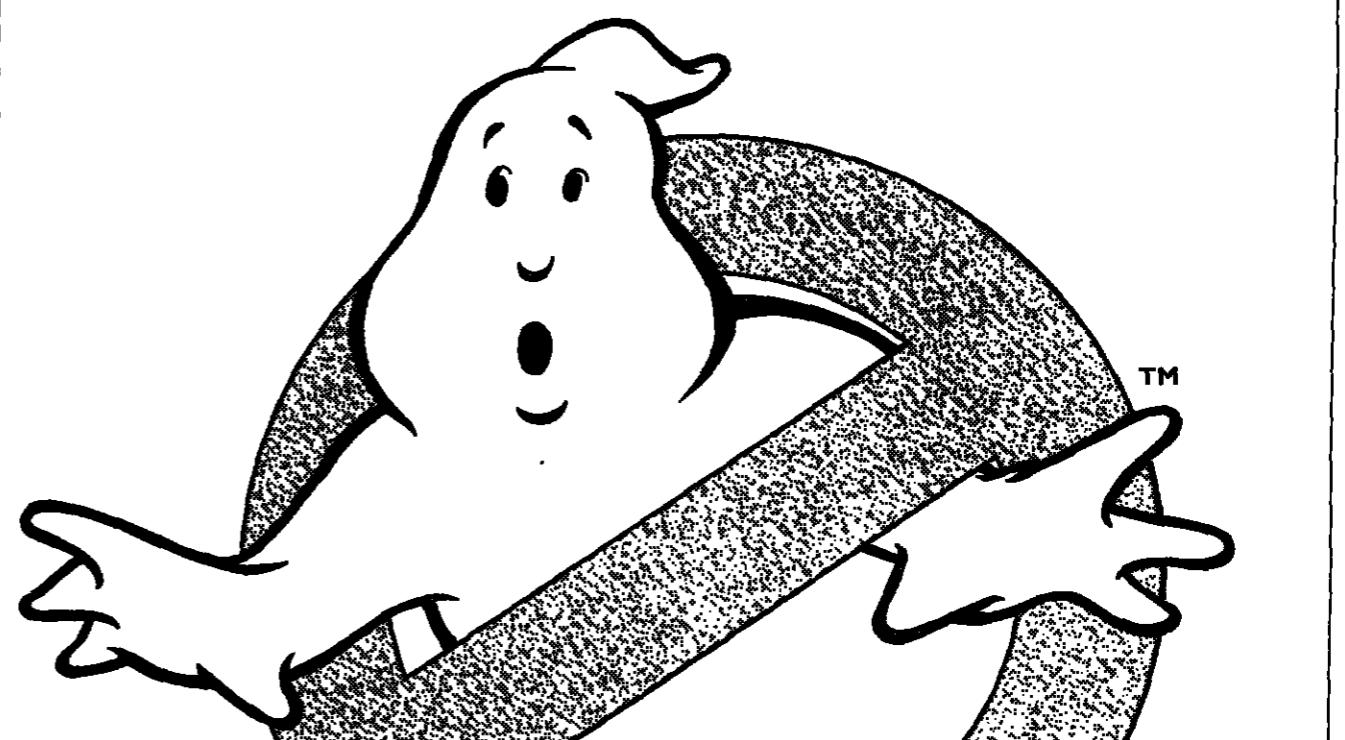
The best parts of this biography come when the author establishes a connection between Paley's dynamism and his creativity. He was endlessly inquisitive, particularly at the beginning of his career in the 1920s and 1930s when he built up his radio network and shared his life with the elegant and erudite Dorothy Paley Hitchcock. It was Dorothy who introduced the young, self-conscious Jewish boy to politics, news, fine art and style.

His next partner, Barbara (Baby) Cushing, defined beauty and style for more than 20 years in the US. Baby was best described by Truman Capote, her long-time socialite friend:

"Mrs P had only one fault: she was perfect; otherwise she was perfect."

Paley's restless drive to be the best, to remain independent, stands in contrast to the spirit of the 1980s and 1990s when much of corporate America (including CBS) has either succumbed to corporate raiders at home or foreign purchasers abroad. Only this week, Matsushita agreed to pay \$6bn for MCA, the Hollywood film studio. Paley would have stood his ground: without his relentless pursuit of excellence and innovation the US is a lot poorer.

Lionel Barber



SHARE IN THE SWEET TASTE OF SUCCESS IN GLENROTHES

Barker & Dobson, Keiller, Victory V's and Hacks are just a few of the brand names for which Alma Confectionery are famous.

And from their Glenrothes plant come speciality lines such as the highly successful 'Ghostbusters'.

Alma Confectionery, like many other successful



FINANCIAL TIMES

Thursday November 29 1990

INDUSTRY LEADERS BREAK WITH CALVET

Europe's car makers seek unity

By Kevin Done in London and Andrew Fisher in Stuttgart

THE western European automotive industry is seeking to unite its lobbying organisations in Brussels to try and overcome mounting frustration among leading vehicle makers at their inability to present a common front to the European Commission.

Earlier this week the chairmen and chief executives of 11 leading European vehicle makers isolated Mr Jacques Calvet, chairman of the Peugeot group of France, by resigning from CCMC, the Committee of European Community Automobile Makers. This was designed to open the way for a merger with CLCA, the Brussels-based liaison committee of European auto industry trade associations.

It is understood that negotiations are already at an advanced stage. But these had been placed in jeopardy at Tuesday's CCMC meeting in Paris by the insistence of Mr Calvet, the most vociferous opponent of Japanese car imports in Europe, that CCMC should maintain the principle of unanimous decision-making.

The other 11 members, including Mr Edzard Reuter, chairman of Daimler-Benz, Mr Eberhard von Kuenheim, chairman of BMW, Sir Graham Day, chairman of Rover, Mr Raymond Levy, chairman of Renault, Mr Umberto Agnelli, vice-chairman of Fiat, and Mr Pehr Gyllenhammar, chairman of Volvo, wanted to introduce voting by a qualified majority.

In the face of Mr Calvet's veto, the other 11 members resigned.



Jacques Calvet and Eberhard von Kuenheim: imports row

Mr Eberhard von Kuenheim, the longest-serving European motor industry leader and a founder of CCMC in 1972, said yesterday that the disagreement of CCMC reflected differences of opinion over the treatment of Japanese car imports.

There was disagreement over the length of transition towards the complete lifting of import controls in some countries.

It is intended that a single secretariat would be created in Brussels. Non-EC owned car makers such as General Motors and Ford of the US - which have substantial European operations - and Volvo and Saab-Scania of Sweden, would be invited to join.

Peugeot could rejoin the new organisation, but only if Mr Calvet would accept majority voting.

It is understood that Daimler, the producer of Mercedes-Benz cars and commercial vehicles,

would be happy to see the abandonment of limitation on Japanese imports, but had agreed with the majority CCMC view in order to achieve consensus.

According to one motor industry leader, the isolation of Mr Calvet and Peugeot is a response to his repeated blocking of industry initiatives, not only on the issue of Japanese imports, but also on matters such as emissions and safety regulations, as well as common vehicle specifications.

The chairman of one car maker claimed that the industry's lobbying in Brussels had been "emasculated".

At Tuesday's meeting, Mr Calvet had been "his usual self - charming, absolutely charming, unfailingly polite and occupying most of the time than any other five or six members together."

"Most who know him in France would say he is successful because he is so stubborn and determined. But in a trade organisation that is not very productive."

The CCMC meeting took a 15-minute break in which members decided that, in the face of the Calvet veto, they had no choice but to resign.

One industry leader said that the emotion of participants after the meeting was "a mixture of relief and exhilaration, to be able to do something positive for the industry at a European level for the first time in a pretty long while".

Yesterday, Peugeot said that Mr Calvet had no comment to make.

Britain, Syria restore diplomatic relations

By Victor Mallet and Ivor Owen in London

BRITAIN and Syria are restoring diplomatic relations immediately after a four-year break. Mr Douglas Hurd, the UK foreign secretary, announced yesterday.

Mr Hurd said Syria had confirmed that it rejected acts of international terrorism and would take action against the perpetrators when there was "convincing evidence".

Damascus had also promised to make strenuous efforts to obtain the release of western hostages in Lebanon, he told parliament.

Britain broke off formal diplomatic ties in 1986, after Nezar Hindawi, a Jordanian, was convicted of trying to plant a bomb on an Israeli airliner at London's Heathrow airport, using his Irish girlfriend as an unwitting carrier.

Britain says the Syrian embassy in London helped Hin-

dawi. Syrian officials say they were lured into the plot by the Israeli secret service, but Syria's critics say it would not have been interested unless it was involved in terrorism.

Although the terrorism issue has not been resolved to the complete satisfaction of London or Washington, the need for a firm western-Arab alliance against Iraq has smoothed the way for better relations.

"It has not been entirely easy," Mr Hurd said, adding that the British government had received a confidential Syrian report on the Hindawi affair. Mr Hurd told critics that recognition of a regime did not indicate approval.

The resumption of ties will improve the prospects for Britain's hitherto modest trade with Syria. British Airways wants to regain the right to

overfly Syria. Avoiding the country to reach other destinations costs the company dearly in time and fuel. An eventual resumption of direct flights between London and Damascus is also likely.

For its part, Syria is anxious to improve its international standing following the end of cold war and the loss of unquestioning support from the Soviet Union.

Last month Britain blocked a European Community proposal to lift the remaining EC sanctions against Syria, which include surveillance of diplomats and Syrian airline staff and a ban on arms sales.

Referring to a proposed UN resolution expected to impose a January deadline for Iraq to withdraw from Kuwait, Mr Hurd advised those living in eastern Saudi Arabia, Bahrain and Qatar not to bring their

children over from Britain during Christmas.

He said: "This does not mean that we foresee hostilities around that time, but it is sensible to minimise the number of dependents when we are entering such a critical phase."

Mr Gerald Kaufman, UK opposition spokesman on foreign affairs, said the proposed terms of the UN resolution would fulfil the conditions laid down by the Labour party for the use of force against Iraq.

He sat in silence as a number of Labour backbenchers made renewed demands for negotiations to achieve a peaceful settlement.

Mr Hurd maintained that the UN resolution was intended to clarify the military option and provide a period of grace in which the pressures for a peaceful solution could reach their height.

US angry over farm demonstration call

By William Dulforce in Geneva and Tim Dickson in Brussels

THE US yesterday complained to the European Community about a statement by Mr Louis Mermaz, French agriculture minister, encouraging EC farmers to demonstrate at next week's meeting of world trade ministers in Brussels.

The complaint reflects tensions building up over farm reform: it is an issue that could precipitate the collapse of four years of trade-liberalising talks in the Uruguay round of multilateral negotiations.

Mr Mermaz said on Monday that the farmers' demonstration would help the community resist pressure for deep cuts in farm subsidies. EC farmers plan a massive rally outside the exhibition complex in which the trade ministers will meet.

The US recognised a citizen's right to demonstrate, a US official said yesterday. But, he added, encouragement from a government member to create a hostile atmosphere at an international meeting raised questions about the spirit in which farm talks were being conducted.

Mr Mermaz and other French officials have insisted publicly that the EC's offer of a 30 per cent reduction in domestic supports cannot be improved. The US and the Cairns Group of 14 leading farm exporters want cuts of 90 per cent in export subsidies and 75 per cent in internal supports and border protection.

The US complaint was made verbally to Mr Tran Van Thinh, head of the EC mission

to Gatt. An EC spokesman said that, while the mission was not responsible for statements by ministers of member states, the complaint had been passed on to Brussels.

Brussels. Mr Frans Andriessen, the EC's external relations commissioner, hinted that the EC might budge further on farm reform. This would depend on other countries making new trade concessions in services where the US wants to retain the right to discriminate against foreign suppliers.

All parties should adopt a spirit of compromise, he said, although, the EC's "margins of manoeuvre on agriculture are small".

A political breakthrough was badly needed next week if the

current impasse in the talks is to be broken.

Much of Mr Andriessen's pitch yesterday was aimed at the US. "There have in the last few years been some rather excessive interpretations of the idea first expounded at Punta del Este (the Uruguayan resort where the round began in 1986)," he said.

Some of these are just unrealistic and can't be done. The notion of getting rid completely of agricultural subsidies which has poisoned the negotiations has been and will be rejected."

Mr Andriessen insisted that "the direction of farm reform is more important than percentages".

Uphill to the summit, spotlight on Brussels. Page 4

because of the recession.

"Environmental performance is not a matter of choice. It is a precondition for ICI to remain in the forefront of the chemical industry," Sir Denys said.

Mr Tim Birch, toxic waste campaigner for the environmental group Greenpeace, gave the initiative a grudging welcome.

The group's environmental spending has risen from \$50m in 1985 to an estimated \$125m this year and a planned average of \$200m annually from 1991 to 1995.

That will be more than 20 per cent of total capital expenditure, which is being cut

in terms of actual perfor-

ICI to double environmental spending

By Clive Cookson in London

ICI, the British multinational, is to double environmental spending to £1bn (£1.96bn) worldwide over the next five years.

The leader of the UK chemicals industry aims to reduce the output of all harmful wastes by at least 50 per cent over the same period.

Sir Denis Henderson, chairman, announced the group's new environmental objectives, which follow "an intensive year-long review of environmental performance worldwide" in London yesterday.

Although only half of ICI's manufacturing is carried out in the UK, most of the spending will be directed at its British plants, particularly those in

north England which are generally older and dirtier than the overseas facilities.

Any new ICI plant "will be built to standards that will meet the regulations we can reasonably anticipate in the most environmentally demanding country in which we operate that process," Sir Denis said. That will most often mean adopting standards from the US, the Netherlands or Germany, according to Mr Chris Hampson, ICI director responsible for environmental policy.

ICI's environmental performance has lagged behind the three German chemical groups, BASF, Bayer and Hoechst.

"In terms of actual perfor-

mance I think we have to say that the German companies are a step ahead of us, though that's partly for historical reasons," Mr Hampson admitted.

Each of our three German competitors has a large central plant on the Rhine, which makes it easier for them to install comprehensive waste treatment facilities than for us with our more decentralised facilities."

The group's environmental spending has risen from \$50m in 1985 to an estimated \$125m this year and a planned average of \$200m annually from 1991 to 1995.

That will be more than 20 per cent of total capital expenditure, which is being cut

because of the recession.

"Environmental performance is not a matter of choice. It is a precondition for ICI to remain in the forefront of the chemical industry," Sir Denys said.

Mr Tim Birch, toxic waste campaigner for the environmental group Greenpeace, gave the initiative a grudging welcome.

The group's environmental spending has risen from \$50m in 1985 to an estimated \$125m this year and a planned average of \$200m annually from 1991 to 1995.

That will be more than 20 per cent of total capital expenditure, which is being cut

in terms of actual perfor-

WORLDWIDE WEATHER

Temperature in degrees Celsius

Wind force in Beaufort scale

Cloud cover in octaves

Singapore's new premier lives in the shadow of Lee

By Joyce Quek
in Singapore

GOH Chok Tong, Singapore's new premier, paid tribute to his predecessor yesterday during a solemn 35-minute ceremony at the colonial City Hall.

"Few people have done so much for so little return, and fewer still have worked so hard to phase themselves out from the centre of power and actually given up power when the moment came," he said, referring to Lee Kuan Yew, 87, who stepped down after 31 years in power.

In Lee's long rule wrought a world role in trade and finance for the tiny city state.

He also developed a reputation for harsh action against internal dissent, and for regulating many aspects of his citizens' lives.

Educated women were the ones most encouraged to have babies, while legal prohibitions on smoking, in public places and leaving a public lavatory without flushing it.

Goh, 49, is much in the same mould. Previously Lee's deputy, he was responsible for imposing wage restraint, homogenising the population by dispersing racial enclaves, and authorising many arrests of those who were deemed to be Marxist conspirators.

According to Goh, "any successor will find the shoes he has left too big to fill. I do not intend to wear his shoes: I will wear my own and set my own stride."

After the swearing-in of his 14-man cabinet before President Wee Kim Wee, the new prime minister promised programmes to equalise opportunities and preserve social harmony.

He described his aim as creating a more gracious, cultured nation while ensuring continued economic growth - which is currently faltering.

But if any prime minister sets off this week with a forceful back-seat driver at his shoulder, it is Goh.

Goh's new role as senior minister without portfolio in the prime minister's office, second in seniority, allows him to contribute at cabinet meetings, focus on those issues he wishes to, and dispense with routine.

He still holds the powerful secretary-generalship of the ruling People's Action party.

Bonfire falters, Page 6

THE LEX COLUMN

Not a square deal from Trafalgar

Trafalgar House

Share price relative to the FT-A All-Share Index

110

100

90

80

70

60

50

40

30

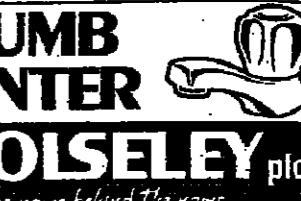
20

10

0

1988 1989 1990

Source: Datamonitor



The name behind the name

bring substantial immediate cost savings and a measure of protection for Tate's UK core operation. But the eventual price would have to be carefully measured against the undertakings given to the UK competition authorities. In any case, British Sugar could go to another buyer before Tate is even cleared to bid.

At yesterday's 26sp, Tate is on a historic yield of 5 per cent and a prospective yield of under 4 per cent, assuming only marginal earnings growth this year due to a rising tax charge. British Sugar, however, is a well-managed company, for example, for its 1990 results, this seems reasonable value. It is worth recalling that the shares have outperformed the market by 136 per cent in the past decade and 12 per cent in the past year alone.

Hambros

The first thing to be said about Hambros' interim results is that they are rather good. The second is that they have very little relevance to the rest of the UK merchant bank sector. UK equity trading volume may be running 13 per cent down on last year and nearly a third below the heady days of 1987, but Hambros never had aspirations to be an integrated house

IMI

for building products, drinks dispense, fluid power, special engineering, refined and wrought metals.

IMI plc, Birmingham, England.

FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1990

Thursday November 29 1990

Hunting
Gate
4444

DEVELOPMENTS
CREATING PROPERTY FOR COMMERCIAL
TELEPHONE: 0421 43 4444

INSIDE

ANZ plans staff cuts as profits fall 43%

The Australia and New Zealand Banking Group plans wide-ranging changes following the announcement yesterday of a 42.6 per cent drop in net profits. It was "the harshest economic environment for small and medium-sized businesses since World War Two," the bank said. ANZ now intends to cut the dividend, shed 1,000 staff, reduce operating costs by 20 per cent over four years and freeze senior executive salaries for 18 months in the hope of improving profits next year. Kevin Brown reports. Page 23

Eastern cashes in on promise

Eastern Air Lines' cash problems have been temporarily solved by a US court decision earlier this week to allow it access to \$120m held in a controlled escrow account. But, at the same time, the openness of the proceedings increased the airline's problems. Customers took flight as Eastern's unsecured creditors seemed determined to push the carrier into liquidation. Nikki Tait looks at the troubles facing the struggling, but optimistic, airline. Page 23

Sensitive news items

London's stock exchange introduces new arrangements on the release of price-sensitive information next week despite complaints from leading news agencies. Companies will now be required to give announcements initially to the exchange, which will then release the information on its own regulatory news service. The exchange's commercial news agency - Topic - will now receive information at the same time as other competing agencies. Page 27

Tate eats into debt mountain

"This year was a year to get our debt down and we have done it," said Tate & Lyle chairman Neil Shaw (left) yesterday. The UK sweeteners group revealed a 9 per cent rise in pre-tax profits to £218m (£427m) and, in the absence of any big acquisitions, halved net borrowings to £403m. Mr Shaw acknowledged that if Tate were allowed to proceed with its offer for British Sugar - the beet refining subsidiary of Beristol International - it would have to raise fresh equity. Page 26

Bridging the water gap

Britain's privatised water companies are caught between conflicting currents of opinion. The National Rivers Authority is calling for anti-pollution improvements while the industry's principal watchdog is demanding strict environmental regulation. North Humber, announcing interim profits of £115m (£226m) before tax, has called on the government to narrow the gap between the objectives of these two groups, reports Andrew Hill. Page 26

Fiat to invest L5,000bn in south Italy

By John Wyles in Milan

THE FIAT GROUP has decided to establish its car production more firmly in Italy by investing about L5,000bn (£4.5bn) in the construction of two production plants in the south of the country.

The decision will be seen as a vote of confidence in the Mezzogiorno region, where organised crime and social and economic problems are obstacles to attracting industrial investment.

Fiat's feasibility studies of alternative sites embraced Spain, the north of England and Turkey.

The largest development will

be at Melfi in the Basilicata area, where by 1995-96 around 7,000 workers will be employed at a new three-shift assembly plant with a capacity of up to 1,800 vehicles a day.

An additional 1,300 jobs will be created near Avellino in Campania by expanding a components plant for the production of 3,600 engines a day.

According to the company, the increase in employment could be up to 16,000 if the impact on the components industry is also taken into account.

The two new plants will mean

that 50 per cent of Fiat Auto's

production capacity will be in the south of Italy.

Union leaders in the north were anxious yesterday that the new investments implied a shift of production to the south which would cost jobs in their region, especially at Mirafiori, Fiat's giant plant in Turin. This is where Fiat's best-selling Uno is produced. Its successor will now be assembled in Basilicata.

The projected 350,000 units-a-year output from the new plant represents a 15 per cent increase in Fiat's production capacity. However, the company denied that there would be any significant reduction in employment or output in the north, but added that there would be "a redistribution of production".

The group's readiness to concentrate more of its production in Italy will surprise some analysts who argue that Fiat Auto's costs are more vulnerable to a national inflation rate which has been above the European average for more than a decade.

A Fiat representative's response yesterday was that concentration in Italy had not been an obstacle to the company's growth in the European market, while an official statement

stressed that its new investments "must be achieved and must operate in absolute competitiveness with those which other major producers, including the Japanese, are making".

The company would not reveal how much state aid it would receive in the form of grants, interest-rate subsidies and subsidised capital payments for investing in the south. But it pointedly added that the total would be no more than the law allowed. The aid, as well as the principle of building new production capacity, will need the approval of the European Commission.

State may sell off holding in Lufthansa

By David Goodhart in Bonn

THE GERMAN government is planning a further round of privatisation to help cover the costs of unity. This could include the sale of the 50 per cent-plus of Lufthansa which remains in state ownership.

Mr Theo Waigel, finance minister, said selling off more of Lufthansa was only a matter of "practicalities such as timing and share price". He hopes to raise several billion D-Marks from another round of privatisation and said there would be "no taboos" about what could be examined for sale.

He appeared to rule out the sale of Telekom, the telephone business of the Bundespost, on the grounds that it would be unconstitutional. However, he said private capital must become more involved in telecommunications and other infrastructure projects in east Germany than it has in west Germany.

About 51 per cent of Lufthansa is owned by the state, or 55 per cent including small stakes held by state-owned bodies. A further 5 per cent is owned by two Länder (regions). The rest is held privately. Bonn's share was cut last year from 69 per cent.

A consideration of the timing of Lufthansa privatisation would be the company's performance, which has recently come in for criticism as a result of rising costs. In the first half of this year the airline reported a loss of DM33m (£2m) compared with a profit of DM87m for the same period last year.

Since the current coalition came to power in Bonn in 1982, about DM10bn has been raised through privatisation. At the end of 1989, the central government had shares in 132 companies, reduced from 808 in 1982. During the same period the UK has raised DM100bn through privatisation, and France DM20bn.

Mr Waigel said he did not expect any income from privatisation of companies owned by the Treuhand, the trust body which owns most of east German industry.

O&Y publishes no information on its financial situation, but the sagging international property market and the poor performance of some of its non-property holdings have fuelled speculation that the parent company is under considerable pressure.

A source close to the company explained yesterday, however, that the strategy to maximise liquidity was determined less by an immediate need than by a long-term view of credit markets and expansion opportunities over the next decade.

O&Y speeds up disposal of non-core assets

By Bernard Simon in Toronto

OLYMPIA & YORK, the large diversified Canadian property group which is developing Canary Wharf in London's Docklands, is taking steps to improve its liquidity and accelerate the disposal of non-core businesses.

The moves include a package to refinance O&Y's £400m (£734m) preferred-share holding in Allied-Lyons, the British food and beverage group; the payment of a special dividend from GW Utilities, the holding company for its Canadian energy interests; and plans to sell its interest in Interprovincial Pipe Line, Canada's largest oil pipeline operator.

They are planned with an eye on the tightening credit markets and on future property opportunities.

O&Y, a private company controlled by the Reichmann brothers of Toronto, earlier this week completed a £500m interim financing with a group of 10 North American and European banks for its flagship Canary Wharf project. Together with £2600m of paid-up capital in Canary Wharf plus loans from the parent company, O&Y is confident that the financing package will be sufficient to cover the phases of the project already under construction.

The £500m interim financing package, consisting of floating-rate debentures, will be repaid from mortgage financing on the 10 buildings which will comprise the Canary Wharf development. O&Y is currently negotiating specific mortgage packages for two of the buildings.

Four North American banks and six European banks took part in the financing package.

Another tense round for battered Brent Walker

Maggie Urry looks at yet more delays to the leisure group's desperate bid to reduce its mountain of debt

JUST when a crucial bond issue appeared to free Brent Walker from the uncertainty surrounding the refinancing of his heavy debts, the group and its bankers once again find themselves in suspense.

On Tuesday, bankers and underwriters gathered at Hill Samuel, the leisure group's merchant bank, to wait for £103.3m (£203m) to arrive from places of the convertible bond issue. The issue is vital to the restructuring of the group's debts of £14bn.

By 3pm deadline, the cheques and bankers' drafts - including one drawn on the Bank of England by an investor - were piling up. Money arrived from Hinkley Point, the trust company of Mr George Walker, chairman and chief executive of Brent

Walker, from Jefferson Smurfit, the Irish-based paper and packaging group, and its chairman, Mr Michael Smurfit; from Svenska International, the Swedish-owned investment bank; from Hambr Group Investments, part of Hambr Group; from places lined up by MMG Petrifil, the venture capital and corporate finance house; and from 254 shareholders of Brent Walker who stumped up £2510,000 to buy bonds back from the places.

Yesterday Mr John Burrow of Rainham Trust, the trust company based in the Bahamas which acts for CitiMell and hundreds of other companies like it, refused to comment on his unnamed client's activities. "What my client is doing is his own business," he said.

In Tunis, Mr Bernard Len-

tions fund trustees of William Hill, the group's betting shop subsidiary, to invest £2m of the fund's money in CitiMell as a show of confidence in Brent Walker. The trustees voted against the suggestion.

Mr Bob Lambert, finance director of William Hill, said last night he would not comment, saying it was group policy that only Mr Walker could do so. Mr Walker was not available.

Yesterday Mr John Burrow of Rainham Trust, the trust company based in the Bahamas which acts for CitiMell and hundreds of other companies like it, refused to comment on his unnamed client's activities. "What my client is doing is his own business," he said.

In Tunis, Mr Bernard Len-

tions fund trustees of William Hill, the group's betting shop subsidiary, to invest £2m of the fund's money in CitiMell as a show of confidence in Brent Walker. The trustees voted against the suggestion.

Brent Walker's financial problems started earlier this year when the group decided to arrange £150m of medium-term bank finance to repay short-term loans. It thought it had fixed the loan with some Japanese banks.

However, only days before August 1 - when that money was due to be made available to Brent Walker - the Japanese banks decided not to lend.

The group had made no back-up arrangements. Even so, the problem Brent Walker was in did not become generally known.

In September, it decided to launch a £100m plus £120m bond issue to be convertible into Brent Walker shares at a price of 140p, near the level at which the shares were trading.

The bonds, with a 13 per cent coupon, looked a fair investment when the group announced profits up 32 per cent. Investors were also sufficiently convinced by the quality of the group's assets including pubs, hotels, leisure complexes and the second-largest bookmaking chain in the UK.

And projected cash flow from those assets to outweigh concern about the company's mountain of debt. In September, the group said debt totalled £11.5bn.

The bond issue was set at £103.3m, near the bottom end of the expected range. It was only in the weeks after the underwriters and places were signed up that the scale of Brent Walker's problems emerged.

Repeated delays in producing the listing particulars for the bond began to raise suspicions, until it was realised the group was involved in a full-scale refinancing of its debt. When the particulars were eventually published at the end of October, Brent Walker's debt had reached £14.5bn, including guarantees and contingent liabilities.

Now the bond issue looks much less attractive, although Hambr Group Investments yesterday said bravely that it was happy keeping its £5m investment in the bonds. Mr David Lewis, a Hambr director, said:

"It is a good yield and interest rates are coming down." However, when - or if - the bonds finally reach the stock market, they are likely to be quoted well below the par issue price.

S.B.C.M. (UK) LIMITED

The Derivative Products subsidiary in London of SUMITOMO BANK CAPITAL MARKETS, INC. has moved to

4th Floor, Temple Court 11 Queen Victoria Street London EC4N 4TA

Telephone: 071-971 1400
Facsimile: 071-248 5905

The direct telephone numbers are:

Atsuo Konishi	President	071-971 1401
Christopher Pearce	Managing Director	071-971 1402
Antony Yates	Executive Director	071-971 1403
Hisashi Sumiyoshi	Associate Director	071-971 1406
Tony Sewell	Associate Director	071-971 1405
David Radford	Associate Director	071-971 1408

SUMITOMO BANK CAPITAL MARKETS, INC.
is a wholly owned subsidiary of

THE SUMITOMO BANK, LIMITED

Market Statistics	
Base lending rates	25
Secured Govt bonds	25
FT-1 indices	25
FT-1 bond ave	25
Financial futures	25
Foreign exchanges	25
London recent issues	25
London share service	25
	25
Companies in this section	
AGF	27
ANZ Banking	27
Aisin Seiki	27
Alba	27
Allianz	27
Antares Group	27
BFCE	27
Bank of Montreal	27
Banque Nationale	27
Bardier	27
Chancery	27
Credit Du Nord	27
Crown Life Insurance	27
Eastern Air Lines	27
Ferruzzi	27
Globe	27
Hambros	27
Heineken	27
IAF Blochem	27
Kiwik Save	27
Maxwell Conn Corp	27
Midlands Electricity	27
Mitsubishi Corp	27
NEC	27
NSB	27
North West Water	27
Parsons Brinckerhoff	27
Pearce	27
PLM	27
Poly Peck Int	27
R.H. Macy	27
Shanks & McEwan	27
Swiftnet Int'l	27
Tate & Lyle	27
Telmex Corp.	27
Telmex Motor	27
Trinoco	27
Vestel	27
Wagon Industrial	27
	27
Chief price changes yesterday	
FRANKFURT (DM)	PARIS (FFR)
Blasius	20
Bundesbank	+ 20
Deutsche	- 20
Dodal	+ 20
Europick Rick	+ 20
Frankfurt	+ 20
Geiger	+ 20
Goldmark	

Heineken
proposes
reduces
cuts to 10%

ANZ tumbles in 'harsh economic environment'

By Kevin Brown in Sydney

THREE AUSTRALIA and New Zealand Banking Group Ltd yesterday blamed "the harsher economic environment" for small and medium-sized businesses since World War Two" for a 42.8 per cent reduction in net profits to A\$412.5m (US\$317.3m).

The bank said it planned to cut the dividend, shed 1,000 staff, cut operating costs by 20 per cent over four years and freeze senior executive salaries for 18 months in the hope of improving profits next year.

Mr Will Bailey, chief executive, said the main factors behind the poor result were big increases in provisions for bad and doubtful debts, up 158 per cent to A\$793m, and non-performing loans, up 26 per cent to A\$2.85bn.

Some of the provisions, said Mr Bailey, related to loose lending practices following the deregulation of Australian banking in the early 1980s. However, he pinned most of the blame on the slowing Australian economy.

ANZ is the third of Australia's four leading trading banks to announce depressed profits and rising bad-debt problems for the year to September 30. Bad and non-performing loans now total around A\$13bn.

However, ANZ is the first of the top banks to cut the dividend, which falls from 44 cents to 35 cents a share following a final of 16 cents, fully franked.

Mr Bailey said there had been "a lot of agonising" over the decision, but the board wanted to conserve capital and ensure the dividend level was sustainable next year. He fore-

cast a "satisfactory" increase in profits next year, but warned that the economy was unlikely to recover until the end of 1991.

"I think there are difficult times ahead," he said.

In its detailed profit statement, the bank said little of its bad-debt problems related to Australia's so-called high-flying entrepreneurs, many of whom have crashed over the last year.

"Most are small and medium business people, long-term customers who have survived previous recessions but not this one," the bank said. "Just over two-thirds of the total provisioning is for loans to customers who were clients prior to deregulation and almost one-third relates to customers of 20 years standing or more."

The bank said cost-cutting would include a review of work practices and the disposal or reduction in size of non-core businesses. Most of the staff cuts would be through natural wastage.

Profits fell to A\$221.5m, down 36.8 per cent, after abnormal items of A\$227.4m, including A\$89.2m in goodwill written off against the acquisition of National Mutual Royal Bank and Town and Country Building Society in Australia, some Lloyd's Bank operations in New Zealand, and Bank of New Zealand's Fiji operations.

ANZ shares closed a cent lower at A\$1.88 on the Australian Stock Exchange. Other banking shares also suffered: Westpac fell 3 cents to A\$4.16 and National Australia Bank slipped 2 cents to A\$6.

Macy doubles net loss for first quarter

By Karen Zagor in New York

R. H. MACY, the highly-leveraged US department store group, is reported to have doubled its first-quarter net loss to \$65m on sales which fell 9.5 per cent to \$1.56bn, reflecting the decline in consumer spending which has hit the US retail industry.

The company, which has been struggling under the weight of the debt acquired in a \$3.6bn leveraged buy-out in 1986, said it did not expect its performance to improve in the rest of the 1990-91 fiscal year.

In spite of the larger loss, the price of Macy's high-yield junk bonds were little changed yesterday morning.

The results were slightly better than some analysts had anticipated. "I had expected a 10 per cent fall in sales for the quarter," said Mr Andy Leffman, a high-yield analyst at McCarthy, Crisanti & Maffei.

Macy has taken steps to improve its financial standing which have helped quell

rumours that the company would follow Campeau's Federated and Allied highly-leveraged stores into filing for bankruptcy protection. It is seeking a \$150m equity injection, of which its four largest shareholders have committed \$100m.

The company also expects to sell Macy Credit Corp and Macy Receivables Funding Corp - which have net assets of about \$100m - to GE Capital, a subsidiary of General Electric which is one of Macy's largest shareholders.

Mr Frederick Taylor, an analyst at Salomon Brothers' high-yield group, expects Macy to try to sell an additional \$100m equity during the next two years.

Macy's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Macy's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

SCOTLAND

The FT proposes to publish this survey on December 14th 1990.

It will be of special interest to the thousands of the senior decision makers world wide who are regular readers of the FT.

If you want to reach this important audience, call Kenneth Swan on 031 220 1578

FT SURVEYS

U.S. \$150,000,000 Canadian Imperial Bank of Commerce (A Canadian Chartered Bank)

Floating Rate Deposit Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given, that for the Interest Period from August 31, 1990 to November 30, 1990 the rate for the final Interest Sub-period from November 28, 1990 to December 5, 1990 has been determined at 8.4% per annum, and therefore the amount of interest payable against Canadian No. 25 or per U.S. \$10,000 nominal in registered form, on the relevant interest payment date November 30, 1990 will be U.S. \$204.69.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

November 29, 1990

NOTICE TO HOLDERS OF BEARER DEPOSITORY RECEIPTS IN FAVOR OF CHASE MANHATTAN BANK

Dear Sirs:

We are enclosing a copy of the Notice to Holders of Bearer Depository Receipts dated March 31, 1990. The Chase Manhattan Bank, N.Y.C. is the holder of record of 500,000 shares of our common stock of par value \$1.00 per share. Chase Manhattan Bank, N.Y.C. has agreed to act as agent for us in connection with the distribution of the Bearer Depository Receipts.

Conforming to the free distribution of shares of 1,000 shares of our common stock of par value \$1.00 per share, we are enclosing a copy of the Notice to Holders of Bearer Depository Receipts dated March 31, 1990. The Chase Manhattan Bank, N.Y.C. has agreed to act as agent for us in connection with the distribution of the Bearer Depository Receipts.

Yours very truly,

CHASE

Acquisitions soften fall in Thomson results

By Bernard Simon
in Toronto

CONTRIBUTIONS from recent publishing acquisitions and aircraft sales helped cushion the fall in nine-month earnings at Thomson Corp., the Canadian-owned publishing and travel group.

Net income before extraordinary items dipped to US\$58m, or 55 cents a share, from US\$61m, or 59 cents, a year earlier.

Thomson's so-called high-flyers, entrepreneurs, many of whom have crashed over the last year.

"Most are small and medium business people, long-term customers who have survived previous recessions but not this one," the bank said. "Just over two-thirds of the total provisioning is for loans to customers who were clients prior to deregulation and almost one-third relates to customers of 20 years standing or more."

Sales rose fractionally to \$4bn from \$3.9bn, and operating profits climbed to US\$58m from \$46m. But interest expense more than doubled to \$125m and there was a non-operating expense of \$1.4m, compared with a profit last year from the sale of North Sea oil and gas interests.

Sales rose fractionally to \$4bn from \$3.9bn, and operating profits climbed to US\$58m from \$46m. But interest expense more than doubled to \$125m and there was a non-operating expense of \$1.4m, compared with a profit last year from the sale of North Sea oil and gas interests.

Despite the rise in operating income, Thomson said that all key parts of its business have been hit by the slowdown in the North American and European economies.

Although Thomson Travel's operating income jumped to \$125m from \$54m, the aircraft sales by Britannia Airways brought in \$42m.

Nonetheless, Thomson said that supply and demand for holidays had been roughly in balance and that there had been only "modest" price discounting this year. As a result, its tour operations had staged a "substantial" recovery in profits.

Disappointing advertising revenues have hurt the British regional newspapers and business magazines, and a number of money-losing titles have been closed. But the company said that its subscription-based publishing businesses and its book and library reference group, mostly based in the US, had performed strongly.

Thomson Newspapers' operating profit dipped to US\$27m from US\$21m. Information and publishing profits rose sharply to US\$226m from US\$186m.

Bombardier advances 60% in quarter

By Robert Gibbons

BBOMBARDIER, the Canadian aircraft and transport group, lifted sales by more than 60 per cent in the third quarter and nine months following the incision of Short Bros of Belfast, ANF in France and Learjet in the US.

The company also expects to sell Mac Credit Corp and Mac Receivables Funding Corp - which have net assets of about \$100m - to GE Capital, a subsidiary of General Electric which is one of Mac's largest shareholders.

The company also expects to sell Mac Credit Corp and Mac Receivables Funding Corp - which have net assets of about \$100m - to GE Capital, a subsidiary of General Electric which is one of Mac's largest shareholders.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400m a year by 1993 from \$716.5m in 1990.

Mac's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leffman expects Mac's interest expense to fall to \$400

INTERNATIONAL CAPITAL MARKETS

Philips raises \$2bn from international bank group

By Stephen Fidler, Euromarkets Correspondent

PHILIPS, the big Dutch electrical group now undergoing a profound restructuring, is raising \$2bn from international banks.

The five-year term loan has been underwritten by a group of eight international banks, but the cost to the company is appreciably more than it would have had to pay a year ago.

The credit, which went into general syndication yesterday among a larger group of banks, is being arranged by Credit Suisse First Boston. Its purpose is to refinance some of the company's short-term debt and some maturing long-term debt.

The company will begin to make repayments on the loan after 3½ years. It carries interest margins of ½ percentage

point over interbank rates for the first 18 months, ¾ point for the next 18 months and ¾ point for the remainder. A commission of 0.2 per cent is payable on the undrawn amounts during the initial six months.

Bankers said yesterday that the higher margins being paid by Philips represented both general increase in the rates being paid by corporate borrowers for loans, and a deterioration in the perception of the company in recent months.

The banks underwriting the credit are ABN-Amro, Banque Nationale de Paris, BNP Bank, Citibank, Crédit Lyonnais, Crédit Suisse, Rabobank and Union Bank of Switzerland. They are not taking equal

shares. They said a number of companies were looking to lock in funds from bank lenders since short-term credits from banks were becoming less and less reliable.

Philips, which is making

35,000 to 45,000 workers redundant in a big restructuring, this month doubled the estimate of its expected net loss this year to \$1bn.

• Citicorp said it had completed a \$20m five-year revolving standby credit with an 11 bank group for PolyGram, the German record company. The facility fee is 0.125 per cent and the margin 0.15 per cent, with a utilisation fee of 0.05 per cent is payable when the funds are more than half drawn down.

The move is part of the restructuring of the group, designed to tighten the links

BZW to launch warrants on CAC 40

By Deborah Hargreaves

BARCLAYS De Zoete Wedd will issue the second in its series of warrants on European stock indices today with the launch of six warrants on the French CAC 40 index.

The issue is worth some £100m and will be made up of both calls and puts.

The CAC 40 warrants form part of BZW's programme of large, liquid issues of over-the-counter index war-

rants and BZW is backing this with a commitment to making a deep secondary market.

Today's issue follows the launch of FTSE warrants which met with wide investor demand and generated some two-way business, according to the broker. The decision to price the warrants in small increments had drawn in a lot of private client demand.

• Citicorp launched Im Treas

sury bond warrants in two tranches offering strike prices of \$104.05 and \$102.05 with a life of two years.

• Paine Webber issued 2m warrants based on a basket of US financial stocks which includes Aetna, American, American Express, Banc One, BankAmerica, Citibank, Citicorp, Federal National Mortgage Association, Merrill Lynch, J.P. Morgan, NCNB.

Barings' head of department leaves firm

By Antonia Sharpe

BARING Securities, the London-based securities operation of Barings Brothers merchant bank, has parted company with Mr Henry Reid, the head of its European equities sales team.

Mr Reid, 32, joined Barings Securities in early 1988 after working for Wood Mackenzie and Mercury Asset Management. He was largely responsible for setting up and expanding Barings' successful foray into European equity research and sales. Mr Reid is expected to return to the business after a period of six months.

Fund for private Italian companies raises L74bn

By Stephen Fidler

A FUND designed to invest in privately-held Italian companies has raised L74bn, its sponsors said.

The Italian Private Equity Fund aims to invest in private companies, with the focus on profitable small and medium-sized companies, primarily in the north of Italy, seen as having high growth potential.

The fund, sponsored by Continental Bank of the US, Electric Kitchens and Mediocreto Lombardo, attracted 19 institutional investors in nine countries to raise the L74bn. A second and closing will take place later in the year, when an addi-

tional L20bn to L30bn is expected to be raised.

The Bank of Italy has never before permitted an Italian bank to sponsor a foreign, closed-end investment fund. This fund is structured as a UK limited partnership.

The investment adviser will be B&S Ventures, a private investment capital manager and adviser based in Milan.

• MOODY'S Investors Service, the US credit ratings agency, has upgraded L16.5bn of outstanding senior debt and commercial paper issued by Philip Morris, the food, brewing and tobacco conglomerate.

between the holding company, CS Holding, and the three investment banking arms of the New York-based CS First Boston group.

CS Holding also said Crédit Suisse executive board member Mr Rüdi Stalder would be appointed chief financial and administrative officer of CS First Boston. Mr Stalder was also appointed to the CS Holding executive board.

Cedel opens office in Hong Kong

CEDEL, the Luxembourg-based clearing house for international securities, has opened a representative office in Hong Kong, writes Tracy Corrigan.

The only thing we can say

Buyers snap up EIB \$300m issue

By Simon London

THE EUROPEAN Investment Bank sought to create a benchmark in the dollar sector yesterday, by doubling the size of an existing \$300m seven-year issue.

The \$300m fungible offering, lead-managed by Goldman Sachs, carries a coupon of 9¾ per cent and was issued at a

price of 101.88. At this level it yields 52 basis points more than equivalent US Treasury paper, and offers a small pick-up over secondary market prices.

For example, the outstanding EIB seven-year paper was trading at 50 basis points over treasuries. The World Bank's \$2bn global seven-year issue offers 44 basis points over US Treasury paper.

Against a background of a falling US Treasury market, the issue was snapped up by institutional investors keen to hold a liquid, triple-A rated paper at this maturity. The issue traded just below issue price, at 101.88 bid.

The deal benefited from the lack of new issuance in the dollar sector, especially at the longer maturities.

In the shadow of a looming recession, many corporate borrowers are unpopular with investors and have not been prepared to issue at higher

NEW INTERNATIONAL BOND ISSUES						
Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
Barclays DOLLARS	400	(4½)	100	1994	2½-1½	Nomura Int.
Korean Corp Ltd(a)*	300	9½	101.88	1997	-	Goldman Sachs
Sanyo Electronics(a)*	50	(5½)	100	1994	2½-1½	Daiwa Europe
Century Leasing(a)*	50	8½	101½	1995	1½-1½	DKB Int.
Worley(a)*	30	8½	101.5	1995	1½-1½	Salomon Brothers
Itoh Kosakusho(b)*	100	4½	100	1994	2½-1½	Nomura Int.
ST-ELEC Com.Vtora(c)♦	(g)	zero	(g)	(g)	1½-1½	Samuel Montagu
D-MARKS	200	(c)	100½	1993	20/10bp	WestLB
SCA Capital Corp BV(c)♦	150m	13½	101.70	1995	1½	Banesto
PERESAT	100	7½	101½	1996	-	SBC
Euro.Coil & Steel Comm (d)♦	50	8½	100	1995	-	Mitsubishi Bk (Switz)
Iscoan Co (a)†+‡	30	8½	100	1995	-	Swiss Bk (Switz)
Stora Enso Co (a)†+‡	20	7½	101½	1995	-	Credit Suisse
YEN	2.25m	13	101½	1991	1½-1½	New Japan Secs.
*Private placement. ♦Convertible. ♪With equity warrants. Floating rate note. ♠Final terms. a) Non-callable. b) Coupon was indicated at 4½%. c) Exercise premium fixed at 2.52%. Non-callable. c) Coupon plus 6-month Libor + 2%. Non-callable. d) Matador issue. Non-callable. e) Put option on 31/3/93 at 10% to 5% to 9.10%. f) Fungible with existing \$100m deal. g) 4½ basis points above US Treasury paper.						

yield levels. Also interest rate and currency swaps opportunities are few.

The EIB is one of the few borrowers with a need for unswapped US dollars and a credit background acceptable to dollar investors.

In the Australian dollar sector, the State Electricity Commission of Victoria came with a three-tranche, zero-coupon A\$500m issue via Samuel Montagu.

The borrower is raising A\$80m from the issue and the structure includes paper of 10, 15 and 20-year maturities.

Demand at all maturities proved buoyant, with all three tranches trading late in the day at between less 90 bid and less 83 bid, inside full fees of 1 per cent.

The European Coal and Steel Community came with a Ptalibun 13½ per cent, five-year issue via Banesto.

However, strong demand from Italy, where investors qualify for a tax exemption on holdings of paper issued by certain superjacent borrowers, helped the issue to proceed smoothly. Launched October 1, 1990, the issue traded at less 1.40 bid, well inside full fees of 1.65%.

ing tax on its government bonds for European Community residents. This would make government bonds more attractive in relation to foreign bonds and some investors are reported to be staying underweight in pesos paper in anticipation.

However, strong demand from Italy, where investors qualify for a tax exemption on holdings of paper issued by certain superjacent borrowers, helped the issue to proceed smoothly. Launched October 1, 1990, the issue traded at less 1.40 bid, well inside full fees of 1.65%.

environment for our business is increasingly difficult.

"We expect the pressure on our profitability to intensify."

Merrill, in common with many other securities houses, has been in the throes of a big cost-cutting and re-organisation programme for months.

The number of its staff has dropped by about 2,400 to around 38,000 since the start of the year.

Earlier this month it laid off 50 members of its investment banking arm.

Mr Dan Tully, Merrill's president, said: "The operating

is that the economic situation must be better; there must be lower inflation and a better outlook for the current account," Mr Raatikainen said.

Last month, the Finance Ministry said it expected a current account deficit of FM24bn in 1990 compared with FM22bn last year, and a 5.5 per cent rise in the consumer price index in 1990 after 6.6 per cent last year. After January 1, when most short-term capital movements are freed, the restrictions on private individuals and companies raising foreign loans will be Finland's last exchange controls.

dealing remained subdued. A total of 22,736 contracts traded, compared with 20,659 in the previous session, with turnover weighted towards calls. FTSE options accounted for 7,011 lots and were evenly split between put and call options.

The section started continuously with a strong premium over the cash index, as the prospect of a rally in December kept prices buoyant. December closed at 2,177, down 18 points on the day, while its premium over the cash index finished little changed at 28. Brokers' estimate December's fair value premium at around 15 points.

The cash market led the way in the traded options market.

Among the stock options, the Prudential was the most active, buoyed by busy two-way dealing.

Turnover was lifted by a seller of 1,000 February 200 calls and a buyer of 250 lots of the same series.

Ladbrooke (1,733) was next on the list, followed by Trusthouse Forte (1,422) as 500 December 200 puts were crossed.

On the cash side, 2,250 calls were the most popular.

Among the stock options, the Prudential was the most active, buoyed by busy two-way dealing.

Turnover was lifted by a seller of 1,000 February 200 calls and a buyer of 250 lots of the same series.

Trusthouse Forte (1,733) was next on the list, followed by 500 December 200 puts were crossed.

On the cash side, 2,250 calls were the most popular.

Among the stock options, the Prudential was the most active, buoyed by busy two-way dealing.

Turnover was lifted by a seller of 1,000 February 200 calls and a buyer of 250 lots of the same series.

Trusthouse Forte (1,733) was next on the list, followed by 500 December 200 puts were crossed.

On the cash side, 2,250 calls were the most popular.

Among the stock options, the Prudential was the most active, buoyed by busy two-way dealing.

Turnover was lifted by a seller of 1,000 February 200 calls and a buyer of 250 lots of the same series.

Trusthouse Forte (1,733) was next on the list, followed by 500 December 200 puts were crossed.

On the cash side, 2,250 calls were the most popular.

Among the stock options, the Prudential was the most active, buoyed by busy two-way dealing.

Turnover was lifted by a seller of 1,000 February 200 calls and a buyer of 250 lots of the same series.

Trusthouse Forte (1,733) was next on the list, followed by 500 December 200 puts were crossed.

On the cash side, 2,250 calls were the most popular.

Among the stock options, the Prudential was the most active, buoyed by busy two-way dealing.

Turnover was lifted by a seller of 1,000 February 200 calls and a buyer of 250 lots of the same series.

Trusthouse Forte (1,733) was next on the list, followed by 500 December 200 puts were crossed.

On the cash side, 2,250 calls were the most popular.

Among the stock options, the Prudential was the most active, buoyed by busy two-way dealing.

Turnover was lifted by a seller of 1,000 February 200 calls and a buyer of 250 lots of the same series.

Trusthouse Forte (1,733) was next on the list, followed by 500 December 200 puts were crossed.

On the cash side,

UK COMPANY NEWS

Tate rises 9% to £218m and halves borrowings

By David Owen

STRONG IMPROVEMENTS from UK sugar and US corn syrup and starches helped Tate & Lyle, the world's leading sweeteners group, to a 9 per cent advance to £218m in pre-tax profits for the year to September 29.

In the absence of major acquisitions, the year was characterised by a near-halving of net borrowings from £770.6m to £403.2m and a reduction in year-end gearing to 69 per cent (159 per cent).

"This year was a year to get our debt down and we have done it," said Mr Neil Shaw, chairman and chief executive.

Effectively, the decks have now been cleared for a bid for British Sugar, the beet refining subsidiary of Berisford International. Nevertheless, Tate would "have to raise some more equity", if it did proceed with such a purchase, Mr Shaw said yesterday.

A proposed offer from the group was referred to the Monopolies and Mergers Commission in September, just before European Community regulations on corporate takeovers took effect. Consequently, Tate will not know

until late-January whether it is free to enter the auction.

In the meantime, it risks having the prize snatched away from it by Mr Garry Weston's Associated British Foods or one of the European and American groups that Mr Shaw expects of being in the running.

If a Tate-British Sugar merger were consummated, the combined company would have a 94 per cent share of the UK sugar market.

Mr Shaw insisted yesterday that the acquisition of the Berisford subsidiary was "not critical" to Tate, "although we would certainly like to be involved".

Yesterday's result, achieved on turnover down 1 per cent to £3.43bn (£3.47bn), compared with pre-tax profits of £200.4m in 1989.

The group was helped by a reduction to £51.3m (£70.2m) in net interest payable. Profit before interest rose by a relatively pedestrian 3 per cent.

Exchange fluctuations impacted on pre-tax profits to the tune of £5m-£6m, the company said. But the inclusion of Amstar and Campo Ebro for

their first full year (versus nine months in 1989) effectively cancelled this out for the purposes of year-on-year comparisons.

At the pre-interest level, the best performances came from Staley, which contributed profits of £172.4m (£100.8m) up from £148.4m (£92.75m), and Tate & Lyle Sugars with £43.7m (£38.7m).

The group said that operating profit margins from North American sweeteners and starches had risen to 14.7 per cent (12.6 per cent), and from European and other cane and beet sugar to 8.6 per cent (7.9 per cent).

Below the line, Tate benefited from a tax charge reduction to 29.1 per cent (32.5 per cent), stemming from the release of provisions for deferred tax liabilities.

Fully diluted earnings per share advanced 12.7 per cent to 30.2p (26.8p). A final dividend of 6.7p (6.1p) was recommended, making a total of 10p (9p).

After rising sluggishly in early trading the shares closed down 7p at 289p.

See Lex



Trevor Humphries
Neil Shaw: Tate would have to raise equity to buy British Sugar

French bank petitions over Polly Peck credit letters

By Raymond Hughes, Law Courts Correspondent

A FRENCH bank complained to the High Court yesterday about the administrators of Polly Peck International.

Credit du Nord, part of the Paribas banking group, had issued two standby letters of credit for goods supplied to Polly Peck or Vestel, its Turkish electronics subsidiary: one for £300m (£1.18m) to Space Corporation; the other for £2.02m (£1.02m) to Philips Electronic Industries (Taiwan).

Mr John Lindsay, QC, for Credit du Nord, told Mr Justice Morritt that the bank risked having to pay Space and Philips for goods supplied to Vestel since Polly Peck entered administration on October 25. The bank was trying to avoid finding itself an unsecured creditor, Mr Lindsay said.

The administrators would not tell the bank whether they

would be reimbursed, said Mr Lindsay.

Mr Michael Crystal, QC, for the administrators, said investigations into dealings with Space and Philips were not complete. Both suppliers had indicated that they would ship no more goods under the letters of credit, he said.

The bank is asking for orders requiring the administrators to clarify the position as regards post-administration shipments from the two suppliers and, if appropriate, either to pay the suppliers or set aside funds to reimburse the bank. Or, the administrators should be ordered to notify Space and Philips that Polly Peck did not intend to pay for goods and that further shipments should not be made to Vestel.

The hearing continues today.

New call on water regulation

By Andrew Hill

NORTH WEST Water yesterday suggested that the new environment secretary — named last night as Mr Michael Heseltine — should try to narrow the gap between the objectives of the privatised industry's principal regulators.

Earlier this week Northumbrian Water claimed it was "pig in the middle", caught between the National Rivers Authority's calls for rapid anti-pollution improvements, and the Office of Water Services' strict economic regulation.

North West, which announced a theoretical increase of 15 per cent in its interim dividend, said its relationship with the regulatory bodies at regional and national level was "developing well", but called for the environmental secretary to bring the two regulators closer together.

Profits of £115m pre-tax were announced by North West, one

of four water groups in the FTSE 100 Index, for the six months to September 30. An interim dividend of 6p per share was declared.

The dividend compares with 5.2p, which would have been paid in the equivalent period had North West been a privatised company. In the first half of 1989-90, North West made £15m before tax, or £91m, assuming the industry's new capital structure had been in place at the beginning of April 1989.

In the period just reported group turnover rose from £247m to £287m and earnings per share increased from a pro forma 22.8p to 30.3p.

COMMENT

North West was one of the water industry's less efficient operators before privatisation, so it is probably finding it easier to rein in costs than

Northumbrian, which was one of the most efficient. None the less, a cost increase of just 8 per cent in the first half helped the group produce profits ahead of expectations. Some analysts seem concerned by North West's acquisition strategy, which kicked off earlier this month with the £25m purchase of three process engineering companies in areas related to the core unregulated business. To other observers, however, the strategy looks characteristically cautious. In any case, North West should make £215m before tax for the full year. The group claims that its dividend policy is unaffected by the generosity or otherwise of its rivals, so it seems unlikely to splash out on its dividend for good reason.

The partly-paid shares — down 2p to 252p yesterday — look relatively attractive on a prospective yield of 7.5 per cent.

Menzies to quit board at General Accident

By Richard Lapper

GENERAL ACCIDENT, the composite insurer, is to part company with Mr Ian Menzies, the executive who led the company's ill-fated acquisition in 1988 of NZI Corporation, the New Zealand insurance and banking group. Mr Menzies, is to resign from the GA board and step down as general manager at the end of the month.

Mr Menzies' departure comes as no surprise. One analyst said yesterday that "he was instrumental in the purchase of NZI bank — that is the beginning and the end of the story."

GA bought a 51 per cent stake in NZI for £264m in July 1988 and took full control last year as part of efforts to stem heavy losses. NZI was hit by a series of bad corporate debts, many of them triggered by the downfall of local investment companies after the 1987 stock market crash. GA has spent about £450m on NZI with acquisition costs and operating losses taken into account.

But the resignation also signals a broader shift in General Accident strategy since the appointment of Mr Neil Robertson as chief general manager at the beginning of this year, in which it re-emphasized operating strengths of sound underwriting and tight administration.

A review of operations has led to a "general tightening up all round" according to another analyst. Mr Barry Holder, the general manager in charge of finance, has assumed greater responsibility this year.

Mr Menzies, a corporate financier, joined GA from the merchant bank, Schroders, where he handled GA's account. He was associated with a period of diversification and expansion.

As well as NZI, GA bought the Canadian insurer, Pilot, in 1986 and bought up a network of some 500 estate agencies as part of moves to diversify its distribution network for life and pension products.

Although the Pilot acquisition is regarded as successful, GA, like other insurance companies, has made heavy losses on its estate agencies.

Strong banking performance lifts Hambros to £43m

By David Lascelles, Banking Editor

HAMBROS, the City of London merchant banking and financial services group, increased its interim profits by 19 per cent, helped mainly by a strong showing on the banking front.

The result was better than expected and went against the downward trend reported recently by other merchant banks.

Hambros' chairman, Mr Christopher Sporborg, chief executive of non-banking activities, said the housing market had improved slightly since October but there was still a large inventory of unsold houses. Hambro Countrywide might be interested in buying parts of the chain of estate agents now being sold by the Prudential, he said.

Direct Investments by the group yielded £17.3m, compared with £23.6m.

Mr Charles Hambro, group chairman, said that the current political and economic uncertainties made it both unwise and difficult to comment on the outlook for the second half. But the group's banking ratios and liquidity remained very satisfactory, he said.

It was unlikely that investment results could sustain recent levels, but Hambro Countrywide was well placed to benefit from any upturn in the housing market.

Mr Keswick and Mr Sporborg both become joint deputy chairmen of the group following the resignation of Mr John Clay as deputy chairman. Mr Clay remains a non-executive director.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
All Leisure	Int 3.1	Jan 29	3.1*	3.1*	3.2*
Abta	Int 1	Apr 29	1.6*	—	3.2*
Carroll PJ	Int	—	4.4*	—	8.2*
Clarendon	Int all	—	5.1	—	—
Dunedin Worldwide	Int 6.5	Jan 22	5.5	9	7.5
Hambros	Int 4	Jan 15	3.6	—	11.5
Kirk Salv	Int 8.4	Jan 17	7.3	12.1	10.5
Maxwell Comms	Int 7	Apr 3	6.5	—	15
Midflame Elect	Int 0.75	Jan 14	n/r	—	—
North West Water	Int 6	Mar 4	—	—	10.47
NSM	Int 0.5	Mar 1	—	—	3.5
Shanks & McEwan	Int 10.2	Jan 16	8.5	—	22.8
Tate & Lyle	Int 6.7	Feb 5	6.1	10	8
Thrimco	Int 0.5	Jan 31	0.5	—	1.4
Verscon Int	Int 0.37	Feb 1	0.21	—	0.21
Waggon Ltd	Int 6.25	Feb 20	5.75	—	15
Weetabix	Int n/a	—	—	—	—

Dividends shown per share net except where otherwise stated. *Equivalent after allowing for scrip issue. +On capital increased by rights and/or acquisition issues. SJSM stock. ♦For nine months period. *Payment of final dividend of 3.1p represents an annualised dividend of 4.7p per share. ♪British currency throughout. ♪For 18 months.

FOUNDATION FOR THE FUTURE

Interim Results For The Six Months to 30 September 1990



- Improved cost control, efficiency and profits
- Further progress in meeting higher customer service standards
- Annual £400 million investment programme on schedule
- Restructuring and acquisitions strengthen the business

"The half-yearly results show the impact of tight control of operating costs and efficiencies, which has produced strong profit growth to support the investment programme and confirmed the underlying strength of the business.

We maintained water supplies to customers, without restrictions, during the second successive dry summer."

"Investment expenditure increased substantially, is progressing on schedule and the objectives for the year will be met. Real progress has been made in strengthening the business through restructuring and by the recently announced acquisitions."

"I am confident that the results for the full year will be very satisfactory."

W. Dennis Grove

W. Dennis Grove
Chairman

CONSOLIDATED PROFIT AND LOSS ACCOUNT

Six months to 30 September

	1990	1989	1989
	£m	Actual	Pro forma
		£m	£m
Turnover	287	247	247
Operating profit	98	79	79
Net interest	17	(64)	12
Profit before tax	115	15	91
Tax	(7)	—	(10)
Profit after tax	108	15	81
Extraordinary items	—	(4)	(4)
Profit attributable to shareholders	108	11	77
Earnings per ordinary share	30.3p	—	22.8p
Dividend per ordinary share	6.0p	—	—

NOTES

RESULTS: The interim figures for the six months to 30 September 1990, which are unaudited, have been prepared on the basis of the accounting policies set out in the Annual Report and Accounts for the year ended 31 March 1990.

TAX: No liability to mainstream corporation tax arises. The charge to tax in the Profit and Loss Account is the write off of irrecoverable advance corporation tax on the payment of the interim dividend.

PRO FORMA ACCOUNTS: Pro forma profit and earnings per ordinary share on a net basis have been stated as if the capital structure introduced at flotation had been in place from 1 April 1989, and have been calculated after making adjustments for interest of £7.6 million and tax of £10 million.

DIVIDEND PAYMENT: The dividend will be paid on 4 March 1991 to shareholders on the register on 28 January 1991 and will absorb £21.3 million.

banking
anee lifts
to £43m

Foreign exchange profits lift MCC 6% to £90m

By Andrew Hill

PROFITS at Maxwell Communication Corporation, the publishing group, increased 6 per cent from £25.1m to £29.1m in the six months to September 30, but this was after a 21 per cent increase in foreign exchange profits.

The group's operating profits dropped from £13.4m to £13.0m and earnings per share fell from 10.5p to 10p.

However, Mr Robert Maxwell, the group's ebullient chairman and chief executive, said MCC was confident of a "satisfactory" outcome to the year and the board declared an increased interim dividend of 7p (6.5p). MCC's shares rose from 149.4p to 154p in a weakening market.

In the last two years, MCC has transformed itself from a printing company with some publishing interests to a pure publishing company, but in the process the group has added to its debts.

MCC's net debt stood at £15.9m on September 30 and the publisher said it would reduce that figure by at least £750m before the end of March 1991, through disposals and mergers of group businesses. MCC has already raised £258m through asset sales since the half-year.

MCC made no large asset disposals during the first half of the year and interest costs rose sharply, from 26.5m to 32.7m.

The increase was offset by the rise in net foreign exchange gains from 24.9m to 25.7m due to debt management of the repayment of the group's \$35m short-term syndicated bank loan.

At the end of last month, the group met the deadline for repaying \$35m of that debt, which had helped fund the acquisition of Macmillan, the US publisher, and Official Airline Guides last year. The next

See Lex

SE splits news areas on Monday

By Richard Waters

NEW ARRANGEMENTS for releasing price-sensitive news to the stock market will come into effect on Monday, in spite of continuing complaints from Reuters and other news agencies that they hinder competition.

The International Stock Exchange will divide its company news operation into two, separating its commercial news service, Topic, from its regulatory functions.

The move follows concern from the Office of Fair Trading that the exchange was using its regulatory role to make monopoly profits out of selling company news.

Under the new system, all companies will be required to give company announcements to the exchange first. It will then release the information

on its new regulatory news service (RNS).

Only when it has appeared on RNS — and the exchange has telephoned to confirm this — will a company be allowed to act to inform any other agency.

The separation at the exchange means that Topic will receive information from RNS at the same time as competing news agencies. This is designed to create a level playing field.

Reuters said yesterday that it remained unhappy with the arrangements and would prefer a system similar to that in the US.

This involves companies releasing information simultaneously to news agencies, allowing them to compete in putting the news out.

Mr David Ure, managing

Wagon Industrial gains 14%

By Jane Fuller

WAGON Industrial Holdings, the engineering group, benefited from reduced interest costs following the £22.6m sale of its office equipment division and reported a 14 per cent rise in interim taxable profits.

The advance to £9.51m (£8.34m) came on a 9 per cent rise in turnover to £134.82m (£123.43m) in the six months to September 30. Interest costs were reduced from £1.75m to £722,000. More than £16m of turnover and £267,000 trading profit were attributed to the office equipment division, which was sold in July.

Continuing activities produced turnover of £18.44m

(£9.86m) and trading profit of £1.4m (£2.79m).

Fully diluted earnings per share rose to 15.5p (14.06p). The interim dividend goes up to 6.225p (6.75p).

• COMMENT

Wagon looks set to be one of the few engineering companies to produce profits growth both this year and next, assuming the UK does not go into deep recession. The disposals are welcome, from the point of view of focusing the business and for the balance sheet. Although demand is down in the UK — by about 20 per cent on the materials handling side

a growth can still come from overseas sales and previous year's performance. With capital spending, which is likely to rise from £8m to £10m this year, the emphasis is on reducing unit costs. Mr Hudson warned that any wage rise above 4 per cent would have to be covered by productivity. To help restore the desired 50:50 split of turnover between the UK and overseas, a priority for acquisition is a materials handling concern on the continent. Pre-tax profit is forecast to rise to £23m (£20.5m) this year. On yesterday's unchanged price of 34.5p, the prospective p/e is 9.4, a fair rating.

Lower margins and \$ hit NSM

By Richard Gourlay

NSM, the opencast coal mining company born out of Burntwood and Hallamshire, reported interim profits sharply down following a fall in US margins, the weakening of the dollar and a permitting delay in the US.

Pre-tax profits fell 32 per cent to £7.2m on turnover up 11 per cent to £97.8m but the company has declared an interim dividend for the first time since 1984 with a payment of 0.5p.

The drop in earnings per share to 2.04p (3.6p) was greeted by the market with a 10 per cent fall in the share price to 35p.

The company was also hit by higher interest charges up £220,000 at £3.5m. Gearing at the half-year stage was around 55 per cent.

• COMMENT

Yesterday's gloomy results from NSM demonstrate how uncomfortable times are for companies which are exposed to the UK construction sector and dependent on US earnings.

NSM are both. Add a UK coal sector in which British Coal is squeezing margins and a gearing level that could be heading for 65 per cent by year-end and the market's

reaction yesterday was unsurprising.

On the plus side, better

prices are likely for small UK coal miners, following pressure on British Coal by the European Commission, and Bison may soon start to benefit from a thinning out of capacity in the housing supply market.

Nevertheless, there can be few companies more anxious to see interest rate cuts.

Analysts are looking for full year pre-tax profits of around £22m, with earnings of 6.5p, giving a prospective multiple of 8.5 times.

NSM are both. Add a UK coal sector in which British

Coal is squeezing margins and a gearing level that could be heading for 65 per cent by year-end and the market's

WAGON
INDUSTRIAL

Further progress achieved

	Half Year to 30.9.90 £'000	Half Year to 30.9.89 £'000	Year Ended 31.3.90 £'000
Turnover	134,824	123,434	270,255
Pre-tax profit	9,505	8,341	20,480
Earnings per share			
— basic	16.29p	14.61p	38.41p
— diluted	15.50p	14.06p	35.43p
Dividend	6.325p	5.75p	16.00p

All divisions improved their profits compared with the first half of last year but a number of companies operated generally below capacity due to demand constraints... it is unlikely that a substantial improvement in the economic climate is about to occur. Based on present trends, we continue to expect that results for the year will show progress. 99

Paul D Taylor, Chairman

WAGON
INDUSTRIAL
HOLDINGS p.l.c.

Haldane House, Halesfield, Telford,
Shropshire TF7 4PB.
Telephone: (0952) 680111

MATERIAL HANDLING & STORAGE - ENGINEERING
AUTOMOTIVE PRODUCTS

Shanks 25% rise ahead of City expectations

By Juliet Sychrava

SHANKS & McEWAN, the construction and waste management group, yesterday announced pre-tax profits of £10.4m for the half year to September 29, up 25 per cent on the previous £8.3m and slightly better than City expectations.

The results showed that Kwik Save had managed to improve its operating margin in the second half of the year, after a dip in the first half, although for the year the margin fell from 5.8 to 5.6 per cent.

Referring to Aldi, the aggressive cut price German food retailer which has opened a handful of shops in the UK, Mr Graeme Seabrook, chief executive, said that after some months, with Aldi trading in close proximity to five Kwik Save shops, "Aldi does not seem to be affecting our business at all."

He said the group was not complacent and was meeting Aldi's prices where it traded against Kwik Save.

Mr Timothy Harford, chairman, announced that Mr Simon Keswick, chairman of Dairy Farm International, the Hong Kong group which has a 25 per cent stake in Shanks, was joining Kwik Save's board as a non-executive. Sir Timothy said that since Dairy Farm

Competitor fails to halt Kwik Save's growth

By Maggie Urry

THE THREAT of price-cutting competition from a new competitor appeared not to have depressed Kwik Save, the discount food retailer, which reported annual profits up 16.5 per cent to £85.3m. However, the shares dipped 7p to 47p.

Referring to Aldi, the aggressive cut price German food retailer which has opened a handful of shops in the UK, Mr Graeme Seabrook, chief executive, said that after some months, with Aldi trading in close proximity to five Kwik Save shops, "Aldi does not seem to be affecting our business at all."

He said the group was not complacent and was meeting Aldi's prices where it traded against Kwik Save.

Mr Timothy Harford, chairman, announced that Mr Simon Keswick, chairman of Dairy Farm International, the Hong Kong group which has a 25 per cent stake in Shanks, was joining Kwik Save's board as a non-executive. Sir Timothy said that since Dairy Farm

had taken its stake in July 1987 the relationship had been fruitful. "We see Dairy Farm as a friend and ally and not a predator." Mr Arthur Edwards, a long-time Kwik Save director, has retired because of ill-health.

The results showed that Kwik Save had managed to improve its operating margin in the second half of the year, after a dip in the first half, although for the year the margin fell from 5.8 to 5.6 per cent.

For the year to August 25 sales were 22.7 per cent up at £1.52bn and operating profits 17.2 per cent ahead at £80.4m.

Sales growth had included volume growth in comparable stores of 10.2 per cent, although this was slower in the second half than the first.

Interest receivable was £1.9m (£4.6m) and at the year end the group had a cash of £33.2m (£39.5m). Capital expenditure of £5.1m was financed from cash flow and cash balances.

Mr Simon Moffat, the group's new finance director, said



Graeme Seabrook: company is better positioned than before

spending in the current financial year would reach £90m and would again be funded from the group's internal resources.

Earnings per share were 14.7 per cent up at 36.25p. An increase of 15.1 per cent in the final dividend to 8.4p (7.3p) is proposed to give a total of 12.1p (10.5p), a 15.2 per cent uplift.

The panic about the arrival of Aldi in the UK, and the expected appearance of other continental European food retailers, seems to have been overdone. Kwik Save has not been bounced into a widespread price war, and not only because Aldi seems to have found site-finding even more difficult than established retailers. Kwik Save's format, although still essentially "no-frills", seems far ahead of the Aldi formula. Kwik Save's change in strategy, begun in early 1988 — moving to scanning so enabling wider ranges of products, which in turn gives it the chance to grab a larger share of the shopper's weekly purchases and increase market share — puts Aldi far behind. Profits should top £100m this year and with a following wind could reach £104m, giving a p/e of 10.2, which like Kwik Save's prices, looks cheap against the classier supermarket operators.

HAMBROS PLC

Profit before tax up 19%

Interim dividend up 11%

RESULTS FOR THE HALF YEAR ENDED 30TH SEPTEMBER

	1990	1989
Profit before tax and minorities	£42.5m	£35.8m
Profit after tax and minorities	£30.1m	£29.1m
Earnings per share — basic	15.4p	15.7p
— diluted	14.1p	14.7p
Interim dividend per 20p ordinary share	4.0p	3.6p

Attributable profit and fully diluted EPS broadly maintained

Banking profits increased by 20%

Balance sheet liquidity and banking ratios strong

Hambro Countrywide returned to profit

These results are unaudited. A copy of the interim report will be posted to shareholders.

If you would like a copy please write to:

The Company Secretary, Hambros PLC, 41 Tower Hill, London, EC3N 4HA.

"The outstanding event of the past year was the successful reduction of Group borrowings, which had increased substantially to take advantage of key acquisition opportunities. A £299 million cash inflow, the result of successful sales of non-core businesses and the strong cashflow from the Group's operations, puts the Group in excellent financial shape."

Neil Shaw
Chairman & Chief Executive

TATE + LYLE

PRELIMINARY RESULTS	1990	1989	% Change
Turnover	£3,432m	£3,465m	-1
Profit Before Tax	£218.0m	£200.4m	+9
Earnings Per Share - basic	36.0p	31.6p	+14
Earnings Per Share - fully diluted	30.2p	26.8p	+13
Dividends	10.0p	9.0p	+11
Balance Sheet Gearing	69%	159%	

Preliminary announcement of results for the 52 weeks ended 29th September 1990.

Copies of the Annual Report for the period ended 29th September 1990 will be posted to shareholders shortly and will be available from

N J Nightingale, Secretary, Tate & Lyle PLC, Sugar Quay, Lower Thames Street, London EC3R 6DQ.

Paterson Zochonis plc

1990

Summary of Results Year ended 31 May 1990

	£ 1990	£ 1989
Turnover	224.9m	205.6m
Profit before tax	25.0m	23.4m
Profit after tax	15.6m	15.3m
Earnings per share	30.51p	30.14p
Total dividends per share	9.45p	8.60p

1990 Review. Profit before taxation at £25.0m, was slightly higher than in 1989 with the improvement coming from operating profits and related companies. The increase in interest payable was matched by higher investment income.

The Nigerian operations performed well with the improvement in profits in local currency terms more than sufficient to offset the fall in value of the Naira during the year.

In the United Kingdom, Cussons made good progress with higher turnover, profit and market share in its major product categories. Cussons Australia and New Zealand showed further gains.

In Indonesia and Thailand progress continues to be made in strengthening the manufacturing operations and creating distribution networks. Elsewhere in South East Asia efforts are being made to extend existing distribution arrangements and develop new markets.

Current Year. In the current year the higher oil price, if sustained, will assist Nigeria but it is unlikely, at least in the short term, to allow for any significant easing of the pressures affecting local industry. Elsewhere in Africa the economies of those countries having to import their oil requirements will be badly hit and even the more developed areas of the world will be affected to varying degrees.

At present, returns from the various group operations indicate that results for the half year to 30th November 1990 should be broadly similar to those of the same period last year.



PATSON ZOCHONIS plc, BRIDGEWATER HOUSE, 60 WHITWORTH STREET, MANCHESTER M1 6LU
Africa, United Kingdom & Europe, Australia & Far East.

UK COMPANY NEWS

Power structure switches to plug team approach

David Thomas on Midlands, a favourite in the City

UNSPECTACULAR AND unflashy, Midlands Electricity has emerged as a quiet favourite among many of the followers in the City of the 12 regional electricity companies.

"You cannot over-emphasise the importance which should be placed on management quality. And Midlands is a very well managed company," says one analyst who has been following the electricity privatisation.

Institutional investors have been impressed by Midlands' team approach to management — a philosophy often espoused by companies but more rarely put into practice. Mr Bryan Townsend, the company's 60-year-old chairman, is happy to deflect the limelight from himself.

"You have to plan for the long term. It's no good having one man dominant. We have to plan for succession," he says.

The Midlands chairman has surrounded himself with a relatively young and well-regarded group of top managers including Mr Richard Young, managing director, and Mr Roger Murray, marketing director.

Yet this does not reflect any weakness on the chairman's part: Mr Townsend's avuncular style is said by industry insiders to disguise a tough and effective manager. Indeed, old electricity hands believe that Mr Townsend was unfairly passed over for a regional company chairmanship for several years because his manner grated with ministers' Thatcherite style.

Midlands has also been careful to strengthen its management immediately below board level. Besides bringing in people from the private sector, Mr Townsend persuaded Mr Darren Bevelahaymer, marketing director of Texas Utilities in Texas, to move to Birmingham to negotiate Midlands' power contracts.

The company has recruited a 20-strong team of economists to model its local economy, believing this to be the key to understanding its prospects in the private sector: the amount of electricity travelling over its

local distribution network, where most of its profits are made, will depend on the economic fortunes of its home territory.

Mr Townsend argues that the region's economy is more resilient, thanks to the shake-out of manufacturing in the 1980s.

It boasts some growth points such as Telford new town and the prosperous rural belt around Gloucester, its local territory, goes well beyond the traditional borders of the West Midlands.

Nevertheless, Mr Townsend accepts that his region is still a shade less robust than that served by East Midlands Electricity, its sister company. Midlands is still highly dependent on manufacturing and therefore particularly vulnerable to recession.

"The pattern in the past has been that we have tended to suffer more during recession and prosper more during a boom," acknowledges Mr Murray.

Mr John Wilson, electricity analyst at UBS Phillips & Drew, believes Midlands' local economy will perform badly

this year, followed later by growth in line with the national economy.

Some of the myriad of medium-sized factories in the region might also begin to generate their own electricity. The privatised framework makes this option more attractive to customers, but it would hit Midlands' core distribution business.

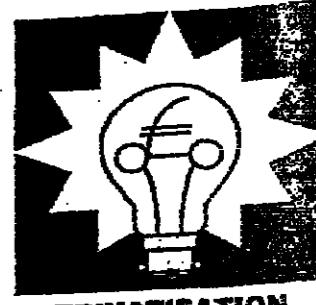
However, Midlands has anticipated this development by announcing plans for a new business installing small-scale own-generation plant for industry, known as combined heat and power.

On the negative side, Midlands still has a backlog of investment, reflected in the 46 per cent jump to £101.3m in its capital programme last year. The company refused to capital spending in the early 1980s as its region plunged into a recession which left stranded electricity assets as the region restructured.

Capital spending is forecast to increase by 8 per cent by 1993-94, as the company tackles the backlog, forcing it to

increase its borrowings.

Meanwhile, the scope for fur-



PRIVATISATION

ther cost-cutting is limited since Midlands has already pared back its staff. Mr Young explains: "We did no differently than any other company in the West Midlands in the late 1980s. We had a major review of our overheads."

Mr Townsend is irritated by suggestions that his company is one of the least exciting of the 12 regional electricity companies.

As evidence to the contrary, he points to Midlands' commitment to take 500 megawatts of power from the new ICI Eitter power station on Teeside, the biggest stake yet by a regional company in an independent power producer.

But Midlands' attractiveness is precisely that it is middle-of-the-road. Its 8.8 per cent issue yield, together with the other launch conditions set by the government, reflect the company's fundamentals: they are sandwiched mid-way between the more vulnerable northern companies and the more prosperous southern concerns.

The 12 regional electricity companies are being marketed as safe investments which will deliver steady, but unexciting earnings growth. Midlands is likely to fulfil this tag to perfection: it is a utility stock par excellence.

Customer breakdown of sales	
Midlands(%)	Industry(%)
33.8	34.4
22.6	25.9
41.3	36.7
2.2	3.0

Source: UBS Phillips & Drew

Midlands Electricity



Bryan Townsend: surrounded with well-regarded managers

NEWS DIGEST

Verson pays £6m for US acquisition

VERSON INTERNATIONAL Group, the West Midlands-based investment holding company, has conditionally agreed to acquire the Taylor-Winfield Corporation, a US-based engineering equipment manufacturer, for \$6m.

The company also announced pre-tax profits for the six months to July 31 ahead 18 per cent to £583,000 compared with £476,000. Turnover amounted to £34.7m (£26.1m) and earnings worked through at 6.1p (6.5p) per share. An interim dividend of 0.3p (0.21p) is being paid.

The acquisition will be by way of a merger between VIG, a subsidiary of Verson formed for the acquisition, and Denton & Anderson, the parent company of Taylor-Winfield.

Consideration will be satisfied by the issue to the vendors of 18,02m new 10p ordinary of which 6.4m have been conditionally placed at 35.5p per share.

The board has decided not to pay an interim dividend — last year's payment at this stage was 3.1p.

Antares deficit cut to £744,000

Antares Group cut losses from £221,000 to £74,000 in the first half of 1990, reflecting continued rationalisation and the inclusion of 100 per cent of Mycra.

The directors of the group, formerly United Guarantee, said they continued to explore ways of developing the group into a profitable one, and the reorganisation was essential to reduce gearing and sell peripheral and non-performing businesses.

Bank borrowings would shortly be eliminated when the final proceeds from the disposal of Interlux and Precision Metalwork were received.

Loss per share in the half year came to 0.6p (1.57p).

Alba profits up 8% on comparable basis

Alba, maker of audio, video and consumer electronic equipment, which has changed its year end and has produced a pre-tax profit of £1.05m for the nine months to September, which is an improvement of 8 per cent on the strictly comparable

period of the previous year.

Turnover of the group was up 48 per cent to £45.8m. Tax took £369,000 (£246,000) and earnings per share rose from 1.71p to 1.85p actual and from 2.21p to 2.86p nominal.

The company is paying an interim dividend of 1p (1.5p) and intends maintaining the dividend for the year as a 9p (3.25p) for nine months.

Provisions of £3.5m put Chancery in loss

Provisions totalling more than £3.5m on its loan book turned Chancery into losses of £1.27m in the six months to September 30, against profits of £2.88m in the first half of last year.

Mr Harvey Cohen, chairman and chief executive of the group, which is involved in commercial banking and related services, said the provisions were necessary because of falling property values. Only half of the loan book was properly based and moves had been taken to restrict lending in this area. However, further provisions might be needed in the second half.

The board has decided not to pay an interim dividend — last year's payment at this stage was 3.1p.

Small increase at Optometrics

Optometrics Corporation, the USM-listed optical systems group based in Massachusetts, lifted pre-tax profits from \$125,000 to \$188,000 in the half year to September 30, in most part to the realised surplus of \$411,000 on the sale of its investment property on Finchley Road, London.

The profit on ordinary trading activities was up at \$144,000 (£129,000) on turnover of \$347,000 (£10.0m). Mr Philip Shapiro, chairman, said that the decrease in turnover reflected the lack of trading activity in the property market generally. The turnover figure relates entirely to rental income received.

Earnings rose to 7.7p (3.3p) per share.

Wesco hit by contract losses

Wesco Group has seen its pre-tax profit cut from £1.45m to just £500,000 in the year ended July 31, 1990.

The group is a structural engineer and joined the USM a year ago. The losses arose principally from the appointment of receivers at Brix & Tonbridge in April and at two other companies in July, explained Mr John Hicks, the chairman.

Loss per share was 0.5p (earnings 1.15p) and there is no final dividend, so the 1.5p

interim represented the year's payment.

Turnover rose from £13.5m to £23.7m.

Multitone at £0.9m and cuts loan costs

Multitone Electronics, a designer and maker of specialised radio communications systems, raised taxable profits from £73,000 to £95,000 in the half year to October 31, 1990.

Benefits from new products launched the previous year led to a 6.5 per cent increase in turnover at £10.72m (£10.07m).

Interest charges fell by 53 per cent from £338,000 to £159,000. After tax of £95,000 (£73,000), earnings per share worked through at 4.1p, against a loss of 0.6p. Interim dividend is 0.75p (nil).

the Leeds
£50,000,000
Subordinated Floating Rate Notes Due 1998

Interest Rate: 13.70% per annum
Interest Period: 30 November, 1990 to 31 May, 1991

Interest Amount per £500,000 Note due 31 May, 1991: £34,156.16

Agent Bank: Baring Brothers & Co, Limited

PUBLIC WORKS LOAN BOARD RATES

West Wall:	FUTURE DATES	Effective November 7	Non-quota loans	Repayment by	Interest

<tbl_r cells="6"

IS YOUR COMPANY PREPARED FOR THE COMING SHORTAGES?

There is a natural resource without which no business can survive. Until now, it has constantly replenished itself to provide industry with all that it has required.

Supplies, however, are beginning to dwindle. It is estimated that fresh reserves will be down to four fifths of current levels by 1995. In an unprecedented situation, shortages are expected to become a reality over the coming years.

This vital resource is skilled people. And as every business person knows, when supply goes down the competition to satisfy demand becomes intense.

Which is where CIGNA can help. As one of the world's leading providers of employee benefits, we are already helping thousands of companies to keep and attract the right people.

Not through bigger cars, bigger salaries and bigger pensions. But with the types of benefit packages that can give your company a competitive edge.

Our innovative programmes include high quality health care, dental care, permanent health insurance and life and accident cover. With their emphasis on personal protection, these benefits can demonstrate a real commitment to your employees' health and well-being.

As a result, your company can enjoy the benefits of increased staff loyalty and an ability to recruit more effectively. Just what is needed to be well prepared for the manpower shortages of the nineties.

For more information about CIGNA's employee benefits products and services contact Graham Bignall on 0800 181585.

CIGNA

MANAGEMENT: Marketing and Advertising

The international spirits industry is now poised to become one of the most prosperous consumer industries of the 1990s.

International luxury brands of spirits are almost everywhere gaining share from traditional local products in a world market which has shown little, if any, overall volume growth in recent years.

A trend to drinking less but drinking better is well established, reflecting both the health concerns of an ageing population in the US and western Europe, and rising incomes in Southeast Asia.

Multinational groups, though often hampered by restrictive import policies, are seizing the opportunities offered by this changing pattern of consumption.

The four leading international groups - Allied Lyons, Grand Metropolitan, and Guinness of the UK, and Seagram of Canada - hold only 10 per cent of the world spirits market. But they own 40 of the world's 100 best-selling and most profitable brands.

During the 1980s, they have increasingly switched the focus of their operations from production to marketing, enhancing products with brand images that appeal to status-conscious consumers.

In tandem, and particularly in the past few years, they have exerted increasing control over their distribution by forming, through acquisition and joint ventures, distribution networks that now cover all the world's major markets.

"While brand building is our paramount concern, strength in distribution is of critical importance to international brand development," says David Evans, chairman of Allied Lyons' Hiriam Walker-Allied Vintners (Northern Europe).

Without such strength, no brand with international pretensions can hope to make much headway, as is demonstrated by Highland Distilleries' recent £76m deal with Rémy Martin, the French cognac, champagne and liqueurs group, to widen overseas distribution of its Famous Grouse Scotch whisky.

With it, the multinationals have reaped additional downstream profits from their brands by cutting out payments to agents; and they have been able to exercise much tighter control of both marketing and pricing strategy.

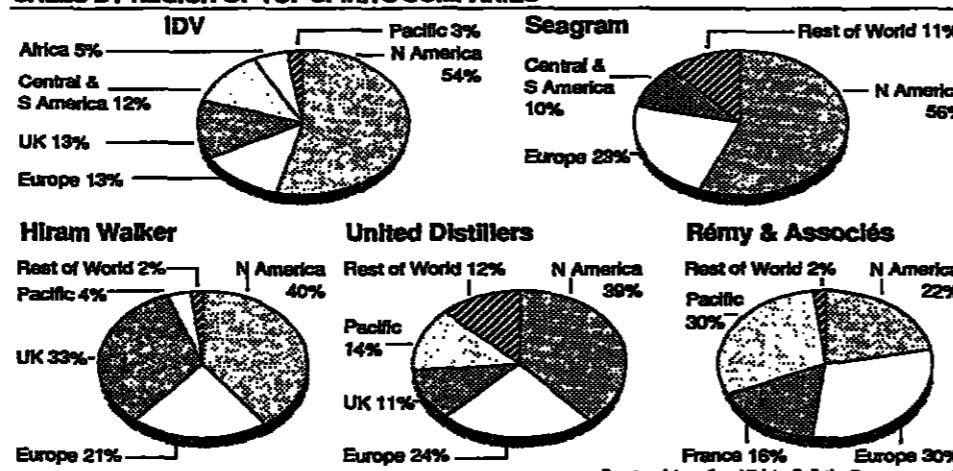
Without co-ordinated brand management, the results can often be damaging and some-

World spirits market

How firmer control boosts the margins

Philip Rawstorne on the value of distribution

SALES BY REGION OF TOP SPIRITS COMPANIES



tances anarchic. Guinness's United Distillers, for instance, found after the takeover of DCL that its brands were being handled by 244 agents in Europe, all "doing their own thing" and sometimes in fierce competition with each other.

Hiriam Walker Red Label whisky, the most international of its brands, was supported by seven advertising campaigns, each with a different message.

Control of prices and margins gives the company the ability to decide what proportion of the margin should be put behind the brands and how it should be spent.

By setting its own prices, it can also combat more effectively the problem of "parallelising" - cut-price competition from unofficial suppliers.

Pursuit of these advantages stimulated in the European Community by the advent of the single market - has led to a flurry of activity.

Five years ago, third-party agents handled more than 50 per cent of HWAV's brands. Now they handle only 12 per cent. United Distillers controlled 25 per cent of its distribution in 1987; now it is 80 per cent.

Grand Metropolitan's international Distillers and Vintners controls roughly the same proportion of its sales. In Europe, it has extended its

sway to over 94 per cent from 13 per cent four years ago.

Over 95 per cent of Seagram's annual \$2.6bn sales now flow through its own distribution system.

Rémy Martin decided to create its own distribution network 15 years ago when it was still purely a cognac producer. Ralph Browning, chairman of Rémy & Associés, the group's distribution company, which now covers 165 countries, says: "We had very great difficulty in getting some of our agents to follow our marketing strategies. They wanted to go for volume, sell at a discount, and did not give a fig for the brand's image."

As Rémy started acquiring distributors in national markets, it found other benefits accrued. Browning says: "Without our own distribution system we would never have been able to expand into champagne (Krug and Heidsieck) and other drinks (Mount Gay rum and Galliano liqueur). The real cost of acquiring new brands is reduced if you can put them through an existing distribution system."

Seagram, which first began to establish a presence outside its North American base in the 1940s and 1950s, pursued a policy in Europe of acquiring national companies with strong local brands and then

grafting on to them its international brands - Chivas Regal, Seagram's gin, 7 Crown, Mumm champagne.

In countries where political requirements or wide cultural differences called for local management expertise, it formed joint ventures with domestic drinks companies. The first was in Venezuela in 1959. More notably since then, it has joined up with Kirin, a leading brewer, in Japan; with Oriental Brewery in South Korea; and with others in Thailand and Taiwan.

"We supply the brands and marketing expertise; they supply the on-the-ground knowledge," says Ed McDonnell, president of Seagram International. "It minimises the risks and gives us more clout with the trade."

Like Rémy, Seagram has expanded its portfolio as it has extended its distribution, most recently acquiring Martell cognac. Because of its distribution strength, it has also become agent in some areas of the world for IDV and HWAV, as well as several US groups.

For the late developers among the drinks groups, catching up with these pioneers has been one of the major tasks of the 1980s.

Grand Metropolitan's IDV, with brands such as J & B Scotch and Gilbey's gin,

pushed into the US in 1980 by buying Alfred Liggett, the tobacco group, for its drinks distribution companies, Paddington Corporation and Carlton Importers. It strengthened its grip on the market with the acquisition of Heublein - which also owned Smirnoff, the world's best-selling vodka - in 1987.

In Europe, IDV has bought stakes in Rémy Cointreau in France, and in Cinzano, the Italian vermouth company, and set up joint marketing arrangements with three or several countries. It has since acquired Sanpellegrino in Italy, Metaxa in Greece, and a few weeks ago completed its EC network with the \$100m purchase of AED, its agent in Spain for the past 27 years.

"Our primary concern is to ensure that as good a job as possible is done for the brands," says Tim Ambler, IDV's joint managing director.

In some instances, old associations with family-owned companies cannot be bettered. HWAV is now entrusting its recently-acquired Beaufort gin in Spain to the Domecq sales force which in the past 10 years has boosted sales of its Ballantine's Scotch whisky.

As premium spirits brands have become more expensive to acquire, the drinks groups have turned increasingly to joint ventures as a means of filling gaps in both their portfolios and their distribution networks.

HWAV has gained entry to the rich Japanese market through a joint venture cemented by reciprocal equity stakes, with Suntory, that country's largest drinks group.

Joint ventures have featured strongly in the distribution strategy of United Distillers. The centrepiece of its international network is its alliance with the French group, Louis Vuitton-Moët Hennessy, which has put together a formidable array of the world's number one brands: Johnnie Walker Scotch whisky, Gordon's gin, Hennessy cognac, and Moët & Chandon champagne.

"With partners who share the same marketing objectives and philosophy, and who bring complementary brands together, the advantages are enormous," says Tony Greener, UD's managing director. "Both partners can achieve a substantial change in terms of scale and market presence without investing vast amounts of money; and when it comes to solving problems, two heads are often better than one."

Direct mail

Pan-European — in theory

Alice Rawsthorn explains that despite the advent of 1992, successful campaigns will still rely on niche markets

THE next time a letter from Time Life or American Express finds its way through your letterbox, take a look at the postmark. If you live in Europe, it is very likely to have come from the Netherlands.

This is partly because direct marketing is, by definition, a tightly focused form of marketing aimed at clearly defined groups. Yet there are also practical problems that deter companies from adopting a pan-European approach:

- Language is an obvious difficulty. The cost of producing direct mail literature and mail order catalogues in different languages is prohibitively high, particularly as clients lose the benefits of economies of scale in production.

- Customs barriers also make it difficult for companies, especially mail order advertisers, to send goods across as do the logistical problems of different VAT rates and address formats.

Traditionally direct marketing has been a national discipline. A plethora of problems - language barriers, custom restrictions, and, most importantly, different levels of regulation in different countries - have made it too costly and complex to execute pan-European campaigns.

Some of these problems - customs restrictions and regulatory differences - should disappear after the introduction of the unified market in 1992. This should, or so the optimists in direct marketing hope, encourage more companies to invest in direct marketing across Europe.

Direct marketing is the umbrella term for all the different marketing techniques used to elicit direct responses from customers. It includes everything from direct mail to telephone selling and mail order advertising.

The European industry - which is dominated by the direct marketing subsidiaries of international advertising agencies such as Ogilvy & Mather, Foote Cone & Belding, Grey and Saatchi & Saatchi - expanded rapidly in the 1980s.

The trend towards niche marketing encouraged companies to divert expenditure away from traditional mass marketing techniques. Advances in information technology helped them to be more accurate at identifying targets for direct mail campaigns. The growth of consumer credit and introduction of "0800" free-phone numbers made it easier for consumers to respond to direct marketing offers.

Yet whereas other forms of

marketing - notably advertising and, to a lesser extent, design - became more internationalised in the 1980s, direct marketing continued to be a niche market.

Industry opinion is divided on the directive. Some, such as Miles Young, managing director of O&M Direct Europe, hope that higher standards will make the industry more sophisticated and clamp down on the cowboy "junk mail" operators that send out untargeted, blanket mail shots.

Others, like Tony Coyle, managing director of NDL International, a database company, are concerned that the new regulations will be so difficult to gain access to data on consumers that targeting will become less accurate and junk mail could actually increase. The European Direct Marketing Association is now lobbying against the directive.

Whatever the outcome, the old language and logistical problems that have inhibited pan-European direct marketing in the past will still exist after 1992.

The industry also faces the problem that relatively few client companies are structured - in terms of taking strategic and budgetary decisions - to conduct direct marketing on a pan-European basis.

Some companies, such as American Express and Time Life, have ignored these obstacles. However, Tim Godden, managing director of Wunderman Europe, part of the Young & Rubicam group, says that although some companies now adopt common European strategies they still implement their programmes on a local basis.

There are relatively few examples of fully fledged pan-European programmes, that have been run on a continental scale. These programmes tend to be restricted to the sale of highly specialised products to small groups. Godden cites the example of DuPont which recently ran a pan-European programme from Wunderman's Brussels office targeted at 2,000 specialist chemical engineers.

After 1992 some of the old obstacles will be swept aside. The abolition of customs barriers is bound to be an important factor in pan-European direct marketing," says Tim Godden of Wunderman. "But if you ask me whether I expect to wake up on January 1 1993 and find direct mail from France piling up in my letterbox? The answer is no."

BUSINESS LAW

Romania poised to play big role in region's investment game

By Daniel Arbess

MAKE WAY for a new entrant in the eastern European competition for US and European investment - Romania. The Balkan nation of 23m and historically (in annual dollar terms) the US's largest trading partner in the region.

After last December's revolution, Romania got off to a slow start in terms of investor interest compared to its northern neighbours in Czechoslovakia, Hungary and Poland. Political instability is said to be the problem.

Although the December revolution successfully dislodged the dictator Ceausescu, observers were troubled by the bloodshed (including the summary execution of Ceausescu himself).

In recent months, the new government, led by Ion Iliescu, has been criticised for its use and threatened use of force to quell public dissent.

The resulting unfavourable press coverage has slowed tourist and business traffic to the capital and chilled technical and financial assistance discussions with the EC and various western countries.

Bucharest, however, says it is committed to democracy and human rights.

As the situation stabilises, aid and trade discussions should resume and western governments will re-consider Most Favoured Nation (MFN) status, along with access to trade finance credits, political risk insurance and trade and investment protection agreements.

Meanwhile, the Romanians have taken impressive strides toward establishing a legal framework for foreign investment and rapid economic transformation.

For the prospective foreign investor, the centrepieces of this effort are a new decree-law on foreign investment, adopted on 20 March, 1990, a law on the reorganisation of state enterprises adopted on 7 August 1990, and a set of proposed legislative enactments and amendments now pending before the Romanian parliament.

The law on state enterprises features detailed procedures for transforming state enterprises into shareholding companies with government-appointed boards of directors. Thirty per cent of the shares of these companies will be distributed

to the public at a nominal price. The rest will be sold at market value to domestic and foreign investors under the supervision of a newly established National Agency for Privatisation.

The criteria to be applied by the agency in selecting types and percentages of enterprises to be privatised and valuation techniques, will be established in legislation now being finalised.

The state enterprise law also sets up a mechanism for the leasing of land and other state-owned property.

Such "concessions" will be granted to domestic and foreign investors on the basis of public auctions organised at the request of the ministry of trade and industry. Their maximum term is 20 years.

The good news is that Romanian tax rates compare favourably with those of neighbouring countries.

The foreign investment law allows investors to establish joint ventures or 100 per cent owned domestic companies in all but a small number of "strategic" industries.

These companies are to be organised as joint stock or limited liability companies under existing and proposed company laws.

Dividends are taxed at 10 per cent (compared with 25 per cent in Czechoslovakia). The new Agency for Foreign Investment Promotion is also working on special tax waivers, subsidies and other incentives to attract western capital in particular sectors of the economy, including food processing, tourism and telecommunications.

As is always the case for western investors in central and eastern Europe, the make or break factor is likely to be the joint venture's right to

two years "flowing from the turnover of the taxable income", and the ministry of finance can grant a 50 per cent reduction in the tax for an additional three years if profits are reinvested in Romania.

There is an automatic exemption on income tax for

earn and retain foreign currency, and the availability of foreign currency for dividend distribution and remittance.

Romanian companies with foreign capital participation may retain 100 per cent of their foreign currency earnings (the limit for domestic companies is 50 per cent, to be increased to 50 per cent early next year).

Surplus foreign exchange can be used to pay dividends to the foreign shareholder.

But what happens if the company has no foreign exchange surplus - what can the foreign shareholder do with its Romanian profits?

Under the current law an annual amount up to 5 per cent of the foreign shareholder's "invested capital" will be converted to foreign currency by the Romanian Bank for Foreign Trade (RBFT) and may be transferred abroad.

Remaining domestic profits must be used for reinvestment or to buy Romanian goods and services.

Meanwhile, a pending amendment would reportedly provide for total repatriation of net profits subject to a 50 per cent levy by the RBFT.

The government also plans to move quickly to make the law convertible, beginning early next year, with periodic devaluations and hard currency auctions which will be open to joint venture companies.

Keep an eye on Romania. With its large and hungry domestic market, access to the Soviet market and apparent commitment to market reforms, it promises to become a significant player in the region's investment and privatisation game.

The author is a lawyer with the American law firm of White & Case.

DOLLAR Where Next?
Call for our current views

CAL Futures Ltd
Window House
50 Victoria Street
London SW1H 0NW
Tel: 071-799 2233
Fax: 071-799 1521

SALE AND LEASEBACK OF YOUR EXISTING COMPANY CAR FLEET
This piece completes the _____ Contract Hire picture

The BRS Car Lease Sale & Leaseback scheme means

EUROPEAN FINANCE AND INVESTMENT



London's position at the head of Europe's financial centres is not expected to come under threat in the near future. However, the changes that are taking place in Europe and the recent upheavals in the City mean that the capital cannot take everything for granted. David Lascelles investigates

No room for complacency

AS A European financial centre, London has been in a class of its own for so long that it is hard to imagine it coming under threat. And it probably will not for some time - which is good news for the UK's invisible exports.

But the momentous changes that are taking place in Europe, along with the upheavals which London itself has been through recently have at least alerted many people in the City of London that they can no longer take it all for granted.

"The message is clear: there is absolutely no room for complacency," says Sir Martin Jacobson, the chairman of the British Merchant Banks and Securities Houses Association, a City trade group.

One of the City's main anxieties was settled only a few weeks ago with Britain's entry into the Exchange Rate Mechanism. Apart from calming the markets, it firmly won the UK's political commitment to Europe, which the City welcomed.

Mrs Thatcher's subsequent resignation only reinforced that view. Although she had been instrumental in bringing about momentous changes in the City during her decade in office, her tough stand on Europe had recently come to be seen as obstructing the City's wider interests on the Continent.

London has a strong and obvious claim to be the financial capital of the European Community.

Apart from the enormous size and diversity of its bank-

ing industry (more than 600 banks from 70 countries at the latest count), it is home to the multi-trillion dollar foreign exchange and Euromarkets. Its stock exchange is the world's most international, trading all the leading blue chip stocks from other markets.

While many other centres, such as Paris or Frankfurt, can increasingly boast similar services, and new ones like financial futures, London still out-distances them in the range of its markets: insurance, shipping and commodities, for example.

It is also home to skills which are increasingly sought after, such as merchant banking and investment management. Its professional services - law, accountancy, property, technology - are among the most highly developed in the world.

Above all, London possesses the right atmosphere of professionalism and openness which attracts financial service industries.

This is something it has acquired from centuries of experience, rather like a patina. It is reflected particularly in the sophisticated approach of the Bank of England, which is recognised by other central banks as a world leader in matters of supervision.

With all these attributes it might seem strange that there is even an inkling of doubt about London's future. But those who observe the changing markets closely point to several factors which should

make the City wary.

One is a distressing tendency to shoot itself in the foot. Although the restructuring which the City went through at the time of the Big Bang in 1986 was seen as a necessary step to get rid of outdated clubish practices, the resulting turbulence was highly damaging. The losses it caused have discredited many banks, particularly foreign ones, and given London a reputation as a dangerous market.

The regulatory crackdown which accompanied Big Bang has hurt its image as a hospitable centre, though efforts are being made to correct that.

Another blow was the local authority swaps affair which has left many banks, including foreign ones, nursing large losses.

Bankers are particularly angry because the House of Lords judgement which decided the case implied that contracts entered into in good faith can be nullified in the courts, shaking confidence in the City's legal underpinnings.

"It's a financial scandal - a potential landmark," says one French banker who feels the banks have been badly treated.

A further drawback is the high cost of doing business in London. Recent studies suggest that rents are 50 per cent higher than Paris and nearly twice as high as Frankfurt and Madrid. Salaries show similar gaps.

However those costs may ease with the surplus of both office space and labour which now hang over the markets. Canary Wharf, the largest commercial development in Europe, opens next summer, aiming to become an extension of the City in the Docklands.

Another indirect cost of doing business in London is the appalling state of public transport and traffic, which takes its toll on people's nerves as much as their pockets.

London has never been very

strong on infrastructure, particularly for trading systems. A belated but determined effort is being made to provide the markets with up-to-date computerised settlement.

After the City failed to come up with a clearing mechanism for the sterling markets, the Bank of England stepped in to create the Central Money markets Office (CMO) this year, finally bringing an end to the era of pouch-carrying, robbery-prone messengers.

Next year the stock exchange will launch Taurus, its own electronic system, and paper will be eliminated from stock trading.

However, London is vulnerable to pressures beyond its control. One is the rising tide of problems besetting foreign banks in their home markets, particularly in the US and the Japanese.

Virtually all the leading US banks have cut back their London operations this year, and it is thought the Japanese will have to rein in their ambitions to meet their capital constraints.

If the 1990s turn out, as many people expect, to be a decade in which banks are forced to cut costs and concentrate on their home markets, London's foreign banking community could see many departures.

Another important trend is the deregulation of foreign markets and the elimination of capital controls, particularly in North America and in Europe, which previously encouraged business to take flight to London.

The City's special advantage as an offshore centre is slipping away, and the earlier truth that London thrived by being different no longer holds.

But while it is possible to dwell on the negative points about London, it should also be the case that the unification of the EC will provide the City

with a big new opportunity, and this is what the authorities are working to exploit.

Since all non-EC financial institutions will have to establish a subsidiary somewhere in the EC to gain access to the single market, officials are determined to make London the obvious and most attractive place for them to do it.

Mr Robin Leigh-Pemberton, the Governor of the Bank of England, said in a recent speech: "I am absolutely determined the City should remain the pre-eminent - not just

leading, I mean pre-eminent - financial centre in this time zone."

The large size of the banking community must make it the logical place for banks, while the presence of Lloyd's must act as a draw for the insurance world.

Meanwhile, the stock

exchange is trying to promote the idea of a European Wholesale Market closely modelled on a UK bank.

The second was the decision by the leading powers to locate the European Bank for Reconstruction and Development in London.

This bank will become one of the world's main investment institutions, and its presence in London ensures that the City will be closely involved in the refinancing of eastern Europe.

The one prize that would remove once and for all the City's doubts about itself would be the location of a future European central bank in the Square Mile, or at least its operating arm even if the policy-making headquarters was placed on the Continent. This will doubtless loom high in the City's mind as the EC monetary debate evolves in the coming months.

LONDON



Tony Andrews

The Broadgate development, next to Liverpool Street station, on the eastern border of the City

IN THIS SURVEY

BANKING: Fortunes vary as recession bites;
INSURANCE: Capital's role under threat;
COMMODITIES: In pole position Page 2

CAPITAL MARKETS: Banks question their presence;
DERIVATIVE MARKETS: In pole position Page 3

SECURITIES: The long shadow of Big Bang;
FOREIGN EXCHANGES: Facing the challenge;
FUND MANAGEMENT: Specialisation makes London a leading centre Page 4

The impact of the free movement of capital

Prospects look less certain



Sir David Scholze (left) describes Europe as the hub of S.G. Warburg's strategy while Hans Rieppel says many continental banks still prefer to locate in London

of its banks, insurance companies and brokers are aimed across the Channel.

Sir David Scholze, chairman of S.G. Warburg, the investment banking group, describes Europe as "the hub" of his group's strategy after a decade in which New York and Tokyo were his main overseas targets.

The large clearing banks, such as Barclays and NatWest, which pulled in their horns in

credibility when trying to do business outside the EC. "For banks above a certain size, it is expected of you to have a presence in London," he says.

The third is encouraging continental financial institutions to buy into the London market to acquire its special skills.

This year's \$1bn acquisition of Morgan Grenfell by Deutsche Bank was the clearest evidence of this. Morgan is helping Deutsche Bank introduce UK merchant banking methods into Germany. WestLB has teamed up with Standard Chartered Merchant Bank for similar reasons.

Investment management is another area where continental bankers are tapping into London's talents. The acquisition of Thornton by Dresdner Bank of Touche Rémnant by Société Générale, and of a 50 per cent stake in Foreign & Colonial by Bayerische Hypo- und Vereinsbank are typical of the continental interest in London's international investment expertise.

In a recent report on the EC single market, Salomon Brothers analysts said: "Seeking permanent access to superior fund management skills, several European banks have scrambled to buy UK fund management companies."

Ironically, Britain's entry into the ERM could actually hurt the City by reducing the very volatility of the financial markets which creates demand for its skills.

However, others argue that this is the short-term view which ignores the potential long-term benefits.

In particular, London has its eye on possible monetary

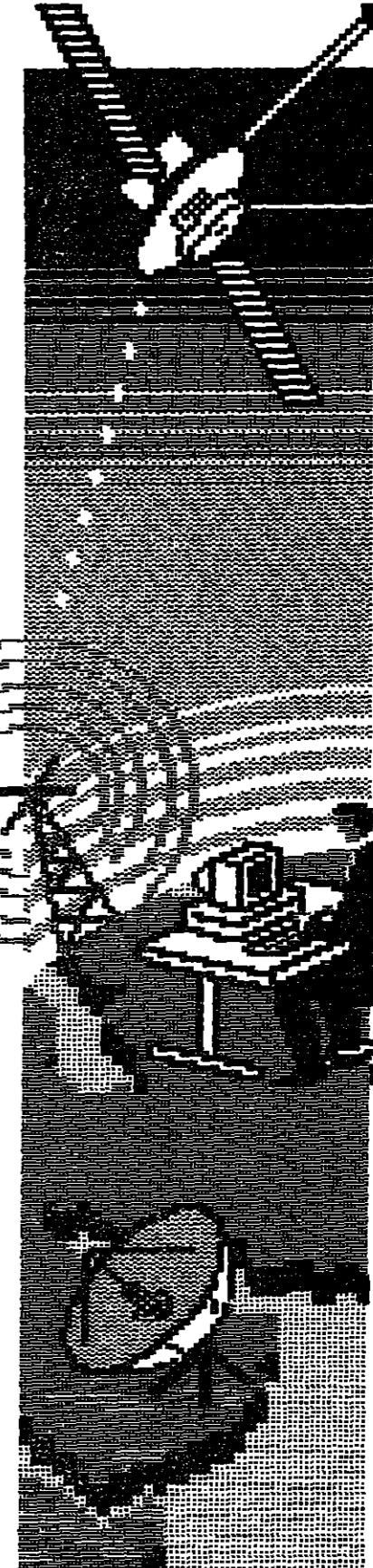
Wherever in the

world you do

business, you can

bank on

our experience.



EUROPE

LONDON

PARIS

FRANKFURT

HAMBURG

MUNICH

DUSSELDORF

MOSCOW

U.S.A.

NEW YORK

LOS ANGELES

AFRICA

CAIRO

AFAR EAST

TOKYO

HONG KONG

MIDDLE EAST

ABU DHABI

AL-AIN

DUBAI

FUJAIRAH

MANAMA

MIGHARRAQ

MUSCAT

RAS AL KHAIMAH

SHARJAH

As the largest commercial bank in the Middle

East, our concept of customer service is one

which spans the globe. We recognise that our

customers have worldwide business interests - and

we're proud to announce that we have a presence to

match in the major financial centres of the world.

Since all EC banks would

come under the same regime in 1992 it was logical to channel this common interest into a single organisation.

They argued that the trade

groupings of the British Bankers Association and the Foreign Bankers Association were out of date.

Although the Bank of England said bankers could open branches wherever they wished, the UK banking community resisted the idea because they feared it would undermine their existing lobbies, and isolate the Bank of England.

Thus, even though the City's visible structures are not being greatly altered by 1992, its attitudes and its prospects both are. But both should be positive because the City has traditionally been quick to exploit the opportunities created by change.

BMI
BANK MELLİ İRAN

THE LARGEST COMMERCIAL BANK IN THE MIDDLE EAST

P.O. Box 1245-171, Pekin Avenue, Pekin, Turkey
Telephone: 22-2022, 22-2023, 22-2024-09
Telex: 22-2022, 22-2023, 22-2024-09
Telex: 22-2022, 22-2023, 22-2024-09
Telex: 22-2022, 22-2023, 22-2024-09

David Lascelles,
Banking Editor

LONDON 4

The foreign exchange market

Anxious to become the Ecu centre

THE London foreign exchange market, coping with decreased volumes of business with corporate customers and increased volatility in the interbank market, faces the challenge of how to maintain its pre-eminent position in a single-currency Europe.

European monetary union may be some way off, but foreign exchange managers in both UK and non-UK banks in London are estimating the effects on their business of a single currency.

If there is to be a single physical Ecu centre in the European time zone, the consensus is that London can, and must, be that centre. There is also some hope that the loss of intra-EC trading can be made up for by new business in non-EC currencies (including the newly convertible east European ones) and the development of ever more sophisticated risk management products.

With average daily turnover equivalent to about \$187bn, London probably does three times and six times as much as Paris.

Its main advantage over its continental rivals is its regulatory environment, which favours innovation and which, according to Mr Dave Adamson, Chase Manhattan's European forex risk manager, offers non-European institutions "a pretty level playing field."

The sheer volume of business done in London and the broad range of currencies dealt in should also help it to win through. The main effect of a single currency will be to wipe out niche business.

"Some of the reasons for Paris and Frankfurt doing so well would cease to exist," Mr Trevor Cass, who heads Barclays' global treasury, points out.

London's strength as a generalist centre should stand it in good stead. "Frankfurt won't take over from London in the next decade or two," says Mr David Clark, Midland's Group treasurer. He believes that the German authorities will not permit sufficient competition in Frankfurt to allow the range of products needed to develop a world-class foreign exchange market.

This year has seen a falling-off of volumes in the market with corporate customers, largely as a result of general economic conditions. The problem has been compounded by increased volatility in the interbank market, particularly the dollar/sterling market, which has led to the controversial scaling down of the amounts some market makers are prepared to deal in.

"A lot of banks are examining their volume, both in number of tickets and amounts of currency," said one UK forex manager. There are only a handful of market makers in the interbank market; the four big UK clearers, plus Citibank, Chemical and Chase and a small number of European banks.

Volatility has been increased over recent years by a fundamental shift in the nature of the underlying flows driving the market and aggravated by increased speculative activity.

Sterling remains an important investment currency, although it ranks fourth in terms of volume traded, and capital flows from institutional investors worldwide are increasingly replacing trade flows as the motor of the interbank markets, including the dollar/dollar interbank market.

This has caused an increase in volatility only partly con-

trolled by sterling's entry into the exchange rate mechanism.

The other factor in recent years has been aggressive speculation, usually by Asian and Middle Eastern monetary and investment authorities playing the market with their reserves.

Some market makers regard these "turnover merchants" as near-criminal in their effect on the market. Others are more relaxed.

"It only hurts the market maker who quotes in excessive amounts and too narrow a spread," said one non-UK market maker. In fact, according to one US bank, rather than being an irritant, such players can act as a stimulant. "It moves the market, and that can be profitable for the market maker too."

The now infamous September 24 lunch at which some London market makers came to a "gentlemen's agreement" on a 10 basis-point minimum spread in the sterling/dollar market had as its immediate cause a bear raid on sterling by Bank Negara Malaysia. But other market movers have also been active, and the root causes of volatility and poor liquidity are broad and various, including the deteriorating creditworthiness of a number of counterparty banks.

Whether or not it formally constitutes a cartel (the banks say it does not and insist it will not affect their corporate customers) the September 24 agreement looks like falling apart even before an Office of Fair Trading investigation is completed.

Lloyds Bank, in whose offices the lunch took place, has since distanced itself from the pact, and other participants say they have dealt in amounts and at spreads different from those agreed.

The Bank of England has pointed out that any attempt to widen spreads unduly could lose business to other centres. London's bid to become the Ecu centre would certainly not be helped if some of the shine on its reputation as the least protectionist centre in Europe was knocked off by incidents such as this.

Apart from its "regulatory edge", London is seen as the product capital of Europe, not the word. London's imaginative and innovative use of technology, not just in the back office but front-end technology, has been a key factor in keeping London ahead," says Mr Tom Lockett, Midland's foreign exchange director.

His colleague Mr David Clark agrees. Although the technologies might originate elsewhere, Mr Clark says, "London is the great test tube. This is where the explosions and implosions actually happen."

The relationship between technology and competitiveness is two-edged, however. "You have to take time out on technological developments, sometimes," says one manager, "because you're not necessarily generating enough income to pay for it. I think London is very close to such a breathing space now."

In the last analysis it is the application of technology which matters. A whole family of hedging products has sprung up over recent years, with London very much in the forefront.

We are nowhere near the end of this development," says Mr Lockett. "The next generation of hedging instruments will take in whole portfolios of risk, both of customers and on banks' own books."

Peter Elstob

Barry Riley examines the centre's specialisation in managing global institutional funds

A bridge between New York and Tokyo

LONDON IS one of the world's top centres for portfolio management. Indeed, it stands out for its specialisation as a centre for expertise in managing global institutional funds, especially equities.

Upwards of \$500bn is managed in the UK, and probably 80 per cent of that in London. Most of the money belongs to domestic institutions, but there is an important element of global funds sent over from abroad. For example, J.P. Morgan runs its global portfolios out of London.

Even the domestic institutions have a substantial overseas element to their portfolios. British company pension funds, for example, have about 20 per cent of their assets in foreign equities, and another few per cent in overseas bonds.

More money is managed in the US and Japan, but these are domestically oriented countries, where interest in international investment has been modest until recently. Switzerland is of some importance as a centre for private client funds, but scarcely attempts to compete with London for institutional business.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

More money is managed in the US and Japan, but these are domestically oriented countries, where interest in international investment has been modest until recently. Switzerland is of some importance as a centre for private client funds, but scarcely attempts to compete with London for institutional business.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

More money is managed in the US and Japan, but these are domestically oriented countries, where interest in international investment has been modest until recently. Switzerland is of some importance as a centre for private client funds, but scarcely attempts to compete with London for institutional business.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and are also active in the UK.

كتاب المأمور

FINANCIAL TIMES THURSDAY NOVEMBER 29 1990

35

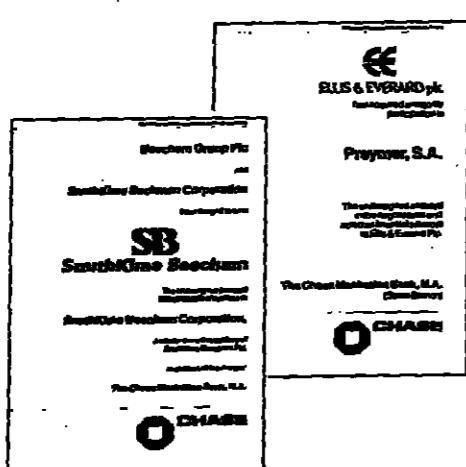
Tokyo

EUROPE IS CHANGING, POLITICALLY, FINANCIALLY, ECONOMICALLY.

Europe is going through a period of dramatic change, with new political and financial structures developing, fresh markets opening and new legislation coming into effect. And since this change has resulted in new cross-border opportunities, so the need for innovative, flexible corporate finance has become more pressing than ever before.

It's an area in which we can play a decisive role in helping our clients achieve their objectives.

For a start, our corporate finance professionals, on-the-spot in 20 European countries, are able to advise and assist our clients on every aspect of corporate strategy, from tax-effective financing to mergers and acquisitions.



sellers throughout the world.

To augment these capabilities, we have developed a detailed knowledge of a number of specific

Our European M&A capability, for example, backed by our global network, enables us to successfully bring together potential buyers and

sellers throughout the world.



**WE'LL HELP YOU MAKE
THE MOST OF THE
NEW CROSS-BORDER
OPPORTUNITIES.**



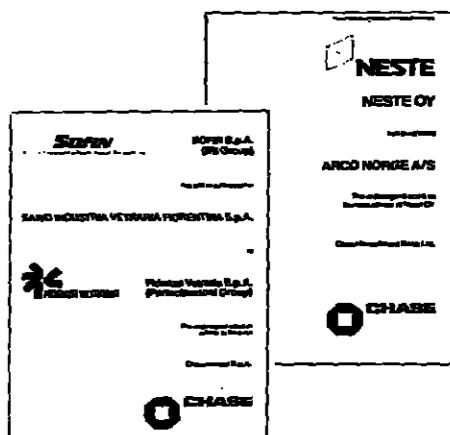
industries, enabling us to combine our corporate finance expertise with an understanding of current developments in industries such as media, chemicals, branded foods, paper and packaging, energy and insurance.

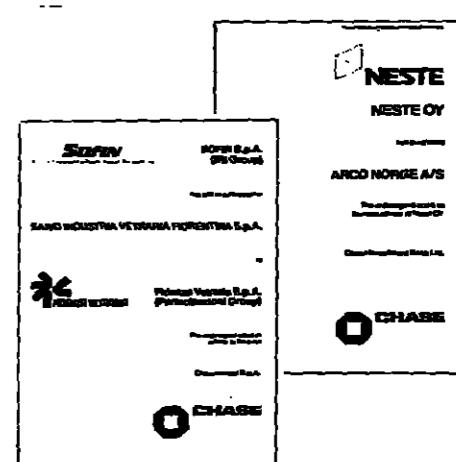
Indeed, our knowledge of these and other industries means that our teams actively approach companies with strategic recommendations on

mergers, acquisitions, divestitures and buyouts.

With this level of commitment to the corporate finance business in Europe, it's hardly surprising that we've established something of a track record.

We're one of the top twenty cross-border European M&A advisors, and Europe's most active loan syndicator. We've also recently completed more than a dozen leveraged finance transactions in six European countries with a total value of over \$1.25 billion.





All of which means that, whatever changes occur in Europe, we have the experience and resources to help our clients take full advantage of them.



CHASE

CREATING OPPORTUNITIES OUT OF CHANGE.

COMMODITIES AND AGRICULTURE

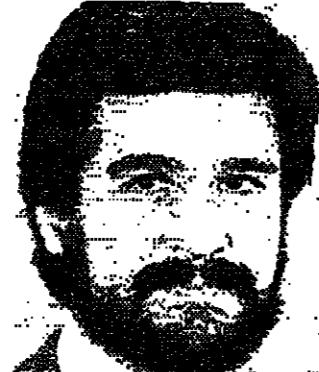
Taking the flak over EC fishing debacle

Tim Dickson talks to the man fishermen will blame for the fleet cuts they are facing

MISTER MANUEL Marin, the commissioner in charge of European Community fisheries policy, will not be most popular man on the quayside at Peterhead this morning. Yesterday's dramatic news from Brussels that EC fleets may need to be slashed by an average 40 per cent after 1992 will be blamed by many boat owners primarily on the black bearded, flashing eyed Spaniard.

In his two years in the hot seat Mr Marin has certainly become well accustomed to taking the flak, not least as he likes to point out, from his own vociferous countrymen. But sitting pensively in his office in Brussels yesterday he made it quite clear that he thought the responsibility for the disarray of the Common Fisheries Policy lay with the EC's member states and their failure to control overfishing.

The resource conservation policy in force at EC level since 1985 is based on total allowable catches, split up between member states in the form of



Manuel Marin: Brussels should have powers to make the control policy work

annual quotas, and on technical restrictions designed primarily to reduce or eliminate the taking of young fish.

Last week's EC Fish Council – when Ministers refused to agree a proposed package of measures including bigger mesh sizes for white fish in the North Sea – was cited by Mr

Marin as a classic example of national governments' inability to take difficult but essential decisions when their own vested interests are at stake. "In my experience they spend their whole time in negotiations trying to show that the others are the guilty ones," he said yesterday.

Although it would be up to member states to decide, his own open preference was that Brussels should in future be given the proper authority and powers to make an EC control policy work. Despite the contradictions of national quotas with the single market philosophy he saw no alternative to continuing with TAC system broadly in its present form; if control responsibility was transferred to the EC, however, he said that licensing for individual boats would have to be introduced.

Mr Marin pointed out that this approach already worked well with some shared stocks in the Baltic and the Atlantic, the only difference with conventional quota system being

that each vessel would be allocated its own annual catch.

On top of this the Spanish commissioner believed that technology in the form of satellite tracking could come to the aid of the conservationists. Dismissing those who accuse him of wanting to instal a sort of "spy in the cab" at sea he said that accidents could be avoided and lives saved as a result.

Yesterday's "communication" from Brussels will be used as the basis for formal proposals next year covering among other things capacity reductions and social compensation measures for those worst affected. While stressing that the current multi-annual guidance programme (which sets the principle of an overall reduction in capacity for the period 1987-91 of 3 per cent in tonnage and 2 per cent in engine power) was inadequate, he said that the 40 per cent proposed by the independent experts group was not the only one.

He pointed out that two years was generally needed for

the biomass of most stocks to "recuperate" and be favoured schemes which would allow some fishing effort to continue while incomes were topped up by a combination of community and national funds. He found it "incomprehensible" that fisheries was excluded from the scope of the EC's structural funds in the 1988 financial reforms but believed that the sector would certainly be included after 1992. Detailed analysis of stocks and fleets, he explained, would now be carried out with a view to specific recommendations for individual species and zones.

Not for the first time Mr Marin was defensive about his Iberian roots, an issue which has frequently surfaced in Brussels, given that about half the community fleet is either Spanish or Portuguese.

While admitting that the North Sea was the main target of his new attack, he insisted that he was acting in the community interest and some measures would be deeply unpopular with his countrymen.

Norwegian salmon faces anti-dumping duty in EC

By James Buxton, Scottish Correspondent

SCOTTISH SALMON growers have accused the Norwegian salmon industry of once again dumping fish in EC markets and depressing prices for farmed salmon. Earlier this month the EC Commission upheld a complaint by Britain and Ireland that Norway had been dumping salmon and is proposing an import duty of 11.4 per cent.

In January Norway set up an intervention buying system in response to complaints from Britain and Ireland that its farmers were selling large quantities of salmon at below cost. The intervention organisation bought in and froze 38,000 tonnes of salmon and most of it had been sold by September.

Mr William Crowe of the Scottish Salmon Growers' Association said: "We are fearing a repetition of the 1988 market situation." Prices, he said, having risen after the intervention scheme began, had been falling in recent months and were now at disastrous levels.

"We have evidence from the French salmon market that fish are being sold at below the intervention price and production costs, and false invoices issued," he said.

Mr Crowe said he believed that the salmon were black market fish produced illicitly and therefore not qualifying for intervention. Otherwise it was hard to explain why farmers would sell fish for about Nkr23 (32) a kilogram when they could get Nkr32 from intervention.

"We are asking the Norwegians to police their industry properly," he said, "and we want the EC to impose the import duties on Norwegian salmon." The 11.4 per cent rate proposed by the Commission should be 21 per cent to represent the average level of price undercutting by the Norwegians, he said.

Nickel output cut threatened if price stays low

By Bernard Simon in Toronto

FALCONBRIDGE, THE western world's second largest nickel producer, says that it will shut down capacity rather than produce metal at uneconomic prices.

Mr Alex Balogh, the company's chief executive, said in an interview that no decision had yet been made on closures at its operations at Sudbury, Ontario, or in the Dominican Republic following the recent slide in nickel prices, but that any shutdowns were likely to coincide with the Christmas holidays.

Asked whether Falconbridge's threat to take capacity out of the market was tactic or bolster prices, Mr Balogh insisted that "we are prepared to make closures when we can't supply the market at a reasonable price."

He said that Falconbridge is equally owned by the Canadian resources group Noranda and by Trelleborg of Sweden.

Tin prices on the slide in Kuala Lumpur market

By Lim Siong Hoon in Kuala Lumpur

TIN PRICES in the Kuala Lumpur Commodity Exchange have been declining steadily in recent days, in spite of indications that Malaysian output would fall this year and reports that more mines were to close and more lay-offs were expected.

For several months the local spot price held at above M\$16 (\$3) a kilogram, but it fell for the sixth consecutive day yesterday, to M\$15.45 from M\$15.56 on Tuesday. Since last week prices have lost nearly 5 per cent.

Miners are complaining that this year's price levels are below their unit production cost and that higher fuel prices since the Gulf crisis have made their problems worse. Present

prices, they say, are in real terms below those fetched following the 1985 tin market crash.

Today there are fewer than 200 operating mines compared with 321 at the end of last year; employment in the sector has fallen from 12,700 to fewer than 10,000.

According to the latest available statistics, domestic output in the eight months to August fell by 5 per cent to 20,100 tonnes from 21,200 tonnes mined in the same period last year. Production in 1989, when prices averaged M\$20.65 a kilogram, was 32,000 tonnes.

At the end of August tin stocks stood at 19,300 tonnes compared with 19,300 tonnes a month earlier.

New Zealand, along with its 13 partners in the Cairns group of farm exporters, had recognised that food aid could be used as a back-door means of subsidising farmers. For that reason the group was insisting in the Uruguay Round of multilateral trade talks that such aid be permitted on a grant basis alone.

This would force donor governments to absorb the full cost of the aid instead of recouping some of their expense through concessionary credits.

Soviet food aid 'frightening' for NZ

By Peter Montagnon, World Trade Editor

WESTERN FOOD aid to the Soviet Union "would destroy a major market" for New Zealand's dairy producers with frightening consequences for an economy already wracked by deep recession and unemployment, Mr Philip Burdon, Trade Minister said in London yesterday.

European governments,

including Germany, France,

Italy and Spain are expected to grant large scale food aid to Moscow in response to a request from Mr Mikhail Gorbachev at last week's Paris sum-

mit. The US and Canada are also considering the request.

Yet New Zealand does not have the ability to subsidise sales to the Soviet Union, which is already NZ\$15bn (£46m) behind in payments on its imports, Mr Burdon said.

Despite the arrears, the Soviet Union had the capacity to pay and had proved a reliable customer over the past 30 years for both dairy products and wool.

"There is nowhere else that we can dispose of that quantity of dairy produce," said

Grounds for concern in Brazil's coffee industry

High costs and poor quality are blighting grower's hopes, writes Victoria Griffith

THE BRAZILIAN coffee sector has received an unexpected lift over the last few weeks from a falling cruzeiro, which has made the country's coffee more competitive on the world market. But exporters say the product has done little more than make up ground it lost during the previous months, when the domestic currency was heavily overvalued.

Brazilian coffee faces large long-term obstacles. Hit hard by three below-average harvests, scarce credit and surging production costs, the industry is facing the prospect of heavily reduced output – some say by up to 50 per cent over the next few years – and a shrinking world market. The government's exit from the coffee sector a few months ago has added to the industry's troubles.

Mr Bruno Angst, an exporter and coffee consultant from Santos, described the atmosphere as "confused".

"Before," he said, "we all knew the price we could sell coffee at two or three months in advance. The government provided statistics; we were much better protected from risk."

The government's pull-out hit at a time when the coffee sector was still in disarray over the collapse of the International Coffee Organisation's export quota system. The ICO had previously set quotas for exporting countries, thereby controlling international supply.

Although many exporters have opposed the quotas, some now feel their absence has added to confusion in the industry. But following inconclusive ICO talks in London last month the coffee industry in Brazil is pessimistic about the prospects for international accord with economic clauses

Brazil does not have the climatic and altitudinal conditions to produce consistently high-grade coffee

being agreed in the near future. "I doubt if we will see an agreement any time over the next two years," said Mr Angst.

The elimination of the Coffee Institute, which had managed the marketing of Brazilian coffee, and the collapse of the international agreement are not the only problems facing the Brazilian coffee industry. These events have only magnified vulnerabilities that had existed in the sector for a long time.

Perhaps the biggest threat to long-term competitiveness is the poor quality of Brazilian coffee compared with crops in Colombia and Central America. This year's harvest has been especially poor in Brazil and no one knows exactly how many bags (60 kg each) are of export quality; estimates range between 10m and 18m.

The quality problem is likely to continue to haunt Brazil for some time as consumers increasingly demand milder

types that are difficult to grow in Brazilian conditions. During the year to July 1990, world demand for "mild" coffee increased from 49.2 per cent of all shipments to 54.1 per cent.

Brazil produces mainly lower-grade arabicas and robustas, rather than the higher-grade arabicas which are known as

promotional campaign is not an easy task.

The rising trend in labour costs is another major problem for Brazilian coffee farmers. Mr Joao Cunha of the National Economic Secretariat is hoping farmers will increase productivity over the next few years by investing in mechanisation. This, however, is more easily said than done. Many areas in Brazil, particularly the highland plantations of Minas Gerais, are too hilly to adopt mechanisation. Moreover, Brazilian coffee farmers are faced with a lack of available credit in the Brazilian monetary system.

Even if they are lucky enough to obtain credit, real interest rates of up to 10 per cent a month in recent weeks place a heavy burden on producers. Without mechanisation, however, Brazilian farmers are set to suffer further declines in productivity. Since the Collor administration came to power in March the minimum wage has been increasing by about 3 per cent a month.

Other plantations have been especially poor in Brazil and no one knows exactly how many bags (60 kg each) are of export quality; estimates range between 10m and 18m.

The new environment should favour the larger multinational companies operating out of Brazil. "The multinationals are used to operating in a more insecure environment," said one coffee exporter. "They have better access to information and to credit from abroad, and the fact that they operate out of several markets reduces their overall risk. National companies have been the hardest hit."

Exacerbating the situation is the rise in oil prices resulting from the Middle East crisis, which has pushed up the cost of petroleum-based fertiliser.

With international coffee prices rising at last and exports getting a boost from a falling cruzeiro, the coffee industry is hopeful of a short-term improvement in the situation.

But it is unlikely that Brazil

will fully recover its share of world coffee exports, which fell by 3.3 per cent between July 1989 and July 1990.

The country's coffee industry has become so uncompetitive that Mr Oliveira complained that much of this year's coffee was sold for less than its production cost. And with no credit available, producers say they will be forced to leave large tracts of land unplanted or switch to lower-cost cattle farming.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity. Moreover, many growers here were so short for cash that they sold their stock before the recent rise in prices took place. Even if the world coffee market continues to improve, these troubles will continue to put pressure on Brazil's share of international sales.

Other plantations have been so badly neglected that it will take six or seven years to regain lost productivity

LONDON STOCK EXCHANGE

Shares fall as base rate hopes falter

THE FORMAL appointment of Mr John Major as the new prime minister found a cool reception yesterday in the London stock market as investors turned their attention back to the problems overarching the domestic economy and to the Middle East.

Confidence in prospects for early cuts in UK base rates was challenged by a hardening in London money market rates and concern over recessionary pressures revived after Sir Denis Henderson, chairman of ICI, predicted that the UK recession will last from 12 to 18 months.

So widespread had been the forecasts that shares would respond favourably to Mr Major's appointment, announced after trading hours on Tuesday, that the news had already been discounted in the

market. With an initial gain in sterling quickly trimmed, equities soon slipped back from overnight levels, and by mid-morning a loss of nearly 22 points was showing on the FTSE Index.

Selling was moderate, however, and the market tried hard to rally. But both the December short-term contract and London's three-month interbank rate turned more cautious on interest rate prospects, and these trends

discouraged investor sentiment in the equity market.

The international scene was also uncertain with Mr Alan Greenspan, chairman of the Federal Reserve, expressing doubts to a Congressional committee of any early easing in US monetary policy, and the UK financial sector troubled by renewed suggestions of problems in the Japanese property and banking area.

Wall Street opened the new session equally cautiously to show a gain of 1.67 Dow points in London trading hours. The UK market closed a net 15.2 points down at 2,144.3. However, traders pointed to a moderate level of turnover, with 381.5m shares traded through Seag compared with 378.6m shares in the previous session.

Also indicating that underlying confidence had been sus-

tained in the equity market was the successful placing of some 15.7m shares in Costain, a company just below the current market quotation, despite the concern hanging over the construction sector which has been hard hit by high interest rates. The shares were sold for just over £31m by Trafalgar House and lifted some of the concern hanging over the outlook for the shipping and building industry conglomerate.

However, the slightly less confident view on interest rates showed itself in falls in retail stocks, where store shares were additionally unsettled by downgradings of several leading groups by UBS Phillips & Drew. Banks suffered similar declines with

share losses accelerated by downgradings from Laing & Cruikshank, the London securities firm.

Market strategists were busy yesterday assessing the implications for equities of Mr Major's appointment as prime minister and also of his reshaping of the Cabinet, which was announced after market hours last night.

Mr Bill Smith at Barclays de Zoete Wedd commented: "It is back to the real economy, after a fortnight of reacting to political news." At County NatWest, Mr John Reynolds said there are "no prizes" for cuts in interest rates until there are clearer signs that UK inflation has topped out. He added: "December 14, when the November inflation numbers are due, could be the date to watch."

Banks under pressure

THE CLEARING banks suffered a relatively sharp downturn after a series of profit downgrades. Institutions sold stock in a sector that was looking increasingly vulnerable, after UBS Phillips & Drew removed Barclays from its buy list, and Laing & Cruikshank issued a general profits downgrading for the sector.

There is mounting concern that rising overheads and a slowdown in growth of net interest income have yet to be reflected fully in profit forecasts. Furthermore, very many industrial and commercial companies are currently geared at historic highs, thus limiting the scope for quality lending opportunities.

In suggesting a fall in second half operating profits of up to 10 per cent, Mr Martin Hughes of Laing & Cruikshank said: "There is an additional problem if UK lending starts to decline across the board." He added that "not only are current share values overpricing a medium-term recovery, they are still ignoring that worse is still to come in 1991."

Among leading banks, Barclays fell 12 to 32p and NatWest lost 9 to 25p. Royal Bank of Scotland were 3 lower at 14p ahead of today's release of year-end figures, while Standard Chartered lost 14 to 26p. Midland dipped 2 to 15p as dealers reported a long line of stock appearing on the market.

Meanwhile, Hambros reported an increase in interim profits and dividend, but the depressed state of the sector left the share price a penny easier at 23p. The company stressed that it is too early to assess the benefits of the recent cut in interest rates and of sterling's entry into the exchange rate mechanism.

However, Hambros' property services subsidiary, is considered to be in a strong position to benefit from any upturn in the housing market.

Costain stake sold

Hopes of Trafalgar House maintaining the dividend payment rose after the sale yesterday of its 8.5 per cent holding, some 15.7m shares, in construction group Costain. One relieved analyst said the proceeds of £31.4m from the sale could go a long way towards the £45m required for the final

Account Declining Dates
First Declining Nov 19 Dec 10 Dec 21
Opinion Declining Dec 27 Jan 10
Last Date Jan 7 Dec 28 Jan 11
Account Date Dec 17 Jan 7 Jan 21

** Account declines may take place from 8.5% after December dates earlier.

1

market. An initial gain in sterling quickly trimmed, equities soon slipped back from overnight levels, and by mid-morning a loss of nearly 22 points was showing on the FTSE Index.

Selling was moderate, however, and the market tried hard to rally. But both the December short-term contract and London's three-month interbank rate turned more cautious on interest rate prospects, and these trends

dividend distribution.

The market has been concerned for some months that Trafalgar could be the first UK industrial major to cut its dividend. It is particularly prone to the depressed conditions in the construction/property sector, whose problems began long before the summer downturn in the economy.

Numerous bouts of heavy selling have forced the Trafalgar share price down. On November 15 it touched a seven-year low point, immediately after yesterday's news, the stock bounced to 15.5p, but the gain was eventually pared to only 2 at 17.4p. Trafalgar reports its annual results on Tuesday next.

Keweenw Benson placed the Costain stock at 201p a share with a limited number of institutions. In the market, Costain stock retreated 10 to 20p.

Maxwell in demand

US buying helped Maxwell Communication buck the market trend in spite of a mixed response from analysts to the company's interim figures. The shares closed up 4% at 154p, having peaked during the session at 162p, after good turnover.

Frocks rose 6 per cent to 290.1m, but several analysts were concerned that a large proportion of these earnings had arisen from debt management and currency fluctuations, rather than the company's core businesses. One said: "The shares remain supported largely by the yield."

A more positive picture was painted by Ms Angela Bawtree of S.G. Warburg. She said that while foreign exchange gains might account for 50m of the likely year-end profit of £180m, this reflected astute management of dollar debts. The gains might not be sustainable, but debt all therefore interest charges were falling.

She added that although the yield was about 14 per cent, implying that the market considered the dividend vulnerable, this was unjustified. "The dividend is safe," said Ms Bawtree, explaining that the company had said the 65 per cent holding of Mr Robert Maxwell, his family and trusts would again take dividends in shares rather than cash.

Globo was one of the few FTSE 100 stocks to gain

FT-A All-Share Index

1100

1050

1000

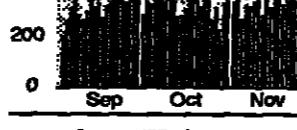
950

900

Equity Shares Traded

Turnover by volume (million)

Excluding home-based business & Overseas turnover



0 Sep Oct Nov

200

400

600

800

1000

1200

1400

1600

1800

2000

2200

2400

2600

2800

3000

3200

3400

3600

3800

4000

4200

4400

4600

4800

5000

5200

5400

5600

5800

6000

6200

6400

6600

6800

7000

7200

7400

7600

7800

8000

8200

8400

8600

8800

9000

9200

9400

9600

9800

10000

10200

10400

10600

10800

11000

11200

11400

11600

11800

12000

12200

12400

12600

12800

13000

13200

13400

13600

13800

14000

14200

14400

14600

14800

15000

15200

15400

15600

15800

16000

16200

16400

16600

16800

17000

17200

17400

17600

17800

18000

18200

18400

18600

18800

19000

19200

19400

19600

19800

20000

20200

20400

20600

20800</p

LONDON SHARE SERVICE

MOTORS, AIRCRAFT TRADES - Contd

PROPERTY - Contd

INVESTMENT TRUST - Contd

INVESTMENT TRUST - Contd

OIL AND GAS - Contd

MINES - Contd

● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-925-2128

	1990	High	Low	Stock	Price	Div	Net	NAV	Per	High	Low	Stock	Price	Div	Net	NAV	Per	High	Low	Stock	Price	Div	Net	NAV	Per	High	Low	Stock	Price	Div	Net	NAV	Per	Ticks	
Components	177	1.77	1.77	1.77	1.77	0.02	0.02	1.77	1.77	1.77	1.77	1.77	1.77	0.02	0.02	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77	1.77		
Garages and Distributors	14	1.1	1.0	1.0	1.0	0.01	0.01	1.0	1.0	1.0	1.0	1.0	1.0	0.01	0.01	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Newspapers, Publishers	31	1.2	1.1	1.1	1.1	0.01	0.01	1.1	1.1	1.1	1.1	1.1	1.1	0.01	0.01	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
PAPER, PRINTING, ADVERTISING	150	1.5	1.4	1.4	1.4	0.01	0.01	1.4	1.4	1.4	1.4	1.4	1.4	0.01	0.01	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4
SOUTH AFRICANS	340	4.5	4.2	4.2	4.2	0.01	0.01	4.2	4.2	4.2	4.2	4.2	4.2	0.01	0.01	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2
TEXTILES	28	1.2	1.1	1.1	1.1	0.01	0.01	1.1	1.1	1.1	1.1	1.1	1.1	0.01	0.01	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
TOBACCO	75	1.75	1.75	1.75	1.75	0.01	0.01	1.75	1.75	1.75	1.75	1.75	1.75	0.01	0.01	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75		
TRANSPORT	197	1.97	1.97	1.97	1.97	0.01	0.01	1.97	1.97	1.97	1.97	1.97	1.97	0.01	0.01	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97		
PROPERTY	112	1.12	1.12	1.12	1.12	0.01	0.01	1.12	1.12	1.12	1.12	1.12	1.12	0.01	0.01	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12		
INVESTMENT TRUST	1	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00		
OIL AND GAS	199	1.99	1.99	1.99	1.99	0.01	0.01	1.99	1.99	1.99	1.99	1.99	1.99	0.01	0.01	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99	1.99		
MINES	35	3.5	3.5	3.5	3.5	0.01	0.01	3.5	3.5	3.5	3.5	3.5	3.5	0.01	0.01	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5
SHOES AND LEATHER	1	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00		
FINANCE, LAND, ETC	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990		
OVERSEAS TRADERS	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990		
THIRD MARKET	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990	1990		
MISCELLANEOUS	110	1.10	1.10	1.10	1.10	0.01	0.01	1.10	1.10	1.10	1.10	1.10	1.10	0.01	0.01	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10		
INDUSTRIALS	1	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00		
PLANTATIONS	1	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00			
TEA	1	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00			
MINES	1	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	0.01	0.01	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00			
Central Rand	740	7.40	7.40	7.40	7.40	0.01	0.01	7.40	7.40	7.40	7.40	7.40	7.40	0.01	0.01	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40	7.40		
Eastern Rand	9	9.00	9.00</td																																

FT MANAGED FUNDS SERVICE

- Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2126

FT MANAGED FUNDS SERVICE

• Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-822-2128

Unit Price	Net Per Value	% Yield Gross	Bid Price	Offer Price	% Yield Gross	Unit Price	Offer Price	% Yield Gross												
National Provident Institution	250.0	3.21	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	305.0	3.21	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
UK Life Insur.	262.0	2.97	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Overseas	221.1	3.21	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Far East	142.6	2.81	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Property	142.6	2.81	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Invested Unit	124.4	2.81	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Invested Fund	124.4	2.81	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Bermuda Fund	162.9	2.91	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Accrued Div.	162.9	2.91	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Income Fund	162.9	2.91	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Dividend Fund	162.9	2.91	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Dividend Fund	162.9	2.91	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
SPI Ventures Management Ltd	84.4	1.41	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
(Managed Fund)	84.4	1.41	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Prices Not Yet Determined	Dec 3																			
Norwich Union Asset Management Ltd	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1	171.4	171.4	-0.1
Managed Fund	10.8	0.51	171.4	171.4	-0.1	171.4	171.4	-0.1	171											

FT MANAGED FUNDS SERVICE

- Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128

WORLD STOCK MARKETS

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3pm prices November 28

CONTINUED ON PAGE

FINANCIAL TIMES THURSDAY NOVEMBER 29 1990

NYSE COMPOSITE PRICES

12 Months
High Low Stock Div. Yield 100% High Low
Continued from previous Page

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration.

a-dividend also xtra(s), b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-called, n-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, l-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading. nd-next day delivery, P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months plus stock dividend, s-stock split. Dividends begin with date of split, ss-splits. b-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-new yearly high, v-trading halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, x-distributed, wi-women issued, wr-with warrants, x-ex-dividend or ex-rights, xdis-ex-distribution, xw-without warrants, y-ex-dividend and sales infltl, yld-yield, z-asleep in full.

NASDAQ NATIONAL MARKET

3pm prices November 28

AMEX COMPOSITE PRICES

3pm prices

IRELAND

The FT proposes to publish this survey on December 18, 1990.

It will be of particular interest to the 27% of Managing Directors and Chief Executives throughout Europe who are regular *FT* readers. If you want to reach this important audience, call Charles Blandford, Mac Publishing, 44 Leinster Road, Dublin 6. Tel 0001 966000 Fax 0001 964962 or Kirsty Saunders on 071 873 4823 or fax 071 873 3020.

FT SURVEYS

AMERICA

Dow posts modest gain although bonds weaken

Wall Street

A QUIET morning saw equities posting modest gains in thin trading, writes Karen Zagor in New York.

At 2 pm, the Dow Jones Industrial Average was up 4.95 to 2,548.76 on modest volume, with advancing issues leading those declining by a ratio of nine to five. On Tuesday, the Dow closed up 10.64 at 2,543.81.

Trading started on a negative note after Mr Alan Greenspan, chairman of the Federal Reserve, said it was not clear whether the Fed would need to cut interest rates further. Although the impact of Mr Greenspan's comments was short-lived, US Treasury bonds weakened amid disappointment that the Fed would not follow a more aggressive policy. At mid-session the treasury's bellwether 30-year bond was down 4 for a yield of 8.43 per cent.

Dun & Bradstreet slid 814 to \$38.44 after falling \$4 on Tuesday, when D & B said that it would take two of its units off the market. However, analysts do not expect the move to have a significant impact on the company's performance.

Shares in Philip Morris were actively traded yesterday morning after Moody's Investors Services said that it had upgraded its ratings on the

company's senior debt and commercial paper. Moody's added that the company had demonstrated its ability "to maintain strong bondholder protection measures while expanding its businesses both internally and through acquisition." At midsession the stock had gained 814 to \$38.44.

Waste Management remained high on the New York Stock Exchange's most active stocks list for a second consecutive day, adding 814 to \$32.95. Profit-taking on Tuesday afternoon had pushed the stock 814 lower to \$31.44 after a morning rise on the news that one of the company's subsidiaries had won a 17-year contract in Hong Kong to build and run a chemical waste facility for the government.

Manufacturers Hanover lost 814 to \$18.44 after it said that it would acquire about \$1.6bn in deposits at 14 Goldome branches in the New York area.

Goodyear Tire & Rubber jumped \$1 to \$16.44 on news that a pipeline owned by Goodyear subsidiary would be used to transfer oil from Chevron's Pueblo Oil Field.

UNUM rose \$4 to \$46, after gaining \$4 on Tuesday on a "buy" recommendation from Lehman Brothers. The long-term disability insurer will make a presentation to investors this week.

Phelps Dodge fell 814 to \$51.44 after Goldman Sachs removed the issue from its recommended list.

In the secondary market, Hasbro added 814 to \$15.85 after the chairman of the big toy company said that he expected essentially flat earnings in 1990. Last year Hasbro had net income of \$1.56 a share on sales of \$1.41bn.

Shares in Mattel, Hasbro's main competitor, rose 814 to \$34.44. The company expects to post record earnings and sales in 1990 and good growth in 1991. Last year Mattel had net earnings of \$1.60 a share on sales of \$1.24bn.

Canada

TORONTO stocks followed Wall Street higher after a weak start. The composite index gained 10.8 to 3,150.6 on volume of 12.95m shares. Advances led declines by 185 to 178.

Thomson Corp, which said its earnings for the first nine months had fallen from C\$1.47 to 55 cents per share, dropped by C\$4 to C\$1.54.

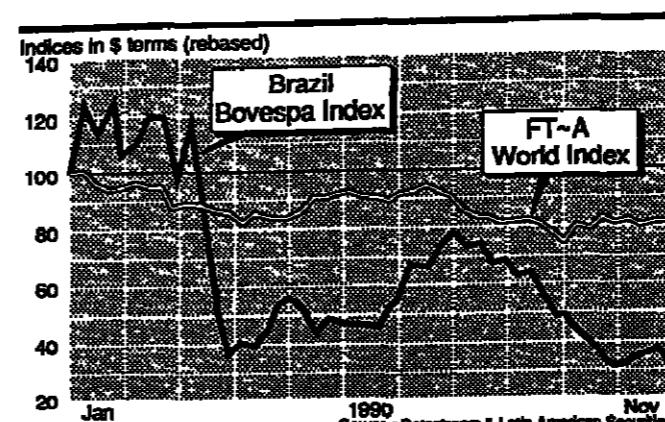
Curragh Resources gained C\$4 to C\$6.44 after a block of 2,04m shares were crossed by Nestle's Thomson Deacon. A Nestle mining analyst said in a quarterly report that Curragh is worth three times its current list price.

AFTER a disastrous performance in September and October, and the effective merger of the Rio de Janeiro and São Paulo stock exchanges earlier this month, Brazilian share prices have rebounded this month by about 45 per cent in cruzeiro terms and by 23 per cent in dollars.

However, the weight of inflation, the cruzeiro's renewed weakness against the dollar and severe threats to economic and corporate prospects for 1991 are putting a large question mark against share prices for the third time this year.

In cruzeiro terms, this month's rise has been well above an inflation rate which is expected to reach 17 to 19 per cent in November. Unfortunately, market strategists are predicting further real increases in the dollar, and equities will need to register continued large upward swings to sustain a rise in dollar terms.

If investors base their decisions on future earnings poten-



Source: Datamonitor & Latin American Securities

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep

Oct

Nov

1990

Jan

Feb

Mar

Apr

May

Jun

Jul

Aug

Sep